

Final 2025-2034 Levy Capital Plan



Norfolk
COUNTY

NorfolkCounty.ca/Budget

2025 BUDGET

FINAL 2025-2034 LEVY CAPITAL PLAN

Budget Committee deliberated and subsequently approved the Proposed 2025-2034 Levy Capital Plan on November 21st, 2024. Norfolk County Council ratified the decision at the December 17th, 2024 Council meeting. The following document is the Final 2025-2034 Levy Capital Plan.

How to Read the Budget

The Capital Plan is broken down by: Division → Department → Program → Project Number & Name.

The second column for 2024 & Prior budgets indicates when a portion of the project was approved by Council in a previous year (which often occurs when a design / engineering component needs to precede the construction of the project).

The third column for 2025 budgets indicates which capital projects are approved to commence in 2025 along with their budgets.

At the top of Columns 4-12, each year of the 10-Year Forecast is shown to indicate which year projects are scheduled for. These projects and their budgets are “approved-in-principle” meaning project managers may not commence the projects until Council approves them as part of a future capital budget.

Column 13 calculates the total project budget over the course of the forecast period (excluding 2024 & Prior).

Project	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)
Operations												
Parks												
New Park Development Program												
7332417 Langton Sports Park Diamond Repurposing			43,000									43,000

Columns 14-17 show the approved funding sources for each of the projects. These are presented as negatives. Finally, Column 18 shows the total funding which matches the total budget in Column 13, indicating the project budgets are balanced.

Project	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
Operations					
Parks					
New Park Development Program					
7332417 Langton Sports Park Diamond Repurposing			(43,000)		(43,000)





**FINAL 2025-2034 LEVY CAPITAL PLAN
SUMMARY BY DIVISION**

Division	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL FORECAST
Requisitions from Boards & Agencies	60,000	1,756,000	2,132,000	2,385,000	3,236,000	2,601,000	2,052,000	2,125,000	2,569,000	2,385,000	2,727,000	23,968,000
Office of the CAO		4,103,000	3,731,000	4,527,000	10,684,000	5,429,000	10,448,000	22,662,000	21,429,000	3,547,000	18,478,000	105,038,000
Corporate Services		787,000	750,000	4,963,000	860,000	461,000	456,000	623,000	552,000	680,000	485,000	10,617,000
Environmental & Infrastructure Services	4,290,000	40,125,000	44,769,000	34,630,000	32,938,000	31,574,000	39,138,000	32,955,000	27,141,000	28,701,000	28,993,000	340,964,000
Health & Social Services		532,000	502,000	370,000	70,000	466,000	225,000	600,000	568,000	424,000	121,000	3,878,000
Operations	401,000	11,560,000	27,987,000	54,079,000	13,645,000	38,802,000	7,805,000	8,137,000	12,024,000	10,796,000	9,854,000	194,689,000
Community Development		793,000	380,000	334,000	1,490,000	430,000	104,000	345,000	84,000	919,000	414,000	5,293,000
Total NORFOLK COUNTY SUMMARY	4,751,000	59,656,000	80,251,000	101,288,000	62,923,000	79,763,000	60,228,000	67,447,000	64,367,000	47,452,000	61,072,000	684,447,000



**FINAL 2025-2034 LEVY CAPITAL PLAN
SUMMARY BY PROJECT TYPE**

Project Type	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL FORECAST
New / Incremental Capital	201,000	3,821,000	6,901,000	43,465,000	11,928,000	27,183,000	11,190,000	22,866,000	14,905,000	3,422,000	12,095,000	157,776,000
Studies	89,000	2,055,000	639,000	352,000	689,000	50,000	91,000	315,000	529,000	509,000	427,000	5,656,000
Replacements / Rehabilitations	4,401,000	51,874,000	70,474,000	54,852,000	46,943,000	49,929,000	46,895,000	42,141,000	46,364,000	40,541,000	45,613,000	495,626,000
Disposals		150,000	105,000	234,000	127,000					595,000	210,000	1,421,000
Requisitions From Boards & Agencies	60,000	1,756,000	2,132,000	2,385,000	3,236,000	2,601,000	2,052,000	2,125,000	2,569,000	2,385,000	2,727,000	23,968,000
Total PROJECT TYPES	4,751,000	59,656,000	80,251,000	101,288,000	62,923,000	79,763,000	60,228,000	67,447,000	64,367,000	47,452,000	61,072,000	684,447,000



**FINAL 2025-2034 LEVY CAPITAL PLAN
SUMMARY BY FUNDING SOURCES**

Funding Sources	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL FORECAST
External Financing & Grants	5,000	1,730,000	2,698,000	2,261,000	2,288,000	1,020,000	2,865,000	1,096,000	778,000	1,573,000	817,000	17,126,000
Debt Financing			5,698,000	37,476,000	6,090,000	29,173,000	4,316,000	20,118,000	18,855,000	798,000	8,214,000	130,738,000
Reserves & Reserve Funds	4,746,000	55,741,000	70,783,000	59,934,000	51,159,000	48,406,000	50,297,000	45,051,000	43,958,000	44,187,000	47,672,000	517,188,000
Development Charges		2,185,000	1,072,000	1,617,000	3,386,000	1,164,000	2,750,000	1,182,000	776,000	894,000	4,369,000	19,395,000
Total FUNDING SOURCES	4,751,000	59,656,000	80,251,000	101,288,000	62,923,000	79,763,000	60,228,000	67,447,000	64,367,000	47,452,000	61,072,000	684,447,000



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
Requisitions from Boards & Agencies																	
Norfolk County Public Library																	
Material Replacement Program																	
9132501 2025 Library Materials		342,000										342,000			(291,000)	(51,000)	(342,000)
9132603 2026 Library Materials			349,000									349,000			(297,000)	(52,000)	(349,000)
9132701 2027 Library Materials				356,000								356,000			(303,000)	(53,000)	(356,000)
9132801 2028 Library Materials					363,000							363,000			(309,000)	(54,000)	(363,000)
9132901 2029 Library Materials						370,000						370,000			(314,000)	(56,000)	(370,000)
9133001 2030 Library Materials							381,000					381,000			(324,000)	(57,000)	(381,000)
9133101 2031 Library Materials								388,000				388,000			(330,000)	(58,000)	(388,000)
9133201 2032 Library Materials									400,000			400,000			(340,000)	(60,000)	(400,000)
9133301 2033 Library Materials										410,000		410,000			(349,000)	(61,000)	(410,000)
9133401 2034 Library Materials											421,000	421,000			(358,000)	(63,000)	(421,000)
Total Material Replacement Program		342,000	349,000	356,000	363,000	370,000	381,000	388,000	400,000	410,000	421,000	3,780,000			(3,215,000)	(565,000)	(3,780,000)
Total Norfolk County Public Library		342,000	349,000	356,000	363,000	370,000	381,000	388,000	400,000	410,000	421,000	3,780,000			(3,215,000)	(565,000)	(3,780,000)
Long Point Region Conservation Authority																	
Other Replacements																	
9532301 Hay Creek Dam	60,000	410,000										410,000			(410,000)		(410,000)
9532303 Vittoria Dam		102,000	525,000	538,000								1,165,000			(1,165,000)		(1,165,000)
9532501 Teeterville Dam				108,000	1,380,000							1,488,000			(1,488,000)		(1,488,000)
9532801 Backus Mill Dam					55,000	735,000						790,000			(790,000)		(790,000)
9533001 Sutton Dam							116,000					116,000			(116,000)		(116,000)
9532302 Lehman Dam								119,000	487,000			606,000			(606,000)		(606,000)
9533301 Brooks Dam										125,000		125,000			(125,000)		(125,000)
9533302 Hay Creek Dam										100,000	512,000	612,000			(612,000)		(612,000)
Total Other Replacements	60,000	512,000	525,000	646,000	1,435,000	735,000	116,000	119,000	487,000	225,000	512,000	5,312,000			(5,312,000)		(5,312,000)
Total Long Point Region Conservation Authority	60,000	512,000	525,000	646,000	1,435,000	735,000	116,000	119,000	487,000	225,000	512,000	5,312,000			(5,312,000)		(5,312,000)
Haldimand Norfolk Housing Corporation																	
Repair & Renewal Program																	
9632501 2025 HNHC - Arthur St. Simcoe		93,000										93,000			(93,000)		(93,000)
9632502 2025 HNHC - Scott Ave, Simcoe		169,000										169,000			(169,000)		(169,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
2132701 2026 Norfolk County Strategic Priority Update			36,000									36,000			(36,000)		(36,000)
2133101 2030 Norfolk County Strategic Priority Update							40,000					40,000			(40,000)		(40,000)
2133401 2034 Norfolk County Strategic Priority Update											45,000	45,000			(45,000)		(45,000)
Total Studies & Assessments			36,000				40,000				45,000	121,000			(121,000)		(121,000)
Total Office of the CAO			36,000				40,000				45,000	121,000			(121,000)		(121,000)
Fire																	
New Initiatives																	
7432510 Mobile SCBA Tank Fill Unit (FC)			140,000									140,000	(110,000)		(30,000)		(140,000)
7432007 Fire Station - Fire Station #10 St. Williams				703,000	4,920,000							5,623,000		(3,402,000)	(703,000)	(1,518,000)	(5,623,000)
7432003 Fire Station - Fire Station #6 Courtland						738,000	5,169,000					5,907,000		(3,575,000)	(738,000)	(1,594,000)	(5,907,000)
7432305 Fire Station - Fire Station #1 Simcoe								1,940,000	13,577,000			15,517,000		(13,577,000)	(1,940,000)		(15,517,000)
7433302 New Aerial Fire Truck								3,359,000				3,359,000		(3,359,000)			(3,359,000)
7433207 Fire Station - Fire Station #5 Delhi										1,528,000	10,698,000	12,226,000		(7,397,000)	(1,528,000)	(3,301,000)	(12,226,000)
Total New Initiatives			140,000	703,000	4,920,000	738,000	5,169,000	5,299,000	13,577,000	1,528,000	10,698,000	42,772,000	(110,000)	(31,310,000)	(4,939,000)	(6,413,000)	(42,772,000)
Fire Vehicle Replacement Program																	
7432606 Tanker 7 - Fire Station #7 - Langton		1,336,000										1,336,000			(1,336,000)		(1,336,000)
7432503 Fire Administration Duty Officer Vehicle - F105			75,000									75,000			(75,000)		(75,000)
7432602 Pump 2A - Fire Station #2 Port Dover			1,421,000									1,421,000			(1,421,000)		(1,421,000)
7432605 Tanker 8 - Fire Station #8 - Fairground			1,369,000									1,369,000			(1,369,000)		(1,369,000)
7432607 Fire Administration Duty Officer Vehicle - F106			75,000									75,000			(75,000)		(75,000)
7432610 Fire Administration Duty Officer Vehicle - F107			75,000									75,000			(75,000)		(75,000)
7432603 Tanker 11 - Fire Station #11 Vittoria				1,403,000								1,403,000			(1,403,000)		(1,403,000)
7432604 Tanker 10 - Fire Station #10 St. Williams				1,403,000								1,403,000			(1,403,000)		(1,403,000)
7432705 Engine 5 - Fire Station #5 Delhi					1,559,000							1,559,000			(1,559,000)		(1,559,000)
7432706 Engine 10 - Fire Station #10 St. Williams					1,559,000							1,559,000			(1,559,000)		(1,559,000)
7432805 Rescue 11 - Fire Station #11 Vittoria					825,000							825,000			(825,000)		(825,000)
7432904 Pump 8 - Fire Station #8 Fairground						1,531,000						1,531,000			(1,531,000)		(1,531,000)
7432905 Pump 1A - Fire Station #1 Simcoe						1,531,000						1,531,000			(1,531,000)		(1,531,000)
7431904 Ranger Unit 3 & Trailer - Strn#3							57,000					57,000			(57,000)		(57,000)
7432004 Ranger 6 - Fire Station #6 Courtland							57,000					57,000			(57,000)		(57,000)
7432101 Emerg Response Vehicle & Trailer - Strn#2 Port Dover							57,000					57,000			(57,000)		(57,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7433002 Tanker 2 - Fire Station #2 Port Dover							1,511,000					1,511,000			(1,511,000)		(1,511,000)
7432804 Rescue 8 - Fire Station #8 Fairground									1,402,000			1,402,000			(1,402,000)		(1,402,000)
7433201 Pump 3 - Fire Station #3 Waterford									1,531,000			1,531,000			(1,531,000)		(1,531,000)
7433202 Pump 4 - Fire Station #4 Teeterville									1,531,000			1,531,000			(1,531,000)		(1,531,000)
7433203 Tanker 5 - Fire Station #5 Delhi									1,588,000			1,588,000			(1,588,000)		(1,588,000)
7433205 ARGO 8 - Fire Station #8 Fairground									69,000			69,000			(69,000)		(69,000)
7433304 Pump 2A - Fire Station #2 Port Dover										1,531,000		1,531,000			(1,531,000)		(1,531,000)
7433001 Rescue 7 - Fire Station #7 Langton											1,473,000	1,473,000			(1,473,000)		(1,473,000)
7433101 Rescue 1 - Fire Station #1 Simcoe											1,473,000	1,473,000			(1,473,000)		(1,473,000)
7433102 Rescue 4 - Station #4 Teeterville											1,473,000	1,473,000			(1,473,000)		(1,473,000)
7433103 Rescue 6 - Fire Station #6 Courtland											1,473,000	1,473,000			(1,473,000)		(1,473,000)
Total Fire Vehicle Replacement Program		1,336,000	3,015,000	2,806,000	3,943,000	3,062,000	1,682,000		6,121,000	1,531,000	5,892,000	29,388,000			(29,388,000)		(29,388,000)
Infrared Thermal Imaging Camera Replacement Program																	
7432502 2025 Infrared Camera Replacements (6x)		96,000										96,000			(96,000)		(96,000)
7432608 2028 Infrared Camera Replacements (5x)					85,000							85,000			(85,000)		(85,000)
Total Infrared Thermal Imaging Camera Replacement Program		96,000			85,000							181,000			(181,000)		(181,000)
Fire Station Building Repairs & Maintenance Program																	
7432501 2025 Fire Stn Building Repairs & Maintenance		120,000										120,000			(120,000)		(120,000)
7432609 2026 Fire Stn Building Repairs & Maintenance			53,000									53,000			(53,000)		(53,000)
7432701 2027 Fire Stn Building Repairs & Maintenance				54,000								54,000			(54,000)		(54,000)
7432801 2028 Fire Stn Building Repairs & Maintenance					55,000							55,000			(55,000)		(55,000)
7432903 2029 Fire Stn Building Repairs & Maintenance						57,000						57,000			(57,000)		(57,000)
7433004 2030 Fire Stn Building Repairs & Maintenance							58,000					58,000			(58,000)		(58,000)
7433104 2031 Fire Stn Building Repairs & Maintenance								59,000				59,000			(59,000)		(59,000)
7533205 2032 Fire Stn Building Repairs & Maintenance									61,000			61,000			(61,000)		(61,000)
7433301 2033 Fire Stn Buildings Repairs & Maintenance										62,000		62,000			(62,000)		(62,000)
7433401 2034 Fire Stn Buildings Repairs & Maintenance											64,000	64,000			(64,000)		(64,000)
Total Fire Station Building Repairs & Maintenance Program		120,000	53,000	54,000	55,000	57,000	58,000	59,000	61,000	62,000	64,000	643,000			(643,000)		(643,000)
SCBA Pack Replacement Program																	
7432509 Conversion of SCBA Packs (County Wide)		1,733,000										1,733,000			(1,733,000)		(1,733,000)
Total SCBA Pack Replacement Program		1,733,000										1,733,000			(1,733,000)		(1,733,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
Other Replacements																	
7432803 SCBA Air Compressor - Fire Station #7 Langton		75,000										75,000			(75,000)		(75,000)
7432613 SCBA Air Compressor - Fire Station #1 Simcoe			77,000									77,000			(77,000)		(77,000)
7432702 Extrication Cutters & Spreaders/Rams (6x)				240,000								240,000			(240,000)		(240,000)
7432504 2031 Fire Management Information System								150,000				150,000			(150,000)		(150,000)
7433404 Extrication Equipment											285,000	285,000			(285,000)		(285,000)
Total Other Replacements		75,000	77,000	240,000				150,000			285,000	827,000			(827,000)		(827,000)
Total Fire		3,360,000	3,285,000	3,803,000	9,003,000	3,857,000	6,909,000	5,508,000	19,759,000	3,121,000	16,939,000	75,544,000	(110,000)	(31,310,000)	(37,711,000)	(6,413,000)	(75,544,000)
Paramedic Services																	
New Initiatives																	
7532508 Ambulance Security Safes			88,000									88,000			(88,000)		(88,000)
7532607 Paramedic Services Attachment - St.Williams				71,000	704,000							775,000			(517,000)	(258,000)	(775,000)
7532804 Paramedic Services Attachment - Courtland						74,000	740,000					814,000			(543,000)	(271,000)	(814,000)
7532910 New Ambulance (Fleet Expansion)						339,000						339,000				(339,000)	(339,000)
7532909 Satellite Paramedic Base Multi-Function Station							1,600,000	16,000,000				17,600,000		(16,000,000)	(1,600,000)		(17,600,000)
7533008 Paramedic Services Attachment - Simcoe								78,000	777,000			855,000			(570,000)	(285,000)	(855,000)
7533209 Paramedic Services Attachment - Delhi										82,000	817,000	899,000			(600,000)	(299,000)	(899,000)
Total New Initiatives			88,000	71,000	704,000	413,000	2,340,000	16,078,000	777,000	82,000	817,000	21,370,000		(16,000,000)	(3,918,000)	(1,452,000)	(21,370,000)
EMS Vehicle Replacement Program																	
7532306 EMS RAV 13-A045 & Trailer 13-A044		190,000										190,000			(190,000)		(190,000)
7532901 2025 Ambulance 19-A061		307,000										307,000			(307,000)		(307,000)
7532902 2027 Ambulance 22-A062				323,000								323,000			(323,000)		(323,000)
7532705 Administration Vehicle/ ERV A054					140,000							140,000			(140,000)		(140,000)
7533001 2028 Ambulance 23-A065					331,000							331,000			(331,000)		(331,000)
7533002 2028 Ambulance 23-A066					331,000							331,000			(331,000)		(331,000)
7532903 Emergency Support Unit (ESU) 19-A060						170,000						170,000			(170,000)		(170,000)
7533104 2029 Ambulance 24-A069						339,000						339,000			(339,000)		(339,000)
7533105 2029 Ambulance 24-A070						339,000						339,000			(339,000)		(339,000)
7533003 Emergency Response Vehicle 09-A037							147,000					147,000			(147,000)		(147,000)
7533004 Emergency Response Vehicle 10-A038							147,000					147,000			(147,000)		(147,000)
7533201 2030 Ambulance 25-A071							347,000					347,000			(347,000)		(347,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7533202 2030 Ambulance 25-A072							347,000					347,000			(347,000)		(347,000)
7533301 2031 Ambulance 26-A073								356,000				356,000			(356,000)		(356,000)
7533302 2031 Ambulance 26-A074								356,000				356,000			(356,000)		(356,000)
7533206 2032 Ambulance 27-A075									365,000			365,000			(365,000)		(365,000)
7533207 Emergency Response Vehicle 22-A064									155,000			155,000			(155,000)		(155,000)
7533402 Emergency Response Vehicle 24-A067											162,000	162,000			(162,000)		(162,000)
7533403 Emergency Response Vehicle 24-A068											162,000	162,000			(162,000)		(162,000)
Total EMS Vehicle Replacement Program		497,000		323,000	802,000	848,000	988,000	712,000	520,000		324,000	5,014,000			(5,014,000)		(5,014,000)
Ambulance Defibrillator Replacement Program																	
7532602 2026 Ambulance Defibrillator Replacements (5)			167,000									167,000			(167,000)		(167,000)
7532802 2027 Ambulance Defibrillator Replacements (5)				171,000								171,000			(171,000)		(171,000)
7532904 2028 Ambulance Defibrillator Replacements (5)					175,000							175,000			(175,000)		(175,000)
7533006 2029 Ambulance Defibrillator Replacements (4)						144,000						144,000			(144,000)		(144,000)
7533101 2031 Ambulance Defibrillator Replacements (5)								189,000				189,000			(189,000)		(189,000)
7533208 2032 Ambulance Defibrillator Replacements (5)									193,000			193,000			(193,000)		(193,000)
7533303 2033 Ambulance Defibrillator Replacements (4)										159,000		159,000			(159,000)		(159,000)
7533404 2034 Ambulance Defibrillator Replacements (4)											163,000	163,000			(163,000)		(163,000)
Total Ambulance Defibrillator Replacement Program			167,000	171,000	175,000	144,000		189,000	193,000	159,000	163,000	1,361,000			(1,361,000)		(1,361,000)
Stretcher Replacement Program																	
7532501 2025 Stretcher Replacement Program (2x)		151,000										151,000			(151,000)		(151,000)
7532601 2026 Stretcher Replacement Program (2x)			155,000									155,000			(155,000)		(155,000)
7532701 2027 Stretcher Replacement Program				79,000								79,000			(79,000)		(79,000)
7532907 2029 Stretcher Replacement Program (2x)					167,000							167,000			(167,000)		(167,000)
7533005 2030 Stretcher Replacement Program (2x)						171,000						171,000			(171,000)		(171,000)
7533103 2031 Stretcher Replacement Program (2x)							175,000					175,000			(175,000)		(175,000)
7533204 2032 Stretcher Replacement Program (2x)									180,000			180,000			(180,000)		(180,000)
7533305 2033 Stretcher Replacement Program (2x)										185,000		185,000			(185,000)		(185,000)
7533401 2034 Stretcher Replacement Program (2x)											190,000	190,000			(190,000)		(190,000)
Total Stretcher Replacement Program		151,000	155,000	79,000		167,000	171,000	175,000	180,000	185,000	190,000	1,453,000			(1,453,000)		(1,453,000)
Other Replacements																	
7532509 Wifi Cradle Replacement		95,000										95,000			(95,000)		(95,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7532707 Response Bag Replacement				80,000								80,000			(80,000)		(80,000)
Total Other Replacements		95,000		80,000								175,000			(175,000)		(175,000)
Total Paramedic Services		743,000	410,000	724,000	1,681,000	1,572,000	3,499,000	17,154,000	1,670,000	426,000	1,494,000	29,373,000		(16,000,000)	(11,921,000)	(1,452,000)	(29,373,000)
Total Office of the CAO		4,103,000	3,731,000	4,527,000	10,684,000	5,429,000	10,448,000	22,662,000	21,429,000	3,547,000	18,478,000	105,038,000	(110,000)	(47,310,000)	(49,753,000)	(7,865,000)	(105,038,000)
Corporate Services																	
Accessibility and Special Projects																	
Barrier Free Access Program																	
3332501 2025 Barrier Free Access Program		80,000										80,000			(80,000)		(80,000)
3332601 2026 Barrier Free Access Program			82,000									82,000			(82,000)		(82,000)
3332701 2027 Barrier Free Access Program				84,000								84,000			(84,000)		(84,000)
3332801 2028 Barrier Free Access Program					86,000							86,000			(86,000)		(86,000)
3332903 2029 Barrier Free Access Program						88,000						88,000			(88,000)		(88,000)
3333003 2030 Barrier Free Access Program							90,000					90,000			(90,000)		(90,000)
3333102 2031 Barrier Free Access Program								93,000				93,000			(93,000)		(93,000)
3333201 2032 Barrier Free Access Program									95,000			95,000			(95,000)		(95,000)
3333301 2033 Barrier Free Access Program										97,000		97,000			(97,000)		(97,000)
3333401 2034 Barrier Free Access Program											100,000	100,000			(100,000)		(100,000)
Total Barrier Free Access Program		80,000	82,000	84,000	86,000	88,000	90,000	93,000	95,000	97,000	100,000	895,000			(895,000)		(895,000)
Total Accessibility and Special Projects		80,000	82,000	84,000	86,000	88,000	90,000	93,000	95,000	97,000	100,000	895,000			(895,000)		(895,000)
Information Technology																	
Information Technology Replacement Program																	
3432501 2025 Information Technology Replacement Program		407,000										407,000			(407,000)		(407,000)
3432601 2026 Information Technology Replacement Program			518,000									518,000			(518,000)		(518,000)
3432701 2027 Information Technology Replacement Program				366,000								366,000			(366,000)		(366,000)
3432801 2028 Information Technology Replacement Program					369,000							369,000			(369,000)		(369,000)
3432901 2029 Information Technology Replacement Program						373,000						373,000			(373,000)		(373,000)
3433001 2030 Information Technology Replacement Program							366,000					366,000			(366,000)		(366,000)
3433101 2031 Information Technology Replacement Program								390,000				390,000			(390,000)		(390,000)
3433201 2032 Information Technology Replacement Program									366,000			366,000			(366,000)		(366,000)
3433301 2033 Information Technology Replacement Program										400,000		400,000			(400,000)		(400,000)
3433401 2034 Information Technology Replacement Program											385,000	385,000			(385,000)		(385,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
Total Information Technology Replacement Program		407,000	518,000	366,000	369,000	373,000	366,000	390,000	366,000	400,000	385,000	3,940,000			(3,940,000)		(3,940,000)
Other Replacements																	
4132701 Enterprise Resource Management System		150,000	150,000	4,450,000								4,750,000			(4,750,000)		(4,750,000)
3432602 Database Upgrade				63,000								63,000			(63,000)		(63,000)
3432702 Server & Storage Replacement					323,000							323,000			(323,000)		(323,000)
3433002 Database Upgrade								70,000				70,000			(70,000)		(70,000)
3433003 Windows Server Upgrade								70,000				70,000			(70,000)		(70,000)
Total Other Replacements		150,000	150,000	4,513,000	323,000			140,000				5,276,000			(5,276,000)		(5,276,000)
Total Information Technology		557,000	668,000	4,879,000	692,000	373,000	366,000	530,000	366,000	400,000	385,000	9,216,000			(9,216,000)		(9,216,000)
Financial Management & Planning																	
Studies & Assessments																	
4132301 2025 Development Charges Study		150,000										150,000			(15,000)	(135,000)	(150,000)
4132901 2028 Water & Wastewater Rate Study					82,000							82,000			(82,000)		(82,000)
4133201 2032 Water & Wastewater Rate Study									91,000			91,000			(91,000)		(91,000)
4132801 2033 Development Charges Study										183,000		183,000			(19,000)	(164,000)	(183,000)
Total Studies & Assessments		150,000			82,000				91,000	183,000		506,000			(207,000)	(299,000)	(506,000)
Total Financial Management & Planning		150,000			82,000				91,000	183,000		506,000			(207,000)	(299,000)	(506,000)
Total Corporate Services		787,000	750,000	4,963,000	860,000	461,000	456,000	623,000	552,000	680,000	485,000	10,617,000			(10,318,000)	(299,000)	(10,617,000)
Environmental & Infrastructure Services																	
Engineering																	
New Infrastructure Construction																	
5532475 St. Johns Road - Cockshutt Road and Blueline Road	201,000		4,000,000									4,000,000		(4,000,000)			(4,000,000)
5532540 Crosier Street - Gibraltar to Main Street, Delhi		1,428,000										1,428,000	(562,000)		(866,000)		(1,428,000)
5532514 Argyle Ave Ext - Bluegrass Ph.4 to Fertilizer, Delhi			149,000	1,836,000								1,985,000		(826,000)	(609,000)	(550,000)	(1,985,000)
Total New Infrastructure Construction	201,000	1,428,000	4,149,000	1,836,000								7,413,000	(562,000)	(4,826,000)	(1,475,000)	(550,000)	(7,413,000)
New Sidewalk, Walkways, and Crossings																	
5532621 2026 Sidewalks & Walkways Installation			174,000									174,000			(174,000)		(174,000)
5532723 2027 New Pedestrian Crossing				184,000								184,000			(184,000)		(184,000)
5532805 2028 Sidewalks & Walkways Installation					182,000							182,000			(182,000)		(182,000)
5532927 2029 New Pedestrian Crossing						193,000						193,000			(193,000)		(193,000)
5533022 2030 Sidewalks & Walkways Installation							192,000					192,000			(192,000)		(192,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5533122 2031 New Pedestrian Crossing								203,000				203,000			(203,000)		(203,000)
5533204 2032 Sidewalks & Walkways Installation									202,000			202,000			(202,000)		(202,000)
5533316 2033 New Pedestrian Crossing										213,000		213,000			(213,000)		(213,000)
5533408 2034 Sidewalks & Walkways Installation											212,000	212,000			(212,000)		(212,000)
Total New Sidewalk, Walkways, and Crossings			174,000	184,000	182,000	193,000	192,000	203,000	202,000	213,000	212,000	1,755,000			(1,755,000)		(1,755,000)
Parking Lot Program																	
5532578 Parking Improvement at St. James St. & Alice St., Waterford		40,000										40,000				(40,000)	(40,000)
5532579 Parking Improvement at Abigail Becker Lot		25,000										25,000			(3,000)	(22,000)	(25,000)
7332024 Parking Area Expansion - Port Dover Arena					200,000							200,000				(200,000)	(200,000)
7332812 Parking Lot Construction - Waterford Lions Park					218,000							218,000				(218,000)	(218,000)
Total Parking Lot Program		65,000			418,000							483,000			(3,000)	(480,000)	(483,000)
Other New Initiatives																	
5532539 2025 Streetlighting Infills		100,000										100,000			(100,000)		(100,000)
5532534 Nelson Street Shoreline Protection (FC)		465,000		1,065,000								1,530,000	(765,000)		(765,000)		(1,530,000)
5532724 2027 Streetlighting Infills				103,000								103,000			(103,000)		(103,000)
5532634 Cedar Drive Shoreline Protection (FC)					1,250,000		3,000,000					4,250,000	(2,125,000)		(2,125,000)		(4,250,000)
5532928 2029 Streetlighting Infills						110,000						110,000			(110,000)		(110,000)
5532722 Cove Road Shoreline Protection (FC)								95,000		221,000		316,000	(158,000)		(158,000)		(316,000)
5533123 2031 Streetlighting Infills								116,000				116,000			(116,000)		(116,000)
5533317 2033 Streetlighting Infills										122,000		122,000			(122,000)		(122,000)
Total Other New Initiatives		565,000		1,168,000	1,250,000	110,000	3,000,000	211,000		343,000		6,647,000	(3,048,000)		(3,599,000)		(6,647,000)
Studies & Assessments																	
5532335 Long Point Causeway Post Construction Monitoring	89,000	65,000	58,000	47,000								170,000			(170,000)		(170,000)
5532538 Transportation, Stormwater, Biosolids ISMP Study		1,000,000										1,000,000			(775,000)	(225,000)	(1,000,000)
5532542 Delhi Area Traffic Impact Study		100,000										100,000	(50,000)		(50,000)		(100,000)
5532907 2028 Road Needs Study					187,000							187,000			(187,000)		(187,000)
5533315 2033 Roads Needs Study										212,000		212,000			(212,000)		(212,000)
Total Studies & Assessments	89,000	1,165,000	58,000	47,000	187,000					212,000		1,669,000	(50,000)		(1,394,000)	(225,000)	(1,669,000)
Infrastructure Reconstruction Program																	
5532207 New Lakeshore Rd Watermain Upgrade, Feed to Tower	341,000	2,622,000										2,622,000			(1,748,000)	(874,000)	(2,622,000)
5532238 West St - Brook St to Talbot St. S, Simcoe	477,000	4,500,000										4,500,000			(4,500,000)		(4,500,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532342 Walker Street - Main St to Lift Bridge, Port Dover	89,000	1,065,000										1,065,000			(1,065,000)		(1,065,000)
5532025 Windham Street - Talbot St to West End, Simcoe	228,000		1,620,000									1,620,000			(1,620,000)		(1,620,000)
5532122 Sovereign Street - James St to Queen St, Delhi	335,000		2,286,000									2,286,000			(2,286,000)		(2,286,000)
5532223 Queen Street - William St to Sovereign St, Delhi	70,000		482,000									482,000			(482,000)		(482,000)
5532305 Lasalle Street - Inglewood to Sunninghill & Oak Knoll St, PD	219,000	2,128,000										2,128,000			(2,128,000)		(2,128,000)
5532308 Leamon St - Nichol St. to Thompson Rd., Waterford	462,000		3,283,000									3,283,000			(3,283,000)		(3,283,000)
5532314 Talbot Street - Maple to Windham, Simcoe	154,000		1,056,000									1,056,000			(1,056,000)		(1,056,000)
5532417 West Church St - Main to Washington, Waterford	248,000		1,702,000									1,702,000			(1,702,000)		(1,702,000)
5532438 Eagle St - Main St of Delhi to Queen St, Delhi	89,000		587,000									587,000			(587,000)		(587,000)
5532440 Emily St - Inglewood Dr to South End, Port Dover	72,000	1,132,000										1,132,000			(1,132,000)		(1,132,000)
5532444 Old Hill Road - Cedar Dr to Front Rd, Turkey Point	165,000	540,000										540,000			(540,000)		(540,000)
5532705 Grace St, Glenwood St, Drayton St, Sloan St, Pt Dover	266,000	2,601,000										2,601,000			(2,601,000)		(2,601,000)
5532815 Water St - Grace St to Sloan St, Port Dover	62,000	384,000										384,000			(384,000)		(384,000)
5532816 Market St W - St George St to Water St, Port Dover	38,000	660,000										660,000			(660,000)		(660,000)
5532011 Regent Ave - Nelson St. to Greenock St., Port Dover		189,000	1,332,000									1,521,000			(1,521,000)		(1,521,000)
5532103 McNab Street - First Ave to West End. Port Dover		138,000	974,000									1,112,000			(1,112,000)		(1,112,000)
5532429 Market St - Main to St Andrew Reconstr Pt Dover		50,000	400,000									450,000			(450,000)		(450,000)
5532430 Park St - Main St to St. Andrew St Pt Dover Reconstr		50,000	450,000									500,000			(500,000)		(500,000)
5532439 Clinton St - Main St to St George St, Port Dover		69,000	446,000									515,000			(515,000)		(515,000)
5532441 Foster St - Beckett Blvd to Bellevue Ave, Simcoe		176,000	1,181,000									1,357,000			(1,357,000)		(1,357,000)
5532543 East Quarterline Slope Rehabilitation		200,000	800,000									1,000,000			(1,000,000)		(1,000,000)
5532107 Head Street - Maple to Windham, Simcoe			157,000	1,082,000								1,239,000			(1,239,000)		(1,239,000)
5532212 Metcalfe Street - Maple St to Windham St, Simcoe			157,000	1,082,000								1,239,000			(1,239,000)		(1,239,000)
5532302 Colborne St N - Windham to Queensway, Simcoe			120,000		843,000							963,000			(698,000)	(265,000)	(963,000)
5532416 Aberdeen Ave - Lansdowne to Church St., Delhi			98,000	669,000								767,000			(767,000)		(767,000)
5532420 Adams Avenue - Aberdeen to Delcrest, Delhi			215,000	1,500,000								1,715,000			(1,715,000)		(1,715,000)
5532421 North Main Street - Colborne to Norfolk, Simcoe			53,000		384,000							437,000			(437,000)		(437,000)
5532422 Park Lane - Colborne to Norfolk, Simcoe			33,000		239,000							272,000			(272,000)		(272,000)
5532423 Windham St - Colborne to Norfolk-Rd Upgrades, Simcoe			58,000		384,000							442,000			(442,000)		(442,000)
5532424 Scott Dr Watermain - Hwy 6 to John St., Port Dover			64,000	450,000								514,000			(514,000)		(514,000)
5532425 Peel Street - Waverly to Brock, Delhi			161,000	946,000								1,107,000			(1,107,000)		(1,107,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532506 East Church St - Main St to Duncombe Rd, Waterford			235,000	1,759,000								1,994,000			(1,994,000)		(1,994,000)
5532519 Birch Ave - Prospect to 150 metres Easterly, Pt Dover			42,000	400,000								442,000			(442,000)		(442,000)
5532627 James St - Crosier to Wilson, Delhi			356,000	3,267,000								3,623,000			(3,623,000)		(3,623,000)
5532628 Brock Ave - James St to East End, Delhi			125,000	758,000								883,000			(883,000)		(883,000)
5532629 Gage Ave - Brock Ave to Waverly St, Delhi			62,000	378,000								440,000			(440,000)		(440,000)
5532630 Waverly St - James St to East End, Delhi			125,000	718,000								843,000			(843,000)		(843,000)
5532631 First Ave W - West End to East End, Simcoe			356,000		2,258,000							2,614,000			(2,614,000)		(2,614,000)
5532713 Union Street - Colborne St to Queen St			268,000		1,592,000							1,860,000			(1,860,000)		(1,860,000)
5533307 Hwy 59 Watermain - Front Rd Southerly 720 Meters			150,000	1,350,000								1,500,000			(1,500,000)		(1,500,000)
5532010 Dover Mills Rd - Prospect St to Cockshutt Rd, Pt Dover				373,000	2,516,000							2,889,000			(2,889,000)		(2,889,000)
5532210 Deer Park Rd Park Easement Sanitary Sewers, Waterford				148,000	749,000							897,000			(897,000)		(897,000)
5532306 Church Street - James to Cloet, Delhi				853,000		6,076,000						6,929,000			(6,929,000)		(6,929,000)
5532511 Simcoe Boulevard - McCall to Wilson, Simcoe				95,000	646,000							741,000			(741,000)		(741,000)
5532512 Nelson Street - Main to St. Patrick St., Port Dover				137,000	931,000							1,068,000			(1,068,000)		(1,068,000)
5532602 Montclair Cres - Duncombe to Duncombe, Waterford				334,000	2,378,000							2,712,000			(2,712,000)		(2,712,000)
5532616 South Drive - Oak to Queen, Simcoe				322,000	2,234,000							2,556,000			(2,300,000)	(256,000)	(2,556,000)
5532626 Maple St - Colborne St N to Queen St N, Simcoe				321,000		2,241,000						2,562,000			(2,562,000)		(2,562,000)
5532214 Gilbertson Dr - Queensway to Abandoned Railway, Simcoe					359,000	2,400,000						2,759,000			(2,759,000)		(2,759,000)
5532615 Washington St - Green St to Thompson Rd, Waterford					344,000	2,041,000						2,385,000			(2,151,000)	(234,000)	(2,385,000)
5532706 Queen St - Queensway W to West St, Simcoe					291,000		5,099,000					5,390,000			(5,390,000)		(5,390,000)
5532813 Schellburg Ave - Queen St N to CNR Tracks, Simcoe					68,000		428,000					496,000			(496,000)		(496,000)
5532411 Sylvia Street - Main St to east end, Waterford						164,000	1,464,000					1,628,000			(1,628,000)		(1,628,000)
5532707 Talbot St S. - Chapel St to South Dr, Simcoe						223,000	2,000,000					2,223,000			(2,223,000)		(2,223,000)
5532801 Connaught Ave - Northern Ave to Adams Ave, Delhi						256,000	1,956,000					2,212,000			(2,212,000)		(2,212,000)
5532814 Church St E - Cloet to Brantford, Delhi						339,000	2,013,000					2,352,000			(2,352,000)		(2,352,000)
5532924 Main St of Delhi - King St to Eagle St, Delhi						192,000	1,101,000					1,293,000			(1,293,000)		(1,293,000)
5532925 Crescent Blvd - Norfolk St S to Queenstreet E, Simcoe						224,000	1,324,000					1,548,000			(1,548,000)		(1,548,000)
5533016 Queensway East - Norfolk Street to Ireland, Simcoe						1,180,000		7,609,000				8,789,000			(8,789,000)		(8,789,000)
5533026 Eastern Ave - Main St of Delhi to Queen St, Delhi							131,000	773,000				904,000			(904,000)		(904,000)
5533027 Main St of Delhi - Eagle St to Gilbert Ave, Delhi							249,000	1,478,000				1,727,000			(1,727,000)		(1,727,000)
5533028 Northern Ave - Lansdowne Ave to Argyle Ave, Delhi							210,000	1,196,000				1,406,000			(1,406,000)		(1,406,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5533031 Hawthorne Ave - Crescent Blvd to Norfolk St S, Simcoe							85,000	524,000				609,000			(609,000)		(609,000)
5533032 Queen St S - Chapel St to West St, Simcoe							125,000	880,000				1,005,000			(1,005,000)		(1,005,000)
5533033 Robinson St - Queen St N to Elgin Ave, Simcoe								121,000	695,000			816,000			(816,000)		(816,000)
5533034 West Church St - Washington St to West End, Waterford								431,000	2,514,000			2,945,000			(2,945,000)		(2,945,000)
5533029 Bridge Alley - St Patrick's St to East End, Port Dover								54,000	324,000			378,000			(378,000)		(378,000)
5533030 Bridge St - Lynn St to St. Patrick's, Port Dover								185,000	1,179,000			1,364,000			(1,364,000)		(1,364,000)
5533114 Wellington Ave - Main St to Queen St, Delhi								173,000	1,629,000			1,802,000			(1,802,000)		(1,802,000)
5533115 Elgin Ave - Robinson St to Marshall Ln, Simcoe								121,000	814,000			935,000			(935,000)		(935,000)
5533116 Head St S - West St to Robinson St, Simcoe								74,000	420,000			494,000			(494,000)		(494,000)
5533117 Head St N - Robinson St to Maple St, Simcoe								268,000	2,657,000			2,925,000			(2,925,000)		(2,925,000)
5533118 King Ln - Union Street to Cedar St									215,000	1,318,000		1,533,000			(1,533,000)		(1,533,000)
5533120 Norfolk St N - Queensway W to Second Ave									275,000	2,713,000		2,988,000			(2,988,000)		(2,988,000)
5533206 Oakwood Ave -Potts Rd to Victoria St, Simcoe									377,000	2,611,000		2,988,000			(2,988,000)		(2,988,000)
5533207 Lansdowne Ave - James St to Northern Ave, Delhi									270,000	1,614,000		1,884,000			(1,884,000)		(1,884,000)
5533208 Young St - Colbourne St N to Head St N, Simcoe									177,000	1,136,000		1,313,000			(1,313,000)		(1,313,000)
5533301 Churchill Ave - Lansdowne Ave to Argyle Ave, Delhi										130,000	1,200,000	1,330,000			(1,330,000)		(1,330,000)
5533302 Queensway W - Norfolk St to 0.2km W of Hunt St, Simcoe										700,000	6,150,000	6,850,000			(6,850,000)		(6,850,000)
5533303 Main St of Delhi - Talbot Rd to King St, Delhi										40,000	360,000	400,000			(400,000)		(400,000)
5533304 Queen St - King St to Talbot Rd, Delhi										55,000	600,000	655,000			(655,000)		(655,000)
5533305 Talbot Rd - King St to Main St of Delhi, Delhi										130,000	1,200,000	1,330,000			(1,330,000)		(1,330,000)
5533306 Talbot Rd - Main St of Delhi to Swimming Pool Rd, Delhi										120,000	1,100,000	1,220,000			(1,220,000)		(1,220,000)
5533323 St. Anne St - Silve Lake Dr to Black Creek Lne, Port Dover											125,000	125,000			(125,000)		(125,000)
5533324 Johnson Ave - Connaught to Argyle, Delhi											60,000	60,000			(60,000)		(60,000)
5533325 Connaght Ave - James to Churchill, Delhi											45,000	45,000			(45,000)		(45,000)
5533326 Poplar Street - Norfolk to Elm, Simcoe											125,000	125,000			(125,000)		(125,000)
Total Infrastructure Reconstruction Program	3,315,000	16,504,000	19,434,000	16,942,000	16,216,000	15,336,000	16,185,000	13,887,000	11,546,000	10,567,000	10,965,000	147,582,000			(145,953,000)	(1,629,000)	(147,582,000)
Asphalt Resurfacing Program																	
5532433 Norfolk County 19 W - Oxford Ln to Windham Rd 4		2,700,000										2,700,000			(2,430,000)	(270,000)	(2,700,000)
5532529 Turkey Point - Cedar & Ordnance		945,000										945,000			(850,000)	(95,000)	(945,000)
5532530 Conc 12 Townsend - Haldimand Rd 74 to HN Boundary		33,000										33,000			(30,000)	(3,000)	(33,000)
5532531 Port Dover - Mergl Dr, Dixon Dr & Roselawn Ct		470,000										470,000			(423,000)	(47,000)	(470,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532536	Blueline Road From Hwy 6 to Hwy 3	2,560,000										2,560,000			(2,304,000)	(256,000)	(2,560,000)
5532544	Slaght St & Orchard Cres, Waterford	203,000										203,000			(183,000)	(20,000)	(203,000)
5532545	Mackay Ave & Rosseau Dr, Simcoe	225,000										225,000			(203,000)	(22,000)	(225,000)
5532580	Rokeby Side Road Boundary	250,000										250,000			(250,000)		(250,000)
5532620	Norfolk St S - South Dr to Poplar St, Simcoe	1,250,000										1,250,000			(1,125,000)	(125,000)	(1,250,000)
5532432	McDowell Rd - Hwy 59 to Charlotteville W 1/4 Line Rd		3,500,000									3,500,000			(3,150,000)	(350,000)	(3,500,000)
5532510	Norfolk Cty Road 45 - Hwy 59 to Forestry Farm Rd, Langton		2,000,000									2,000,000			(1,800,000)	(200,000)	(2,000,000)
5532625	2026 Urban Asphalt Program		812,000									812,000			(731,000)	(81,000)	(812,000)
5532916	Park Rd - Windham Rd 13 to CN Railway, Simcoe		538,000									538,000			(484,000)	(54,000)	(538,000)
5532917	Fourteenth St W - Park Rd to Norfolk St, Simcoe		806,000									806,000			(725,000)	(81,000)	(806,000)
5532401	Elgin Cty Rd 55 - Norfolk Cty Rd 45 to Colonel Talbot Rd			2,069,000								2,069,000			(1,862,000)	(207,000)	(2,069,000)
5532515	Vittoria Road - Turkey Point Rd to Mutual St, Vittoria			1,534,000								1,534,000			(1,380,000)	(154,000)	(1,534,000)
5532521	Highway 19 - Hwy 3 to Carson Line, Courtland			1,584,000								1,584,000			(1,425,000)	(159,000)	(1,584,000)
5532719	2027 Urban Asphalt Program			832,000								832,000			(749,000)	(83,000)	(832,000)
5532522	Ireland Road - Decou Rd to Hwy 3, Simcoe				998,000							998,000			(899,000)	(99,000)	(998,000)
5532524	Decou Rd - Norfolk St S to Ireland Rd, Simcoe				374,000							374,000			(336,000)	(38,000)	(374,000)
5532608	McDowell Rd E - Hillcrest Rd to Turkey Point Rd, Simcoe				1,827,000							1,827,000			(1,645,000)	(182,000)	(1,827,000)
5532610	Norfolk Cty Hwy 59 - Hwy 3 to Colonel Talbot Rd, Courtland				437,000							437,000			(393,000)	(44,000)	(437,000)
5532623	Norfolk Cty Hwy 59 - Norfolk Cty Rd 21 to 2nd Con Rd				1,462,000							1,462,000			(1,315,000)	(147,000)	(1,462,000)
5532812	2028 Urban Asphalt Program				853,000							853,000			(768,000)	(85,000)	(853,000)
5532535	Conc. 8 Townsend from Robinson Rd to Hwy 24					1,049,000						1,049,000			(945,000)	(104,000)	(1,049,000)
5532611	Norfolk Cty Hwy 59 - Norfolk Rd 21 to Prince William St					986,000						986,000			(888,000)	(98,000)	(986,000)
5532624	Lakeshore Rd - Gore A Rd to Hwy 59, Fairground					2,621,000						2,621,000			(2,359,000)	(262,000)	(2,621,000)
5532923	2029 Urban Asphalt Program					874,000						874,000			(787,000)	(87,000)	(874,000)
5532715	Lakeshore Rd - Elgin County Rd 55 to Gore A Rd						4,371,000					4,371,000			(3,934,000)	(437,000)	(4,371,000)
5532716	Colonel Talbot Rd - Norfolk Rd 23 to Elgin Rd 55, Courtland						624,000					624,000			(561,000)	(63,000)	(624,000)
5532717	Norfolk Hwy 59 - Norfolk Rd 60 to 3rd Conc Rd, Langton						874,000					874,000			(787,000)	(87,000)	(874,000)
5532718	Norfolk Hwy 59 - Norfolk Rd 45 to McDowell Rd, Langton						999,000					999,000			(899,000)	(100,000)	(999,000)
5533024	2030 Urban Asphalt Program						896,000					896,000			(806,000)	(90,000)	(896,000)
5532806	Turkey Point Rd - Charlotteville Rd 5 to St John Rd, Vittoria							1,279,000				1,279,000			(1,151,000)	(128,000)	(1,279,000)
5532807	Hillcrest Rd - St Johns Rd to McDowell Rd, Simcoe							1,536,000				1,536,000			(1,382,000)	(154,000)	(1,536,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532808 Norfolk Hwy 59 - Hwy 3 to Norwich Townline Rd, Langton								1,279,000				1,279,000			(1,151,000)	(128,000)	(1,279,000)
5532809 Windham Rd 12 - Brantford Rd to Windham W 1/4, Delhi								640,000				640,000			(576,000)	(64,000)	(640,000)
5532810 Norfolk Rd 19 - Hwy 24 to Brantford Rd, Delhi								1,024,000				1,024,000			(921,000)	(103,000)	(1,024,000)
5532811 Thompson Rd W - Hwy 24 to Washington, Waterford								1,152,000				1,152,000			(1,037,000)	(115,000)	(1,152,000)
5533104 2031 Urban Asphalt Program								918,000				918,000			(826,000)	(92,000)	(918,000)
5532915 Thompson Rd E - Villa Nova to County Line, Waterford									1,210,000			1,210,000			(1,089,000)	(121,000)	(1,210,000)
5532918 Cockshutt Rd - Norfolk Rd 19 to Conc 3 Townsend, Simcoe									538,000			538,000			(484,000)	(54,000)	(538,000)
5532919 Thompson Rd E - Duncombe Rd to Cockshutt Rd, Waterford									1,075,000			1,075,000			(967,000)	(108,000)	(1,075,000)
5533203 2032 Urban Asphalt Program									940,000			940,000			(846,000)	(94,000)	(940,000)
5532920 Brantford Rd - Windham Rd 12 to Windham Rd 11, Delhi										552,000		552,000			(496,000)	(56,000)	(552,000)
5532921 Nixon Rd - Windham Rd 14 to Windham Rd 13, Delhi										482,000		482,000			(434,000)	(48,000)	(482,000)
5532922 St Johns Rd - Forestry Farm Rd to 1km E of Turkey Point Rd										2,823,000		2,823,000			(2,541,000)	(282,000)	(2,823,000)
5533023 Norfolk Rd 19 - Bealton to County Line, Bealton										1,317,000		1,317,000			(1,186,000)	(131,000)	(1,317,000)
5533308 2033 Urban Asphalt Program										965,000		965,000			(868,000)	(97,000)	(965,000)
5533409 2034 Asphalt Resurfacing Program											6,500,000	6,500,000			(5,850,000)	(650,000)	(6,500,000)
Total Asphalt Resurfacing Program		8,636,000	7,656,000	6,019,000	5,951,000	5,530,000	7,764,000	7,828,000	3,763,000	6,139,000	6,500,000	65,786,000			(59,231,000)	(6,555,000)	(65,786,000)
Surface Treatment Program																	
5532546 Charlotteville W 1/4 - Charlotteville 11 to Lynedoch Road		58,000										58,000			(58,000)		(58,000)
5532547 Windham Rd 11 - Windham Rd 19 to Swimming Pool Road		74,000										74,000			(74,000)		(74,000)
5532548 Angling Rd - Conc 6 Townsend to 0.6km S of Cty Rd 19		168,000										168,000			(168,000)		(168,000)
5532549 New Lakeshore Rd - 0.3km E of Lakeview Ave to E 1/4		113,000										113,000			(113,000)		(113,000)
5532550 Mall Road - Byerlay Side Road to Fernlea Side Road		114,000										114,000			(114,000)		(114,000)
5532551 Norwich Townline - Swimming Pool Road to Hawtrey Rd		87,000										87,000			(87,000)		(87,000)
5532552 Hillcrest Rd - Charlotteville Rd 5 to 0.36km S of St. Johns Rd		53,000										53,000			(53,000)		(53,000)
5532553 Charlotteville W 1/4 Line - Charlotteville 8 to McDowell Rd E		77,000										77,000			(77,000)		(77,000)
5532554 Charlotteville W 1/4 Line - Charlotteville 10 Charlotteville Rd 11		62,000										62,000			(62,000)		(62,000)
5532555 Bell Mill Side Road - 2nd Conc NTR to Rokeby Side Road		113,000										113,000			(113,000)		(113,000)
5532556 12th Conc Rd - West 1/4 Line N Wals to Norfolk Cty Rd 23		164,000										164,000			(164,000)		(164,000)
5532557 Windham Rd 14 - Windham E 1/4 to Nixon Rd		188,000										188,000			(188,000)		(188,000)
5532558 Norfolk Cty Rd 19 W - Brantford Rd to 0.52km E		27,000										27,000			(27,000)		(27,000)
5532559 Norfolk Cty Rd 19 W - 0.52km E of Brantford Rd to Hwy 24		141,000										141,000			(141,000)		(141,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532560 N Wals Townline Rd - E 1/4 to Norfolk County Hwy 59		191,000										191,000			(191,000)		(191,000)
5532561 Windham Rd 12 Highway 24 to Windham E 1/4 Line		169,000										169,000			(169,000)		(169,000)
5532562 Windham Rd 13 - Windham E 1/4 Line to Nixon Road		194,000										194,000			(194,000)		(194,000)
5532563 12th Concession Rd - Sinden Side Road to E 1/4 N Wals		116,000										116,000			(116,000)		(116,000)
5532564 Bell Mill Side Road - Plowmans Line to 2nd Con NTR		121,000										121,000			(121,000)		(121,000)
5532565 Windham Road 14 - Nixon Road to Windham W 1/4 Line		187,000										187,000			(187,000)		(187,000)
5532566 Fertilizer Road - Lyndoch Road to Highway 3		28,000										28,000			(28,000)		(28,000)
5532567 Windham E 1/4 - 0.4km N of Windham 11 to Windham 10		46,000										46,000			(46,000)		(46,000)
5532568 Jackson Side Rd - Colonel Talbot Rd to Goshen Rd		165,000										165,000			(165,000)		(165,000)
5532569 Water St - Charlottesville Rd 5 to St. John's Rd		67,000										67,000			(67,000)		(67,000)
5532570 Windham W 1/4 Line - Windham Rd 14 to Windham Rd 13		72,000										72,000			(72,000)		(72,000)
5532571 Windham W 1/4 Line - Highway 3 to Windham Rd 14		71,000										71,000			(71,000)		(71,000)
5632505 Lynedoch Road - Pinegrove Road to Yeull Road		100,000										100,000			(100,000)		(100,000)
5532466 Dedrick Road - 1st Concession Road to Front Road			84,000									84,000			(84,000)		(84,000)
5632601 2026 Surface Treatment Program			2,760,000									2,760,000			(2,760,000)		(2,760,000)
5632701 2027 Surface Treatment Program				2,837,000								2,837,000			(2,837,000)		(2,837,000)
5632801 2028 Surface Treatment Program					2,915,000							2,915,000			(2,915,000)		(2,915,000)
5632901 2029 Surface Treatment Program						2,997,000						2,997,000			(2,997,000)		(2,997,000)
5633002 2030 Surface Treatment Program							3,080,000					3,080,000			(3,080,000)		(3,080,000)
5533103 2031 Surface Treatment Program								3,165,000				3,165,000			(3,165,000)		(3,165,000)
5533202 2032 Surface Treatment Program									3,253,000			3,253,000			(3,253,000)		(3,253,000)
5532344 2033 Surface Treatment Program										3,334,000		3,334,000			(3,334,000)		(3,334,000)
5533402 2034 Surface Treatment Program											3,418,000	3,418,000			(3,418,000)		(3,418,000)
Total Surface Treatment Program		2,966,000	2,844,000	2,837,000	2,915,000	2,997,000	3,080,000	3,165,000	3,253,000	3,334,000	3,418,000	30,809,000			(30,809,000)		(30,809,000)
Bridge Rehabilitation Program																	
5532414 Structure 984202 - Port Royal Bridge	127,000	2,000,000										2,000,000			(2,000,000)		(2,000,000)
5532413 Structure 982402 - Bloomsburg Bridge	152,000	845,000										845,000			(845,000)		(845,000)
5532516 Structure 000006 - Norfolk St. Bridge South	140,000		1,900,000									1,900,000			(1,900,000)		(1,900,000)
5532517 Structure 000018 - 13th Street West Arch	80,000	430,000										430,000			(430,000)		(430,000)
5532605 Structure D00006 - Lot 11 Conc 3 Rd Windham Bridge	161,000	1,820,000										1,820,000			(1,820,000)		(1,820,000)
5532502 Structure 986003 - Big Creek 5th Conc Rd Bridge		139,000	1,250,000									1,389,000			(1,389,000)		(1,389,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5532603 Structure 000104 - Big Creek 6th Concession Bridge		138,000	1,510,000									1,648,000			(1,648,000)		(1,648,000)
5533107 Structure 982403 - Old Highway 24 Culvert		145,000	660,000									805,000			(805,000)		(805,000)
5532635 Structure P000013 - Robinson Pedestrian Bridge			120,000	500,000								620,000			(620,000)		(620,000)
5532636 Structure P000014 - Burt Pedestrian Bridge			120,000	500,000								620,000			(620,000)		(620,000)
5532703 Structure 986002 - Big Creek Conc 5 Rd Overflow			125,000	609,000								734,000			(734,000)		(734,000)
5532704 Structure 010096 - Milk Factory Culvert			127,000	625,000								752,000			(752,000)		(752,000)
5532708 Structure 010049 - Nanticoke Creek Bridge				160,000	1,065,000							1,225,000			(1,225,000)		(1,225,000)
5532710 Structure 030050 - Lot 20 Conc 12 Road Culvert				105,000	545,000							650,000			(650,000)		(650,000)
5532711 Structure 002038 - Graves Side Road Culvert				107,000	525,000							632,000			(632,000)		(632,000)
5532901 Structure D00003 - Lot 24 Conc 2 Windham				97,000	962,000							1,059,000	(527,000)		(532,000)		(1,059,000)
5532307 Structure 982101 - Lynedoch Bridge					119,000	1,280,000						1,399,000			(1,399,000)		(1,399,000)
5532902 Structure 010033 - Dunn's Bridge on Conc 6 Woodhouse					117,000	1,000,000						1,117,000			(1,117,000)		(1,117,000)
5532903 Structure 985902 - Big Creek Bridge Hwy 59, Pt Rowan					142,000	1,793,000						1,935,000			(1,935,000)		(1,935,000)
5532908 Structure D00025 - Vittoria Dam						130,000	1,450,000					1,580,000			(1,580,000)		(1,580,000)
5532909 Structure 974203 - Rohrer Culvert Replacement						116,000	615,000					731,000			(731,000)		(731,000)
5532910 Structure 972101 - Venison Creek Culvert						116,000	790,000					906,000			(906,000)		(906,000)
5532911 Structure D00018 - Western Ave Bridge						120,000	1,234,000					1,354,000			(1,354,000)		(1,354,000)
5532912 Structure 974200 - Houghton Lake Erie Culvert						112,000	790,000					902,000			(902,000)		(902,000)
5532913 Structure D00020 - Old Mill Road						121,000	1,140,000					1,261,000			(1,261,000)		(1,261,000)
5533035 Structure 030046 - Lot 18 Concession 12							120,000	745,000				865,000			(865,000)		(865,000)
5533036 Structure 010064 - Hay Creek Dam							170,000	690,000				860,000			(860,000)		(860,000)
5533037 Structure 030071 - Lot 18-19 Conc 12 Townsend							120,000	685,000				805,000			(805,000)		(805,000)
5533038 Structure 984502 - Deer Creek Dam							168,000	1,615,000				1,783,000			(1,783,000)		(1,783,000)
5533039 Structure 000204 - Lot 17 Concession 4-5								111,000	570,000			681,000			(681,000)		(681,000)
5532609 Structure 002404 - Lot 42 Con I-II NTR Middleton									135,000	638,000		773,000			(773,000)		(773,000)
5533108 Structure 000008 - Colborne Street Bridge									105,000	905,000		1,010,000			(1,010,000)		(1,010,000)
5533109 Structure 010055 - East 1/4 Line Bridge Concession 2									121,000	1,070,000		1,191,000			(1,191,000)		(1,191,000)
5533110 Structure D00027 - Lynnville Road Bridge									105,000	570,000		675,000			(675,000)		(675,000)
5533111 Structure 974201 - Clear Creek Culvert									105,000	445,000		550,000			(550,000)		(550,000)
5533112 Structure 000007 - Norfolk Street North Bridge									147,000	1,820,000		1,967,000			(1,967,000)		(1,967,000)
5533210 Structure 000302 - Lot 3 Conc 9-10 N. Walsingham										135,000	590,000	725,000			(725,000)		(725,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5533211 Structure D00012 - Meserole Bridge									125,000	1,210,000		1,335,000			(1,335,000)		(1,335,000)
5533212 Structure 010041 - Blueline Road Bridge									135,000	1,415,000		1,550,000			(1,550,000)		(1,550,000)
5533213 Structure 970302 - Black Creek Structural Arch									125,000	785,000		910,000			(910,000)		(910,000)
5533318 Structure D00019 - Lehman Bridge										140,000	1,850,000	1,990,000			(1,990,000)		(1,990,000)
5533319 Structure 980101 - Hambleton Bridge										125,000	1,450,000	1,575,000			(1,575,000)		(1,575,000)
5533321 Structure D00005 - Lot 11 Concession 2 Road Bridge										125,000	1,200,000	1,325,000			(1,325,000)		(1,325,000)
5533322 Structure P00017 - Black Bridge										120,000	665,000	785,000			(785,000)		(785,000)
Total Bridge Rehabilitation Program	660,000	5,517,000	5,812,000	2,703,000	3,475,000	4,788,000	6,708,000	5,023,000	5,968,000	4,510,000	5,165,000	49,669,000	(527,000)		(49,142,000)		(49,669,000)
Bridge Sustainability Program																	
5532520 2025 Bridge Sustainability Program		338,000										338,000			(338,000)		(338,000)
5532712 2027 Bridge Sustainability Program				351,000								351,000			(351,000)		(351,000)
5532905 2029 Bridge Sustainability Program						363,000						363,000			(363,000)		(363,000)
5533105 2031 Bridge Sustainability Program								375,000				375,000			(375,000)		(375,000)
5533310 2033 Bridge Sustainability Program										393,000		393,000			(393,000)		(393,000)
Total Bridge Sustainability Program		338,000		351,000		363,000		375,000		393,000		1,820,000			(1,820,000)		(1,820,000)
Drainage Engineering & Construction Program																	
5931420 D5225 - P.F. Potters		500,000										500,000	(480,000)		(20,000)		(500,000)
5931389 D5223 Mills-South Norwich Branch A		160,000										160,000	(144,000)		(16,000)		(160,000)
5932601 2026 Drainage Engineering & Construction Program			3,395,000									3,395,000	(1,697,000)	(1,698,000)			(3,395,000)
5932701 2027 Drainage Engineering & Construction Program				1,500,000								1,500,000	(750,000)	(750,000)			(1,500,000)
5932801 2028 Drainage Engineering & Construction Program					1,375,000							1,375,000	(687,000)	(688,000)			(1,375,000)
5932901 2029 Drainage Engineering & Construction Program						1,445,000						1,445,000	(722,000)	(723,000)			(1,445,000)
5933001 2030 Drainage Engineering & Construction Program							1,481,000					1,481,000	(740,000)	(741,000)			(1,481,000)
5933101 2031 Drainage Engineering & Construction Program								1,518,000				1,518,000	(759,000)	(759,000)			(1,518,000)
5933201 2032 Drainage Engineering & Construction Program									1,556,000			1,556,000	(778,000)	(778,000)			(1,556,000)
5933301 2033 Drainage Engineering & Construction Program										1,595,000		1,595,000	(797,000)	(798,000)			(1,595,000)
5933401 2034 Drainage Engineering & Construction Program											1,634,000	1,634,000	(817,000)	(817,000)			(1,634,000)
Total Drainage Engineering & Construction Program		660,000	3,395,000	1,500,000	1,375,000	1,445,000	1,481,000	1,518,000	1,556,000	1,595,000	1,634,000	16,159,000	(8,371,000)	(7,752,000)	(36,000)		(16,159,000)
Parking Lot Program																	
5532533 222 Main Street of Delhi Parking Lot Rehabilitation	10,000	230,000										230,000			(230,000)		(230,000)
5532577 Talbot Gardens Arena Parking Lot		293,000										293,000			(293,000)		(293,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5632510 2025 Parking Lot Preservation Program		111,000										111,000			(111,000)		(111,000)
7332514 Delhi Friendship Centre Parking Lot Rebuild			327,000									327,000			(327,000)		(327,000)
5632606 2026 Parking Lot Preservation Program			114,000									114,000			(114,000)		(114,000)
7331925 Parking Area Resurfacing - Port Dover CC			149,000									149,000			(149,000)		(149,000)
5632706 2027 Parking Lot Preservation Program				116,000								116,000			(116,000)		(116,000)
5632806 2028 Parking Lot Preservation Program					88,000							88,000			(88,000)		(88,000)
5632905 2029 Parking Lot Preservation Program						90,000						90,000			(90,000)		(90,000)
5633006 2030 Parking Lot Preservation Program							92,000					92,000			(92,000)		(92,000)
5633102 2031 Parking Lot Preservation Program								94,000				94,000			(94,000)		(94,000)
5633202 2032 Parking Lot Preservation Program									96,000			96,000			(96,000)		(96,000)
5533314 2033 Parking Lot Preservation Program										98,000		98,000			(98,000)		(98,000)
5533404 2034 Parking Lot Preservation Program											101,000	101,000			(101,000)		(101,000)
Total Parking Lot Program	10,000	634,000	590,000	116,000	88,000	90,000	92,000	94,000	96,000	98,000	101,000	1,999,000			(1,999,000)		(1,999,000)
Sidewalks & Walkways Reconstruction																	
5532503 2025 Sidewalks & Walkways Reconstruction		226,000										226,000			(226,000)		(226,000)
5532601 2026 Sidewalks & Walkways Reconstruction			232,000									232,000			(232,000)		(232,000)
5532701 2027 Sidewalks & Walkways Reconstruction				238,000								238,000			(238,000)		(238,000)
5532803 2028 Sidewalks & Walkways Reconstruction					244,000							244,000			(244,000)		(244,000)
5532906 2029 Sidewalks & Walkways Reconstruction						250,000						250,000			(250,000)		(250,000)
5533021 2030 Sidewalks & Walkways Reconstruction							256,000					256,000			(256,000)		(256,000)
5533106 2031 Sidewalks & Walkways Reconstruction								262,000				262,000			(262,000)		(262,000)
5533201 2032 Sidewalks & Walkways Reconstruction									268,000			268,000			(268,000)		(268,000)
5533311 2033 Sidewalks & Walkways Reconstruction										275,000		275,000			(275,000)		(275,000)
5533401 2034 Sidewalks & Walkways Reconstruction											275,000	275,000			(275,000)		(275,000)
Total Sidewalks & Walkways Reconstruction		226,000	232,000	238,000	244,000	250,000	256,000	262,000	268,000	275,000	275,000	2,526,000			(2,526,000)		(2,526,000)
Retaining Wall Program																	
5632604 Retaining Walls #15, 16, 17, 18, 19			70,000									70,000			(70,000)		(70,000)
5632904 Retaining Walls #1, 2, 3, 22, 31, 32						85,000						85,000			(85,000)		(85,000)
5633203 2032 Retaining Walls									90,000			90,000			(90,000)		(90,000)
5533406 2034 Retaining Walls											95,000	95,000			(95,000)		(95,000)
Total Retaining Wall Program			70,000			85,000			90,000		95,000	340,000			(340,000)		(340,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
6332103 2025 Therapeutic Bathing System (1)		28,000										28,000			(28,000)		(28,000)
6332209 2026 Therapeutic Bathing System (1)			29,000									29,000			(29,000)		(29,000)
6333110 2031 Therapeutic Bathing System (2)								65,000				65,000			(65,000)		(65,000)
6333221 2033 Therapeutic Bathing System (2)									68,000			68,000			(68,000)		(68,000)
6333206 2034 Therapeutic Bathing System (2)										70,000		70,000			(70,000)		(70,000)
Total Bathing System Replacement Program		28,000	29,000					65,000	68,000	70,000		260,000			(260,000)		(260,000)
Lift Replacement Program																	
6332509 2025 Hygiene Lift Chair (3)		45,000										45,000			(45,000)		(45,000)
6332513 2025 Mobile Sling Lift (3)		47,000										47,000			(47,000)		(47,000)
6332603 2026 Hygiene Lift Chair (5)			77,000									77,000			(77,000)		(77,000)
6332611 2026 Mobile Sling Lift (7)			112,000									112,000			(112,000)		(112,000)
6332905 2029 Mobile Sling Lift						17,000						17,000			(17,000)		(17,000)
6332311 2031 Mobile Sling Lift (1)								18,000				18,000			(18,000)		(18,000)
6333218 2032 Mobile Sling Lift (5)									93,000			93,000			(93,000)		(93,000)
6333302 2033 Mobile Sling Lift (2)										38,000		38,000			(38,000)		(38,000)
Total Lift Replacement Program		92,000	189,000			17,000		18,000	93,000	38,000		447,000			(447,000)		(447,000)
Nursing Equipment Replacement Program																	
6333009 2030 Nurse Call Patient Wandering System							11,000					11,000			(11,000)		(11,000)
6333106 2031 Nurse Call System								110,000				110,000			(110,000)		(110,000)
Total Nursing Equipment Replacement Program							11,000	110,000				121,000			(121,000)		(121,000)
Laundry Equipment Replacement Program																	
6332801 2028 Commercial Clothes Dryer - Small (2)					25,000							25,000			(25,000)		(25,000)
6333223 2032 Commercial Clothes Dryer - Large (4)									123,000			123,000			(123,000)		(123,000)
6333224 2032 Commercial Clothes Washer - 50lb (2)									95,000			95,000			(95,000)		(95,000)
Total Laundry Equipment Replacement Program					25,000				218,000			243,000			(243,000)		(243,000)
Kitchen Replacement Program																	
6332512 2025 Commercial Dishwasher (2)		30,000										30,000			(30,000)		(30,000)
6332515 2025 Steamer Oven		20,000										20,000			(20,000)		(20,000)
6332610 2026 Commercial Dishwasher (2)			31,000									31,000			(31,000)		(31,000)
6332612 2026 Commercial Dishwasher - Large			47,000									47,000			(47,000)		(47,000)
6332508 2030 Commercial Grill Range/Ovens (2)							72,000					72,000			(72,000)		(72,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
6333005 2030 Commercial Convection Double Oven							95,000					95,000			(95,000)		(95,000)
6333107 2032 Steamer Oven (3)									71,000			71,000			(71,000)		(71,000)
6333303 2033 Meat Slicer										15,000		15,000			(15,000)		(15,000)
6333304 2033 Steamer Oven										24,000		24,000			(24,000)		(24,000)
Total Kitchen Replacement Program		50,000	78,000				167,000		71,000	39,000		405,000			(405,000)		(405,000)
Building & Property Equipment Replacement Program																	
6332501 2025 Heating Boiler		115,000										115,000			(115,000)		(115,000)
6332601 2026 Heating Boiler			118,000									118,000			(118,000)		(118,000)
6332609 2026 Hot Water Tank (4)			45,000									45,000			(45,000)		(45,000)
6332701 2027 Heating Boiler				121,000								121,000			(121,000)		(121,000)
6332507 2029 Loading Dock						28,000						28,000			(28,000)		(28,000)
6332909 2029 Mobile UV Disinfection Unit (4)						170,000						170,000			(170,000)		(170,000)
6333108 2031 Needlepoint Biopolar Ionization Units (4)								103,000				103,000			(103,000)		(103,000)
6333109 2031 Hot Water Tank (4)								51,000				51,000			(51,000)		(51,000)
6333215 2032 Mobile UV Disinfection Unit (3)									137,000			137,000			(137,000)		(137,000)
6333305 2033 Hot Water Tank (2)										24,000		24,000			(24,000)		(24,000)
Total Building & Property Equipment Replacement Program		115,000	163,000	121,000		198,000		154,000	137,000	24,000		912,000			(912,000)		(912,000)
Carpet Replacement Program																	
6332511 2025 Carpet Replacement Program		42,000										42,000			(42,000)		(42,000)
6332607 2026 Carpet Replacement Program			43,000									43,000			(43,000)		(43,000)
6332706 2027 Carpet Replacement Program				44,000								44,000			(44,000)		(44,000)
6332802 2028 Carpet Replacement Program					45,000							45,000			(45,000)		(45,000)
6332901 2029 Carpet Replacement Program						46,000						46,000			(46,000)		(46,000)
6333002 2030 Carpet Replacement Program							47,000					47,000			(47,000)		(47,000)
6333103 2031 Carpet Replacement Program								48,000				48,000			(48,000)		(48,000)
6333217 2032 Carpet Replacement Program									49,000			49,000			(49,000)		(49,000)
6333306 2033 Carpet Replacement Program										50,000		50,000			(50,000)		(50,000)
6333401 2034 Carpet Replacement Program											51,000	51,000			(51,000)		(51,000)
Total Carpet Replacement Program		42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000	51,000	465,000			(465,000)		(465,000)
Other Replacements																	
6332008 Phase 1 Siding Replacement - Norview Lodge		205,000										205,000			(205,000)		(205,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
6332208 Phase 2 Siding Replacement - Norview Lodge				205,000								205,000			(205,000)		(205,000)
6332605 Phase 3 Siding Replacement - Norview Lodge						205,000						205,000			(205,000)		(205,000)
6332805 Phase 4 Siding Replacement - Norview Lodge								205,000				205,000			(205,000)		(205,000)
6333012 Phase 5 Siding Replacement - Norview Lodge										205,000		205,000			(205,000)		(205,000)
Total Other Replacements		205,000		205,000		205,000		205,000		205,000		1,025,000			(1,025,000)		(1,025,000)
Total Norview Lodge		532,000	502,000	370,000	70,000	466,000	225,000	600,000	568,000	424,000	121,000	3,878,000			(3,878,000)		(3,878,000)
Total Health & Social Services		532,000	502,000	370,000	70,000	466,000	225,000	600,000	568,000	424,000	121,000	3,878,000			(3,878,000)		(3,878,000)
Operations																	
Parks																	
New Park Development Program																	
7332417 Langton Sports Park Diamond Repurposing			43,000									43,000			(43,000)		(43,000)
7332315 Simcoe Soccer Park - Back Area Development			539,000									539,000	(269,000)		(28,000)	(242,000)	(539,000)
7332613 Turkey Point Pickleball Court		120,000										120,000			(120,000)		(120,000)
7332032 Windel Soccer Field - Velodrome Redevelopment				32,000								32,000			(32,000)		(32,000)
7332013 Dog Park - Port Rowan						45,000						45,000	(18,000)		(9,000)	(18,000)	(45,000)
Total New Park Development Program		120,000	582,000	32,000		45,000						779,000	(287,000)		(232,000)	(260,000)	(779,000)
Other New Initiatives																	
7331860 Seasonal Plus Controller - Simcoe Talbot Gardens		44,000										44,000			(44,000)		(44,000)
7332520 Electronic Scoreboard - Delhi Kinsmen Ball Park		30,000										30,000	(10,000)		(20,000)		(30,000)
7331847 Power Rake - Parks West		21,000										21,000			(21,000)		(21,000)
7331941 Lynn River Silt Trap - Clifton Park Simcoe			50,000									50,000			(50,000)		(50,000)
7332412 East Field Lighting - McLaughlin Soccer Park			75,000									75,000			(75,000)		(75,000)
7331937 Multi Use Sports Pad - Port Rowan CC				154,000								154,000				(154,000)	(154,000)
7332033 Irrigation System - Simcoe Memorial Ball Park				42,000								42,000			(42,000)		(42,000)
7332215 Trail Upgrade - Wellington Park				56,000								56,000			(56,000)		(56,000)
7332317 Washroom Construction - Delhi Kinsmen Ball Park				515,000								515,000			(258,000)	(257,000)	(515,000)
7332719 Delcrest Park - Security Lighting				30,000								30,000			(30,000)		(30,000)
7332721 Niche Cartesian Columbariums 100 Unit				108,000								108,000			(108,000)		(108,000)
7332725 Port Dover Splash Pad (Conditional)				720,000								720,000	(700,000)		(20,000)		(720,000)
7331919 Sprinkler System-Port Rowan Waterfront Park					17,000							17,000			(17,000)		(17,000)
7331809 Concrete Pad - Langton Pavilion							39,000					39,000			(39,000)		(39,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7333008 Niche Cartesian Columbariums 100 Unit							116,000					116,000			(116,000)		(116,000)
7332016 Delhi Park Upgrades								533,000				533,000	(177,000)		(68,000)	(288,000)	(533,000)
7333304 Niche Cartesian Columbariums 100 Unit										125,000		125,000			(125,000)		(125,000)
Total Other New Initiatives		95,000	125,000	1,625,000	17,000		155,000	533,000		125,000		2,675,000	(887,000)		(1,089,000)	(699,000)	(2,675,000)
Interior Building Program																	
7331866 WinDel Park Field House Refurbish	25,000	205,000										205,000			(205,000)		(205,000)
7332416 Waterford Arena Seat Deck Seating Replacement			38,000									38,000			(38,000)		(38,000)
7332516 Walsingham Ball Park Fieldhouse Refurbishment			21,000	149,000								170,000			(170,000)		(170,000)
7332331 Port Dover Community Center - Floor Refinishing			38,000									38,000			(38,000)		(38,000)
7332012 Dressing Room Refurbishments - Simcoe Talbot Gardens				38,000	212,000							250,000			(250,000)		(250,000)
7332811 Port Rowan Community Centre Interior Refurbishment					221,000							221,000			(221,000)		(221,000)
7332906 Courtland Lions Park Facility Refurbishments						195,000						195,000			(195,000)		(195,000)
7333105 Floor Replacement - Delhi Arena Multi-Purpose Room								79,000				79,000			(79,000)		(79,000)
7333202 Waterford Arena Dressing Room Floor Replacement									212,000			212,000			(212,000)		(212,000)
Total Interior Building Program	25,000	205,000	97,000	187,000	433,000	195,000		79,000	212,000			1,408,000			(1,408,000)		(1,408,000)
Exterior Building Program																	
7331924 Historical Gazebo Restoration - Lynnwood Park Simcoe				100,000								100,000			(100,000)		(100,000)
Total Exterior Building Program				100,000								100,000			(100,000)		(100,000)
Ice Resurfacer Replacements Program																	
7332606 Ice Resurfacer & Ice Leveller - Langton Arena			170,000									170,000			(170,000)		(170,000)
7332609 Electric Ice Resurfacer Battery Replacement - PD Arena			46,000									46,000			(46,000)		(46,000)
7332803 Ice Resurfacer - Waterford Arena			170,000									170,000			(170,000)		(170,000)
7332715 Electric Ice Resurfacer Battery - Talbot Gardens Arena				48,000								48,000			(48,000)		(48,000)
7332716 Delhi Arena Electric Ice Resurfacer Battery Replacement				41,000								41,000			(41,000)		(41,000)
7332902 Ice Resurfacer - Port Dover Arena						183,000						183,000			(183,000)		(183,000)
7333106 Electric Ice Resurfacer Battery - Langton Arena								53,000				53,000			(53,000)		(53,000)
Total Ice Resurfacer Replacements Program			386,000	89,000		183,000		53,000				711,000			(711,000)		(711,000)
Multi-Use Court Refurbishment Program																	
7332529 Multi-Use Court - Vittoria Thompson Memorial Park		280,000										280,000			(280,000)		(280,000)
7332618 Multi-Use Court - Courtland Lions Community Park			287,000									287,000			(287,000)		(287,000)
7332617 Multi-Use Court - Langton Athletic Park				294,000								294,000			(294,000)		(294,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7332724 Multi-Use Court - Port Rowan Community Park					302,000							302,000			(302,000)		(302,000)
7332818 Multi-Use Court - Simcoe Westwood Acres Parks						309,000						309,000			(309,000)		(309,000)
7333011 Multi-Use Court - Crestlynn Community Park							317,000					317,000			(317,000)		(317,000)
7333109 Multi-Use Court - Pinegrove Community Park								325,000				325,000			(325,000)		(325,000)
7333207 Multi-Use Court - Waterford Community Park									333,000			333,000			(333,000)		(333,000)
7333306 Multi-Use Court - Windel Park										341,000		341,000			(341,000)		(341,000)
7333403 Multi-Use Court - Port Dover Sports Complex											350,000	350,000			(350,000)		(350,000)
Total Multi-Use Court Refurbishment Program		280,000	287,000	294,000	302,000	309,000	317,000	325,000	333,000	341,000	350,000	3,138,000			(3,138,000)		(3,138,000)
Playground Replacement Program																	
7332517 Lynndale Heights - Playground Replacement Program		102,000										102,000			(102,000)		(102,000)
7332530 Accessible Playground Resurfacing - Simcoe Kinsmen Park		120,000										120,000			(120,000)		(120,000)
7332601 St. Williams Lions - Playground Replacement Program			104,000									104,000			(104,000)		(104,000)
7332704 Westwood Acres - Playground Replacement Program				106,000								106,000			(106,000)		(106,000)
7332804 2028 Playground Replacement Program					108,000							108,000			(108,000)		(108,000)
7332903 Fairview Heights - Playground Replacement Program						110,000						110,000			(110,000)		(110,000)
7332203 Simcoe Kinsmen - Playground Replacement Program							112,000					112,000			(112,000)		(112,000)
7333102 Teeterville Womens - Playground Replacement Program								114,000				114,000			(114,000)		(114,000)
7333203 Delhi Lions - Playground Replacement Program									116,000			116,000			(116,000)		(116,000)
7333302 Golden Gardens - Playground Replacement Program										119,000		119,000			(119,000)		(119,000)
7333401 2034 Playground Replacement Program											122,000	122,000			(122,000)		(122,000)
Total Playground Replacement Program		222,000	104,000	106,000	108,000	110,000	112,000	114,000	116,000	119,000	122,000	1,233,000			(1,233,000)		(1,233,000)
Refrigeration Equipment Replacement Program																	
7332521 Glycol Pump - Waterford Arena		11,000										11,000			(11,000)		(11,000)
7332525 Condenser - Delhi Arena		125,000										125,000			(125,000)		(125,000)
7332527 Refrigeration Control Backup - Delhi Arena		55,000										55,000			(55,000)		(55,000)
7332802 Desiccant Dehumidifier - Waterford Arena		308,000										308,000			(308,000)		(308,000)
7332608 Plate & Frame Heat Exchanger - Waterford Arena			36,000									36,000			(36,000)		(36,000)
7332614 Compressor & Motor - Waterford Arena			72,000									72,000			(72,000)		(72,000)
7332615 Refrigeration Control Backup - Waterford Arena			56,000									56,000			(56,000)		(56,000)
7332801 Desiccant Dehumidifier - Simcoe Talbot Gardens			140,000									140,000			(140,000)		(140,000)
7332711 Plate & Frame Heat Exchanger - Delhi Arena				40,000								40,000			(40,000)		(40,000)



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	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7332712 Plate & Frame Heat Exchanger - Port Dover Arena				40,000								40,000			(40,000)		(40,000)
7332723 Refrigeration Control System & Backup - Port Dover Arena				163,000								163,000			(163,000)		(163,000)
7332709 Desiccant Dehumidifier - Port Dover Arena					150,000							150,000			(150,000)		(150,000)
7332807 Plate & Frame Heat Exchanger - Simcoe Talbot Gardens					50,000							50,000			(50,000)		(50,000)
7332815 Condenser - Langton Arena					138,000							138,000			(138,000)		(138,000)
7332816 Brine Pumps - Delhi Arena					12,000							12,000			(12,000)		(12,000)
7332908 Compressor Motors - Waterford Arena						26,000						26,000			(26,000)		(26,000)
7332909 Compressor (2x) & Pumps - Port Dover Arena						169,000						169,000			(169,000)		(169,000)
7332910 Compressor - Delhi Arena						78,000						78,000			(78,000)		(78,000)
7333002 Desiccant Dehumidifier - Langton Arena						339,000						339,000			(339,000)		(339,000)
7333009 Compressor Motors & Brine Pumps - Simcoe Talbot Gardens							31,000					31,000			(31,000)		(31,000)
7333010 Compressor - Delhi Arena							79,000					79,000			(79,000)		(79,000)
7333108 Regasket - Langton Arena								27,000				27,000			(27,000)		(27,000)
7333206 Refrigeration Control System - Langton Arena									119,000			119,000			(119,000)		(119,000)
7333305 Refrigeration Control System - Simcoe Talbot Gardens										122,000		122,000			(122,000)		(122,000)
7333402 Regasket - Langton Arena											29,000	29,000			(29,000)		(29,000)
Total Refrigeration Equipment Replacement Program		499,000	304,000	243,000	350,000	612,000	110,000	27,000	119,000	122,000	29,000	2,415,000			(2,415,000)		(2,415,000)
Steel Light Tower Replacement Program																	
7332108 Courtland - Steel Light Tower Replacement - 1 Diamond			210,000									210,000			(210,000)		(210,000)
7332010 Waterford - Steel Light Tower Replacement - 2 Diamonds			326,000									326,000			(326,000)		(326,000)
7332405 Simcoe Lions Park - Steel Light Tower Replacement				316,000								316,000			(316,000)		(316,000)
7332718 Walsingham - Steel Light Tower Replacement					221,000							221,000			(221,000)		(221,000)
7333303 Kinsmen Parks - Steel Light Tower Replacements										251,000		251,000			(251,000)		(251,000)
Total Steel Light Tower Replacement Program			536,000	316,000	221,000					251,000		1,324,000			(1,324,000)		(1,324,000)
Other Replacements																	
7332426 Ice Rink Floor & Boards Replacement - PD Arena	200,000	1,800,000										1,800,000			(1,800,000)		(1,800,000)
7332513 Delhi Quance Pavilion Concrete Pad Replacement		20,000										20,000			(20,000)		(20,000)
7332528 ACAC Pool Deck & Inlet Return Repairs		50,000	550,000									600,000			(600,000)		(600,000)
7331844 Fence Replacement - Port Rowan Skatepark			17,000									17,000			(17,000)		(17,000)
7332030 Fence Replacement - Waterford Hellyer Diamond			50,000									50,000	(5,000)		(45,000)		(50,000)
7332048 Diamond Repairs - Delhi Arena Diamond			77,000									77,000			(77,000)		(77,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7332326 Mobile Washroom Self-Cleaning Trailer Replacement			513,000									513,000			(513,000)		(513,000)
7332414 Accessible Counter - Lions Ball Park			11,000									11,000	(5,000)		(6,000)		(11,000)
7332415 Waterford Arena Resurfacers Area Asphalt Replacement			52,000									52,000			(52,000)		(52,000)
7332616 Regrout ACAC Pool Tank			40,000									40,000			(40,000)		(40,000)
7332038 Langton Fieldhouse Refurbishment				210,000								210,000			(210,000)		(210,000)
7332717 Port Rowan Tennis Court Reconstruction				155,000								155,000			(155,000)		(155,000)
7332720 Port Rowan CC - Commercial Dishwasher Replacement				40,000								40,000			(40,000)		(40,000)
7332817 Shade Sail Port Dover Riverfront Park					25,000							25,000			(25,000)		(25,000)
7333006 Waterford Hellyer Ball Diamond Backstop Replacements							59,000					59,000			(59,000)		(59,000)
Total Other Replacements	200,000	1,870,000	1,310,000	405,000	25,000		59,000					3,669,000	(10,000)		(3,659,000)		(3,669,000)
Total Parks	225,000	3,291,000	3,731,000	3,397,000	1,456,000	1,454,000	753,000	1,131,000	780,000	958,000	501,000	17,452,000	(1,184,000)		(15,309,000)	(959,000)	(17,452,000)
Marinas																	
New Initiatives																	
5332543 Port Dover Harbour Marina A/C Installation		25,000										25,000			(25,000)		(25,000)
7632303 PRHM Lighting for the Pier			40,000									40,000			(40,000)		(40,000)
7631706 PDHM Wastewater System					194,000	3,000,000						3,194,000		(3,000,000)	(194,000)		(3,194,000)
7632901 PDHM Purchase Travel Lift						500,000						500,000			(500,000)		(500,000)
Total New Initiatives		25,000	40,000		194,000	3,500,000						3,759,000		(3,000,000)	(759,000)		(3,759,000)
Major Dock Rebuilds Program																	
7632402 PRHM East Side Dock Replacement	20,000		200,000									200,000			(200,000)		(200,000)
7632401 PDHM Minor Dock Rehabs			77,000									77,000			(77,000)		(77,000)
7633101 PDHM Dock 1 & Dock 2 Full Replacement					200,000	4,500,000						4,700,000		(4,500,000)	(200,000)		(4,700,000)
7633102 PDHM Dock 3 & Dock 4 Full Replacement								200,000	4,500,000			4,700,000		(4,500,000)	(200,000)		(4,700,000)
Total Major Dock Rebuilds Program	20,000		277,000		200,000	4,500,000		200,000	4,500,000			9,677,000		(9,000,000)	(677,000)		(9,677,000)
Marina Equipment & Vehicle Replacement Program																	
7632601 PDHM Utility Task Vehicle (UTV)				20,000								20,000			(20,000)		(20,000)
7632602 PDHM Riding Lawn Mower				25,000								25,000			(25,000)		(25,000)
7632603 PDHM Compact Utility Tractor & Attachments				50,000								50,000			(50,000)		(50,000)
Total Marina Equipment & Vehicle Replacement Program				95,000								95,000			(95,000)		(95,000)
Other Replacements																	
7632304 PRHM Channel Maintenance		410,000										410,000			(410,000)		(410,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
7632504 PDHM Sewer Inspection & Cleanout		20,000										20,000			(20,000)		(20,000)
7632403 PDHM Washroom/Shower Floor Replacements			105,000									105,000			(105,000)		(105,000)
7632502 PDHM Pavilion Refurbishment			100,000									100,000			(100,000)		(100,000)
7632606 PDHM Roof Recoating			25,000									25,000			(25,000)		(25,000)
7632605 PRHM Resurface Parking Area & Roadway				15,000								15,000			(15,000)		(15,000)
7632704 PDHM Exterior Repairs				11,000								11,000			(11,000)		(11,000)
7632705 PRHM Exterior Repairs				15,000								15,000			(15,000)		(15,000)
7632903 PRHM HVAC Replacement						11,000						11,000			(11,000)		(11,000)
7632702 PDHM Resurface Roadways/Parking - North, West and East							300,000					300,000			(300,000)		(300,000)
7633001 PDHM Water Heater Replacement							15,000					15,000			(15,000)		(15,000)
7633201 PDHM Interior Painting									30,000			30,000			(30,000)		(30,000)
7633301 PDHM Flooring Replacements										25,000		25,000			(25,000)		(25,000)
7633401 PDHM Washroom Roof Repairs											80,000	80,000			(80,000)		(80,000)
7633402 PDHM Door Replacements											35,000	35,000			(35,000)		(35,000)
Total Other Replacements		430,000	230,000	41,000		11,000	315,000		30,000	25,000	115,000	1,197,000			(1,197,000)		(1,197,000)
Total Marinas	20,000	455,000	547,000	136,000	394,000	8,011,000	315,000	200,000	4,530,000	25,000	115,000	14,728,000		(12,000,000)	(2,728,000)		(14,728,000)
Fleet																	
New Initiatives																	
5432516 Pickup Truck Replacement - Convert to Cars (2x)		70,000										70,000			(70,000)		(70,000)
5432518 Five Ton Dump Trailer		15,000										15,000			(15,000)		(15,000)
5432615 Pickup Truck Replacement - Convert to Cars (2)			72,000									72,000			(72,000)		(72,000)
5432616 Side Flail Mower			22,000									22,000			(22,000)		(22,000)
5432519 Sidewalk Plows (4x)				958,000								958,000			(958,000)		(958,000)
5432718 Pickup Truck Replacement - Convert to Cars (2)				74,000								74,000			(74,000)		(74,000)
Total New Initiatives		85,000	94,000	1,032,000								1,211,000			(1,211,000)		(1,211,000)
Tandem Axle Truck Replacement Program																	
5432326 2025 Tandem Axle Truck Replacement		500,000										500,000			(500,000)		(500,000)
5432420 2025 Tandem Axle Truck Replacement		500,000										500,000			(500,000)		(500,000)
5432520 2025 Tandem Axle Truck Replacement		500,000										500,000			(500,000)		(500,000)
5432609 2026 Tandem Axle Truck Replacement			513,000									513,000			(513,000)		(513,000)
5432610 2026 Tandem Axle Truck Replacement			513,000									513,000			(513,000)		(513,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5432617 2026 Tandem Axle Truck Replacement			513,000									513,000			(513,000)		(513,000)
5432709 2027 Tandem Axle Truck Replacement				525,000								525,000			(525,000)		(525,000)
5432710 2027 Tandem Axle Truck Replacement				525,000								525,000			(525,000)		(525,000)
5432711 2027 Tandem Axle Truck Replacement				525,000								525,000			(525,000)		(525,000)
5432802 2028 Tandem Axle Truck Replacement					538,000							538,000			(538,000)		(538,000)
5432806 2028 Tandem Axle Truck Replacement					538,000							538,000			(538,000)		(538,000)
5432807 2028 Tandem Axle Truck Replacement					538,000							538,000			(538,000)		(538,000)
5432902 2029 Tandem Axle Truck Replacement						552,000						552,000			(552,000)		(552,000)
5432906 2029 Tandem Axle Truck Replacement						552,000						552,000			(552,000)		(552,000)
5432907 2029 Tandem Axle Truck Replacement						552,000						552,000			(552,000)		(552,000)
5433002 2030 Tandem Axle Truck Replacement							566,000					566,000			(566,000)		(566,000)
5433010 2030 Tandem Axle Truck Replacement							566,000					566,000			(566,000)		(566,000)
5433011 2030 Tandem Axle Truck Replacement							566,000					566,000			(566,000)		(566,000)
5433103 2031 Tandem Axle Truck Replacement								580,000				580,000			(580,000)		(580,000)
5433104 2031 Tandem Axle Truck Replacement								580,000				580,000			(580,000)		(580,000)
5433105 2031 Tandem Axle Truck Replacement								580,000				580,000			(580,000)		(580,000)
5433201 2032 Tandem Axle Truck Replacement									594,000			594,000			(594,000)		(594,000)
5433202 2032 Tandem Axle Truck Replacement									594,000			594,000			(594,000)		(594,000)
5433203 2032 Tandem Axle Truck Replacement									594,000			594,000			(594,000)		(594,000)
5433306 2033 Tandem Axle Truck Replacement										609,000		609,000			(609,000)		(609,000)
5433307 2033 Tandem Axle Truck Replacement										609,000		609,000			(609,000)		(609,000)
5433308 2033 Tandem Axle Truck Replacement											624,000	624,000			(624,000)		(624,000)
5433401 2034 Tandem Axle Truck Replacement												624,000			(624,000)		(624,000)
Total Tandem Axle Truck Replacement Program		1,500,000	1,539,000	1,575,000	1,614,000	1,656,000	1,698,000	1,740,000	1,782,000	1,218,000	1,248,000	15,570,000			(15,570,000)		(15,570,000)
One Ton Truck Replacement Program																	
5432310 2025 One Ton Truck Replacement		116,000										116,000			(116,000)		(116,000)
5432311 2025 One Ton Truck Replacement		116,000										116,000			(116,000)		(116,000)
5432521 2025 One Ton Truck Replacement (Water) - T433		220,000										220,000			(220,000)		(220,000)
5432618 2026 One Ton Truck Replacement			122,000									122,000			(122,000)		(122,000)
5432704 2026 One Ton Truck Replacement			122,000									122,000			(122,000)		(122,000)
5432717 2026 One Ton Truck Replacement			122,000									122,000			(122,000)		(122,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5433004 2029 One Ton Truck Replacement						131,000						131,000			(131,000)		(131,000)
5433017 2029 One Ton Truck Replacement						131,000						131,000			(131,000)		(131,000)
5433018 2029 One Ton Truck Replacement						131,000						131,000			(131,000)		(131,000)
5433214 2031 One Ton Truck Replacement								138,000				138,000			(138,000)		(138,000)
5433215 2031 One Ton Truck Replacement								138,000				138,000			(138,000)		(138,000)
5433216 2031 One Ton Truck Replacement								138,000				138,000			(138,000)		(138,000)
5433312 2033 One Ton Truck Replacement										141,000		141,000			(141,000)		(141,000)
5433313 2033 One Ton Truck Replacement										141,000		141,000			(141,000)		(141,000)
5433314 2033 One Ton Truck Replacement										141,000		141,000			(141,000)		(141,000)
Total One Ton Truck Replacement Program		452,000	366,000			393,000		414,000		423,000		2,048,000			(2,048,000)		(2,048,000)
Pickup Truck Replacement Program																	
5432517 Pickup Truck Replacement - Convert from Van (V015)		70,000										70,000			(70,000)		(70,000)
5432505 2025 Pickup Truck Replacement		70,000										70,000			(70,000)		(70,000)
5432512 2025 Pickup Truck Replacement		70,000										70,000			(70,000)		(70,000)
5432513 2025 Pickup Truck Replacement		70,000										70,000			(70,000)		(70,000)
5432514 2025 Pickup Truck Replacement		70,000										70,000			(70,000)		(70,000)
5432515 2025 Pickup Truck Replacement		70,000										70,000			(70,000)		(70,000)
5432602 2026 Pickup Truck Replacement			72,000									72,000			(72,000)		(72,000)
5432611 2026 Pickup Truck Replacement			72,000									72,000			(72,000)		(72,000)
5432612 2026 Pickup Truck Replacement			72,000									72,000			(72,000)		(72,000)
5432613 2026 Pickup Truck Replacement			72,000									72,000			(72,000)		(72,000)
5432614 2026 Pickup Truck Replacement			72,000									72,000			(72,000)		(72,000)
5432703 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432712 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432713 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432714 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432715 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432716 2027 Pickup Truck Replacement				74,000								74,000			(74,000)		(74,000)
5432801 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)
5432808 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)
5432809 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5432810 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)
5432811 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)
5432812 2028 Pickup Truck Replacement					75,000							75,000			(75,000)		(75,000)
5432901 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5432908 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5432909 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5432910 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5432911 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5432912 2029 Pickup Truck Replacement						77,000						77,000			(77,000)		(77,000)
5433001 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433012 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433013 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433014 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433015 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433016 2030 Pickup Truck Replacement							79,000					79,000			(79,000)		(79,000)
5433101 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433106 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433107 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433108 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433109 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433110 2031 Pickup Truck Replacement								81,000				81,000			(81,000)		(81,000)
5433204 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433205 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433206 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433207 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433208 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433209 2032 Pickup Truck Replacement									83,000			83,000			(83,000)		(83,000)
5433213 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)
5433301 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)
5433302 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)
5433303 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5433304 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)
5433305 2033 Pickup Truck Replacement										85,000		85,000			(85,000)		(85,000)
5433402 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
5433403 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
5433404 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
5433405 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
5433406 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
5433407 2034 Pickup Truck Replacement											87,000	87,000			(87,000)		(87,000)
Total Pickup Truck Replacement Program		420,000	360,000	444,000	450,000	462,000	474,000	486,000	498,000	510,000	522,000	4,626,000			(4,626,000)		(4,626,000)
Single Axle Truck Replacement Program																	
5432522 2025 Single Axle Truck Replacement		420,000										420,000			(420,000)		(420,000)
5432523 2025 Single Axle Truck Replacement		420,000										420,000			(420,000)		(420,000)
5432524 2025 Single Axle Truck Replacement		420,000										420,000			(420,000)		(420,000)
5432312 2026 Single Axle Truck Replacement			431,000									431,000			(431,000)		(431,000)
5432320 2026 Single Axle Truck Replacement			431,000									431,000			(431,000)		(431,000)
5432903 2029 Single Axle Truck Replacement						464,000						464,000			(464,000)		(464,000)
5432918 2029 Single Axle Truck Replacement						464,000						464,000			(464,000)		(464,000)
5432919 2029 Single Axle Truck Replacement						464,000						464,000			(464,000)		(464,000)
5432920 2029 Single Axle Truck Replacement						464,000						464,000			(464,000)		(464,000)
5433217 2032 Single Axle Truck Replacement									499,000			499,000			(499,000)		(499,000)
5433218 2032 Single Axle Truck Replacement									499,000			499,000			(499,000)		(499,000)
5433408 2034 Single Axle Truck Replacement											525,000	525,000			(525,000)		(525,000)
5433409 2034 Single Axle Truck Replacement											525,000	525,000			(525,000)		(525,000)
5433410 2034 Single Axle Truck Replacement											525,000	525,000			(525,000)		(525,000)
Total Single Axle Truck Replacement Program		1,260,000	862,000			1,856,000			998,000		1,575,000	6,551,000			(6,551,000)		(6,551,000)
Mower Replacement Program																	
5432503 Tractor/Mower Replacement - M553		51,000										51,000			(51,000)		(51,000)
5432606 2026 Tractor/Mower Replacement			52,000									52,000			(52,000)		(52,000)
5432706 2027 Tractor/Mower Replacement				53,000								53,000			(53,000)		(53,000)
5432805 2028 Mower Replacement					41,000							41,000			(41,000)		(41,000)
5432813 2028 Mower Replacement					41,000							41,000			(41,000)		(41,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5432814 2028 Mower Replacement					41,000							41,000			(41,000)		(41,000)
5432905 2029 Mower Replacement						42,000						42,000			(42,000)		(42,000)
5432913 2029 Mower Replacement						42,000						42,000			(42,000)		(42,000)
5432914 2029 Mower Replacement						42,000						42,000			(42,000)		(42,000)
5433009 2030 Mower Replacement							43,000					43,000			(43,000)		(43,000)
5433019 2030 Mower Replacement							43,000					43,000			(43,000)		(43,000)
5433020 2030 Mower Replacement							43,000					43,000			(43,000)		(43,000)
5433102 2031 Mower Replacement								44,000				44,000			(44,000)		(44,000)
5433111 2031 Mower Replacement								44,000				44,000			(44,000)		(44,000)
5433112 2031 Mower Replacement								44,000				44,000			(44,000)		(44,000)
5433210 2032 Mower Replacement									45,000			45,000			(45,000)		(45,000)
5433211 2032 Mower Replacement									45,000			45,000			(45,000)		(45,000)
5433212 2032 Mower Replacement									45,000			45,000			(45,000)		(45,000)
5433309 2033 Mower Replacement										46,000		46,000			(46,000)		(46,000)
5433310 2033 Mower Replacement										46,000		46,000			(46,000)		(46,000)
Total Mower Replacement Program		51,000	52,000	53,000	123,000	126,000	129,000	132,000	135,000	92,000		893,000			(893,000)		(893,000)
Van Replacement Program																	
5432525 Mini Van Replacement - V012		40,000										40,000			(40,000)		(40,000)
5432705 Mini Van Replacement - V016				42,000								42,000			(42,000)		(42,000)
5432804 2028 Van Replacement					71,000							71,000			(71,000)		(71,000)
5432815 2028 Van Replacement					71,000							71,000			(71,000)		(71,000)
5432816 2028 Van Replacement					71,000							71,000			(71,000)		(71,000)
5432904 2029 Van Replacement						73,000						73,000			(73,000)		(73,000)
5432915 2029 Van Replacement						73,000						73,000			(73,000)		(73,000)
5432916 2029 Van Replacement						73,000						73,000			(73,000)		(73,000)
5433003 2030 Van Replacement							75,000					75,000			(75,000)		(75,000)
5433219 2032 Van Replacement									79,000			79,000			(79,000)		(79,000)
5433220 2032 Van Replacement									79,000			79,000			(79,000)		(79,000)
Total Van Replacement Program		40,000		42,000	213,000	219,000	75,000		158,000			747,000			(747,000)		(747,000)
Fleet Capital Equipment Replacement Program																	
5432526 Landscape Trailer Replacement - T512		13,000										13,000			(13,000)		(13,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5432527 Landscape Trailer Replacement - T532		13,000										13,000			(13,000)		(13,000)
5432528 Landscape Trailer Replacement - T548		13,000										13,000			(13,000)		(13,000)
5432529 Landscape Trailer Replacement - T582		13,000										13,000			(13,000)		(13,000)
5432530 Grader Shoulder Eliminator Attachment		55,000										55,000			(55,000)		(55,000)
5432301 Brush Chipper Replacement - E182			77,000									77,000			(77,000)		(77,000)
5432409 Utility Vehicle Replacement - U014			50,000									50,000			(50,000)		(50,000)
5432531 Landscape Trailer Replacement - T563			13,000									13,000			(13,000)		(13,000)
5432619 Landscape Trailer Replacement - T564			13,000									13,000			(13,000)		(13,000)
5432620 Grader Shoulder Eliminator Attachment			56,000									56,000			(56,000)		(56,000)
5432401 Brush Chipper Replacement - E190				79,000								79,000			(79,000)		(79,000)
5432510 Street Sweeper Replacement - S072				537,000								537,000			(537,000)		(537,000)
5432719 Landscape Trailer Replacement - T572				14,000								14,000			(14,000)		(14,000)
5432803 Norview Bus Replacement - N006					316,000							316,000			(316,000)		(316,000)
5432917 Loader Replacement - L002						302,000						302,000			(302,000)		(302,000)
5433006 Loader Replacement - L014							310,000					310,000			(310,000)		(310,000)
5433007 Loader Replacement - L090							310,000					310,000			(310,000)		(310,000)
5433022 Chopper Replacement - G017							600,000					600,000			(600,000)		(600,000)
5433221 Loader Replacement - L022									325,000			325,000			(325,000)		(325,000)
5433311 Purpose Built Service Truck Replacement										267,000		267,000			(267,000)		(267,000)
Total Fleet Capital Equipment Replacement Program		107,000	209,000	630,000	316,000	302,000	1,220,000		325,000	267,000		3,376,000			(3,376,000)		(3,376,000)
Total Fleet		3,915,000	3,482,000	3,776,000	2,716,000	5,014,000	3,596,000	2,772,000	3,896,000	2,510,000	3,345,000	35,022,000			(35,022,000)		(35,022,000)
Facilities																	
Building Security Program																	
5332523 2025 Video Surveillance Program		150,000										150,000			(150,000)		(150,000)
5332611 Access Control System New Installations			250,000	250,000								500,000			(500,000)		(500,000)
5332612 2026 Video Surveillance Program			150,000									150,000			(150,000)		(150,000)
5332725 2027 Video Surveillance Program				150,000								150,000			(150,000)		(150,000)
5332809 2028 Video Surveillance Program					150,000							150,000			(150,000)		(150,000)
Total Building Security Program		150,000	400,000	400,000	150,000							1,100,000			(1,100,000)		(1,100,000)
Energy Conservation Measures Program																	
5332307 2025 LED Street Lighting Retrofit Program		105,000										105,000			(105,000)		(105,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2030	2031	2032	2033	2034
5332522 EV Charging Stations at County Facilities (FC)		160,000										160,000	(120,000)		(40,000)		(160,000)
5332614 HVAC Optimization Pilot Project			115,000									115,000			(115,000)		(115,000)
5332615 2026 LED Street Lighting Retrofit Program			105,000									105,000			(105,000)		(105,000)
5432621 Energy Conservation EV Fleet Expansion			230,000									230,000			(230,000)		(230,000)
5332406 2027 LED Street Lighting Retrofit Program				105,000								105,000			(105,000)		(105,000)
5332807 EV Charging Stations at County Facilities (FC)					200,000							200,000	(160,000)		(40,000)		(200,000)
5332812 2028 LED Street Lighting Retrofit Program					105,000							105,000			(105,000)		(105,000)
5332912 2029 LED Street Lighting Retrofit Program						105,000						105,000			(105,000)		(105,000)
5432921 Energy Conservation EV Fleet Expansion						450,000						450,000			(450,000)		(450,000)
5333110 EV Charging Stations at County Facilities (FC)							200,000					200,000	(160,000)		(40,000)		(200,000)
Total Energy Conservation Measures Program		265,000	450,000	105,000	305,000	555,000	200,000					1,880,000	(440,000)		(1,440,000)		(1,880,000)
Climate Change Program																	
5332512 2025 Climate Change Adaptation Program		35,000										35,000			(35,000)		(35,000)
5332606 2026 Climate Change Adaptation Program			110,000									110,000			(110,000)		(110,000)
5332718 2027 Climate Change Adaptation Program				112,000								112,000			(112,000)		(112,000)
5332805 2028 Climate Change Adaptation Program					114,000							114,000			(114,000)		(114,000)
5332908 2029 Climate Change Adaptation Program						116,000						116,000			(116,000)		(116,000)
5333004 2030 Climate Change Adaptation Program							118,000					118,000			(118,000)		(118,000)
5333104 2031 Climate Change Adaptation Program								120,000				120,000			(120,000)		(120,000)
5333208 2032 Climate Change Adaptation Program									123,000			123,000			(123,000)		(123,000)
5333301 2033 Climate Change Adaptation Program										125,000		125,000			(125,000)		(125,000)
5333401 2034 Climate Change Adaptation Program											129,000	129,000			(129,000)		(129,000)
Total Climate Change Program		35,000	110,000	112,000	114,000	116,000	118,000	120,000	123,000	125,000	129,000	1,102,000			(1,102,000)		(1,102,000)
Other New Initiatives																	
5332529 PA System Installations at Admin Buildings		20,000										20,000			(20,000)		(20,000)
5332563 West Roads Operation Yard Washroom Expansion		75,000										75,000			(75,000)		(75,000)
5332565 County Facility Backflow Prevention Program		125,000										125,000			(125,000)		(125,000)
3332004 Elevator Installation - Langton Arena			100,000	900,000								1,000,000	(900,000)		(100,000)		(1,000,000)
5332617 County Facility Backflow Prevention Program			100,000									100,000			(100,000)		(100,000)
5332723 Corporate Facility Centralization				35,000,000								35,000,000	(35,000,000)				(35,000,000)
5332728 PA System Installation at County Buildings				21,000								21,000			(21,000)		(21,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5332808 Elevator Installation - Port Dover Arena					105,000	950,000						1,055,000		(950,000)	(105,000)		(1,055,000)
7332213 Expansion & Renovation - SRC/ACAC					2,000,000	20,000,000						22,000,000		(22,000,000)			(22,000,000)
Total Other New Initiatives		220,000	200,000	35,921,000	2,105,000	20,950,000						59,396,000		(58,850,000)	(546,000)		(59,396,000)
Studies & Assessments																	
5332521 Accessibility Audits of County Facilities		150,000										150,000			(150,000)		(150,000)
5332530 Structural Assessments of Communication Towers		35,000										35,000			(35,000)		(35,000)
5332558 Langton Arena Detailed Structural Review		15,000										15,000			(15,000)		(15,000)
5332341 Norfolk County Greenhouse Gas Emissions Reduction Plan			100,000									100,000			(100,000)		(100,000)
5332616 Vulnerability Assessments of County Infrastructure (FC)			100,000									100,000	(70,000)		(30,000)		(100,000)
5332719 Structural Review - Arenas (5)				30,000								30,000			(30,000)		(30,000)
5332813 Corporate Renewable Energy Feasibility Study					98,000							98,000			(98,000)		(98,000)
5332814 Energy Audits of County Facilities					60,000							60,000			(60,000)		(60,000)
5332720 Structural Review - Arenas (5)									34,000			34,000			(34,000)		(34,000)
5333201 Building Condition Assessments									350,000			350,000			(350,000)		(350,000)
Total Studies & Assessments		200,000	200,000	30,000	158,000				384,000			972,000	(70,000)		(902,000)		(972,000)
Admin Buildings Repairs & Maintenance Program																	
5332201 County Administration Building - Skylight	12,000	250,000										250,000			(250,000)		(250,000)
5332504 County Administration Building 3 Exterior Repairs		30,000	270,000									300,000			(300,000)		(300,000)
5332549 County Admin Building Partial Floor Replacement		20,000										20,000			(20,000)		(20,000)
5332552 County Administration Building Fire Separation Repairs		110,000										110,000			(110,000)		(110,000)
5332553 Culver Operations Building Overhead Door Replacement		35,000										35,000			(35,000)		(35,000)
5332550 Delhi Administration Building Exit Staircase Replacement			26,000									26,000			(26,000)		(26,000)
5332604 2026 Admin Buildings Repairs & Maintenance Program			1,001,000									1,001,000			(1,001,000)		(1,001,000)
5332726 2027 Admin Buildings Repairs & Maintenance Program				751,000								751,000			(751,000)		(751,000)
5331915 2028 Admin Buildings Repairs & Maintenance Program					483,000							483,000			(483,000)		(483,000)
5332903 2029 Admin Buildings Repairs & Maintenance Program						216,000						216,000			(216,000)		(216,000)
5333005 2030 Admin Buildings Repairs & Maintenance Program							130,000					130,000			(130,000)		(130,000)
5333105 2031 Admin Buildings Repairs & Maintenance Program								217,000				217,000			(217,000)		(217,000)
5333207 2032 Admin Buildings Repairs & Maintenance Program									301,000			301,000			(301,000)		(301,000)
5333305 2033 Admin Buildings Repairs & Maintenance Program										98,000		98,000			(98,000)		(98,000)
5333404 2034 Admin Buildings Repairs & Maintenance Program											965,000	965,000			(965,000)		(965,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5332524 Simcoe Recreation Centre/ACAC Lift 1 Replacement		85,000										85,000			(85,000)		(85,000)
5331912 County Administration Building - Elevator Replacements			461,000									461,000			(461,000)		(461,000)
5332048 Delhi Friendship Centre - Vertical Lift			97,000									97,000			(97,000)		(97,000)
5332049 Simcoe Talbot Gardens - Vertical Lift			113,000									113,000			(113,000)		(113,000)
5332306 Norfolk County Archives - Elevator Upgrades			267,000									267,000			(267,000)		(267,000)
5332506 Port Dover Harbour Museum - Vertical Lift			103,000									103,000			(103,000)		(103,000)
8332308 Norfolk Arts Centre - Elevator Replacement			262,000									262,000	(157,000)		(105,000)		(262,000)
5332566 Simcoe Library Elevator Replacement					300,000							300,000			(300,000)		(300,000)
5332567 Simcoe Recreation Centre/ACAC Lift 2 Replacement					85,000							85,000			(85,000)		(85,000)
5332507 Port Rowan Library - Vertical Lift							90,000					90,000			(90,000)		(90,000)
Total Elevator Replacement Program		85,000	1,303,000		385,000		90,000					1,863,000	(157,000)		(1,706,000)		(1,863,000)
Generator Replacement Program																	
5332802 Generator Replacement - Norfolk County Garage		50,000										50,000			(50,000)		(50,000)
5332045 Generator Replacement - Norview Lodge			118,000									118,000			(118,000)		(118,000)
5332803 Generator Replacement - Simcoe Recreation Centre			110,000									110,000			(110,000)		(110,000)
5332906 Generator Replacement - Port Rowan Portable Generator			54,000									54,000			(54,000)		(54,000)
5332804 Generator Replacement - GAB West Side Generator					120,000							120,000			(120,000)		(120,000)
5333113 Delhi EMS Base Generator Replacement								20,000				20,000			(20,000)		(20,000)
5333114 Vittoria Fire Station Generator Replacement								20,000				20,000			(20,000)		(20,000)
5333213 Courtland Fire Station Generator Replacement									22,000			22,000			(22,000)		(22,000)
5333214 Fairground Fire Station Generator Replacement									22,000			22,000			(22,000)		(22,000)
5333307 County Administration Building Generator Replacement										65,000		65,000			(65,000)		(65,000)
Total Generator Replacement Program		50,000	282,000		120,000		40,000	44,000	65,000			601,000			(601,000)		(601,000)
HVAC Replacement Program																	
5332437 Waterford Tricenturena HVAC Replacement	10,000	150,000										150,000			(150,000)		(150,000)
5332525 ACAC Pool Boiler Replacement - Phase 2		45,000										45,000			(45,000)		(45,000)
5332531 Port Rowan CC HVAC Replacement		15,000	300,000									315,000			(315,000)		(315,000)
5332532 Central Roads Operations Yard Furnace & A/C Replacement		20,000										20,000			(20,000)		(20,000)
5332533 County Administration Building Make Up Air Replacement		10,000	25,000									35,000			(35,000)		(35,000)
5332534 CAB 2 Furnace & A/C Replacement		30,000										30,000			(30,000)		(30,000)
5332535 CAB 3 Furnace & A/C Replacement		38,000										38,000			(38,000)		(38,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5332536 Port Dover Arena RTU HVAC Replacement (x2)		105,000										105,000			(105,000)		(105,000)
5332537 Port Dover EMS Base FurnAce & A/C Replacement		18,000										18,000			(18,000)		(18,000)
5332538 Teeterville Fire Station Tube Heater Replacement		20,000										20,000			(20,000)		(20,000)
5332539 Waterford Fire Station HVAC Replacement		45,000										45,000			(45,000)		(45,000)
5332540 Talbot Gardens HVAC Replacements (x4)		40,000	400,000									440,000			(440,000)		(440,000)
5332541 County Administration Building Heat Pump Replacements		30,000										30,000			(30,000)		(30,000)
5332542 Schellburg Operations Yard Tube Heater Replacement			36,000									36,000			(36,000)		(36,000)
5332419 Norfolk Arts Centre HVAC Replacement			140,000									140,000			(140,000)		(140,000)
5332603 2026 HVAC Replacement Program			2,125,000									2,125,000			(2,125,000)		(2,125,000)
5332710 2027 HVAC Replacement Program				875,000								875,000			(875,000)		(875,000)
5332910 2029 HVAC Replacement Program					235,000							235,000			(235,000)		(235,000)
5333002 2030 HVAC Replacement Program						367,000						367,000			(367,000)		(367,000)
5333102 2031 HVAC Replacement Program							322,000					322,000			(322,000)		(322,000)
5332426 2032 HVAC Replacement Program								255,000				255,000			(255,000)		(255,000)
5333303 2033 HVAC Replacement Program									1,035,000			1,035,000			(1,035,000)		(1,035,000)
5333402 2034 HVAC Replacement Program										147,000		147,000			(147,000)		(147,000)
Total HVAC Replacement Program	10,000	566,000	3,026,000	875,000		235,000	367,000	322,000	255,000	1,035,000	147,000	6,828,000			(6,828,000)		(6,828,000)
Museums Repairs & Maintenance Program																	
3331505 Accessible Washrooms - Delhi Tobacco Museum	10,000		96,000									96,000			(96,000)		(96,000)
5332328 Norfolk County Archives - AODA Washroom	15,000		87,000									87,000			(87,000)		(87,000)
7332217 Delhi Quance Mill Building Restoration	10,000		400,000									400,000			(400,000)		(400,000)
5332420 Norfolk Arts Centre - Porch Restoration	25,000		333,000									333,000	(200,000)		(133,000)		(333,000)
5332452 Delhi Tobacco Museum Front Entrance Sidewalk and Stairs	10,000		62,000									62,000			(62,000)		(62,000)
5332460 Norfolk County Archives Lighting Replacement	7,000		51,000									51,000			(51,000)		(51,000)
5332461 Port Dover Harbour Museum Lighting Replacement	7,000		51,000									51,000			(51,000)		(51,000)
5332554 Carillon Tower Exterior Repairs		25,000		2,100,000								2,125,000			(2,125,000)		(2,125,000)
8332506 Port Dover Lighthouse Framing Repairs		25,000										25,000			(25,000)		(25,000)
5331806 Insulate Back Storage Room - Waterford Museum			10,000	94,000								104,000			(104,000)		(104,000)
5332338 Vittoria Old Town Hall Structural and Building Repairs			1,025,000									1,025,000			(1,025,000)		(1,025,000)
5332424 WHAM - Window Replacement			40,000									40,000			(40,000)		(40,000)
5332427 WHAM - Facade Repairs			35,000									35,000			(35,000)		(35,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
5632608 2026 Material Storage Dome Reshingling			69,000									69,000			(69,000)		(69,000)
5332724 Norfolk County Garage Salt Dome Replacement				90,000	1,200,000							1,290,000			(1,290,000)		(1,290,000)
5632808 2028 Material Storage Dome Reshingling					72,000							72,000			(72,000)		(72,000)
5333008 FOB North Salt Dome Replacement							97,000	1,077,000				1,174,000			(1,174,000)		(1,174,000)
5633001 2030 Material Storage Dome Reshingling							76,000					76,000			(76,000)		(76,000)
5333211 FOB South Salt Dome Replacement									102,000	1,131,000		1,233,000			(1,233,000)		(1,233,000)
5633204 2032 Material Storage Dome Reshingling									80,000			80,000			(80,000)		(80,000)
Total Material Storage Dome Replacement Program			69,000	90,000	1,272,000		173,000	1,077,000	182,000	1,131,000		3,994,000			(3,994,000)		(3,994,000)
Other Replacements																	
3231601 Renovations to Council Chambers				32,000	179,000							211,000			(211,000)		(211,000)
Total Other Replacements				32,000	179,000							211,000			(211,000)		(211,000)
Disposals / Decommissioning																	
5332459 WHAM Abandoned Cistern Demolition			105,000									105,000			(105,000)		(105,000)
Total Disposals / Decommissioning			105,000									105,000			(105,000)		(105,000)
Total Facilities	156,000	3,712,000	19,995,000	46,679,000	8,824,000	24,228,000	3,044,000	3,935,000	2,717,000	7,199,000	5,786,000	126,119,000	(1,052,000)	(58,850,000)	(66,217,000)		(126,119,000)
Roads																	
Traffic Signal Program																	
5632508 2025 Traffic Signal Program		87,000										87,000			(87,000)		(87,000)
5632603 2026 Traffic Signal Program			89,000									89,000			(89,000)		(89,000)
5632704 2027 Traffic Signal Program				91,000								91,000			(91,000)		(91,000)
5632804 2028 Traffic Signal Program					93,000							93,000			(93,000)		(93,000)
5632903 2029 Traffic Signal Program						95,000						95,000			(95,000)		(95,000)
5633004 2030 Traffic Signal Program							97,000					97,000			(97,000)		(97,000)
5633101 2031 Traffic Signal Program								99,000				99,000			(99,000)		(99,000)
5633201 2032 Traffic Signal Program									101,000			101,000			(101,000)		(101,000)
5633302 2033 Traffic Signal Program										104,000		104,000			(104,000)		(104,000)
5633401 2034 Traffic Signal Program											107,000	107,000			(107,000)		(107,000)
Total Traffic Signal Program		87,000	89,000	91,000	93,000	95,000	97,000	99,000	101,000	104,000	107,000	963,000			(963,000)		(963,000)
Other New Initiatives																	
5632513 Asphalt Hotbox and Recycler (2x)			143,000									143,000			(143,000)		(143,000)
5632512 Sand Stacker					162,000							162,000			(162,000)		(162,000)



FINAL 2025-2034 LEVY CAPITAL PLAN

Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
Total Other New Initiatives			143,000		162,000							305,000			(305,000)		(305,000)
Studies & Assessments																	
5632514 Sign Inventory & Reflectivity Study		100,000										100,000			(100,000)		(100,000)
Total Studies & Assessments		100,000										100,000			(100,000)		(100,000)
Total Roads		187,000	232,000	91,000	255,000	95,000	97,000	99,000	101,000	104,000	107,000	1,368,000			(1,368,000)		(1,368,000)
Total Operations	401,000	11,560,000	27,987,000	54,079,000	13,645,000	38,802,000	7,805,000	8,137,000	12,024,000	10,796,000	9,854,000	194,689,000	(2,236,000)	(70,850,000)	(120,644,000)	(959,000)	(194,689,000)
Community Development																	
Planning																	
Studies & Assessments																	
8232701 Zoning By-Law / OP Update (Urban Area Plans)		50,000										50,000			(50,000)		(50,000)
8232302 Cultural Plan & Archeological Management Plan			125,000									125,000			(125,000)		(125,000)
8232601 Natural Heritage Systems Study				165,000								165,000			(165,000)		(165,000)
8232402 Urban Design Guidelines					54,000							54,000			(54,000)		(54,000)
8232901 Official Plan Update - 10 Year Review					100,000							100,000			(100,000)		(100,000)
8233101 Comprehensive Zoning By-Law Update					54,000							54,000			(54,000)		(54,000)
8232902 Urban Area Plan - Port Rowan						50,000						50,000			(50,000)		(50,000)
8233002 Future Studies - Planning							51,000					51,000				(51,000)	(51,000)
8232602 Two-Zone Floodplain Study/Options - Port Dover								142,000				142,000			(142,000)		(142,000)
8233102 Future Studies - Planning								52,000				52,000				(52,000)	(52,000)
8233201 Future Studies - Planning									54,000			54,000				(54,000)	(54,000)
8233301 Future Studies - Planning										55,000		55,000				(55,000)	(55,000)
8233401 Future Studies - Planning											56,000	56,000				(56,000)	(56,000)
Total Studies & Assessments		50,000	125,000	165,000	208,000	50,000	51,000	194,000	54,000	55,000	56,000	1,008,000			(740,000)	(268,000)	(1,008,000)
Aerial Photography Updates Program																	
8232502 2025 Aerial Photography Updates		22,000										22,000			(22,000)		(22,000)
8233001 2030 Aerial Photography Updates							24,000					24,000			(24,000)		(24,000)
Total Aerial Photography Updates Program		22,000					24,000					46,000			(46,000)		(46,000)
Total Planning		72,000	125,000	165,000	208,000	50,000	75,000	194,000	54,000	55,000	56,000	1,054,000			(786,000)	(268,000)	(1,054,000)
Building																	
Studies & Assessments																	
8532801 Building Permit Fee Study					54,000							54,000			(54,000)		(54,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2025 to 2034)
8533301 Building Permit Fee Study										59,000		59,000			(59,000)		(59,000)
Total Studies & Assessments					54,000					59,000		113,000			(113,000)		(113,000)
Total Building					54,000					59,000		113,000			(113,000)		(113,000)
Economic Development																	
Placemaking Assets Program																	
8432301 Placemaking Assets - Delhi Area			5,000	22,000								27,000			(27,000)		(27,000)
8432701 2027-28 Placemaking Assets Program				5,000	22,000							27,000			(27,000)		(27,000)
8432801 2028-29 Placemaking Assets Program					6,000	23,000						29,000			(29,000)		(29,000)
8432901 2029-30 Placemaking Assets Program						6,000	23,000					29,000			(29,000)		(29,000)
8433001 2030-31 Placemaking Assets Program							6,000	24,000				30,000			(30,000)		(30,000)
8433101 2031-32 Placemaking Assets Program								6,000	24,000			30,000			(30,000)		(30,000)
8433201 2032-33 Placemaking Assets Program									6,000	25,000		31,000			(31,000)		(31,000)
8433301 2033-34 Placemaking Assets Program										6,000	26,000	32,000			(32,000)		(32,000)
8433401 2034-35 Placemaking Assets Program											6,000	6,000			(6,000)		(6,000)
Total Placemaking Assets Program			5,000	27,000	28,000	29,000	29,000	30,000	30,000	31,000	32,000	241,000			(241,000)		(241,000)
Other New Initiatives																	
8432403 Shelters & Accessible Concrete Pads		138,000										138,000	(110,000)		(28,000)		(138,000)
7232001 Ride Norfolk - Para Transit Accessible Vehicle		318,000										318,000	(254,000)		(64,000)		(318,000)
7232801 Charging Stations (FC)					1,200,000							1,200,000	(960,000)		(240,000)		(1,200,000)
7232401 Ride Norfolk - Para Transit Accessible Vehicle (FC)						351,000						351,000	(280,000)		(71,000)		(351,000)
7232901 Ride Norfolk - Electric Para Transit Accessible Vehicle (FC)										387,000		387,000	(309,000)		(78,000)		(387,000)
7233301 Ride Norfolk - Electric Para Transit Accessible Vehicle (FC)										387,000		387,000	(309,000)		(78,000)		(387,000)
Total Other New Initiatives		456,000			1,200,000	351,000				774,000		2,781,000	(2,222,000)		(559,000)		(2,781,000)
Studies & Assessments																	
8432502 Municipal Accommodation Tax Study		50,000										50,000			(50,000)		(50,000)
8432503 Industrial Lands Sector Needs Assessment		215,000										215,000			(215,000)		(215,000)
8432602 Film & Creative Industry Strategy			70,000									70,000			(70,000)		(70,000)
8432603 Wayfinding Signage Strategy			150,000									150,000			(150,000)		(150,000)
8432702 2027 Economic Development Strategy Update				110,000								110,000			(110,000)		(110,000)
8433102 2031 Economic Development Strategy Update								121,000				121,000			(121,000)		(121,000)
7233401 Transit Master Plan											195,000	195,000			(195,000)		(195,000)



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Project	LTD APPROVED BUDGET	FINAL CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
			2024 & Prior	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL BUDGET (2025 to 2034)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges
8433402 2034 Economic Development Strategy Update												131,000	131,000			(131,000)		(131,000)
Total Studies & Assessments		265,000	220,000	110,000					121,000			326,000	1,042,000			(1,042,000)		(1,042,000)
Total Economic Development		721,000	225,000	137,000	1,228,000	380,000	29,000	151,000	30,000	805,000	358,000	4,064,000	(2,222,000)		(1,842,000)		(4,064,000)	
Recreation																		
New Initiatives																		
7332428 2026 Disc Golf Course			30,000									30,000				(30,000)		(30,000)
7332722 2027 Disc Golf Course				32,000								32,000				(32,000)		(32,000)
Total New Initiatives			30,000	32,000								62,000			(62,000)		(62,000)	
Total Recreation			30,000	32,000								62,000			(62,000)		(62,000)	
Total Community Development		793,000	380,000	334,000	1,490,000	430,000	104,000	345,000	84,000	919,000	414,000	5,293,000	(2,222,000)		(2,803,000)	(268,000)	(5,293,000)	
Total	4,751,000	59,656,000	80,251,000	101,288,000	62,923,000	79,763,000	60,228,000	67,447,000	64,367,000	47,452,000	61,072,000	684,447,000	(17,126,000)	(130,738,000)	(517,188,000)	(19,395,000)	(684,447,000)	