

# Final 2024 - 2033 Capital Plan



**2024 BUDGET**

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**FINAL 2024-2033 CAPITAL PLAN**  
**NORFOLK COUNTY SUMMARY**

Division	LTD Budget	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL FORECAST (2024 to 2033)
	50,000	2,843,000	1,781,000	2,157,000	2,410,000	3,261,000	2,626,000	2,077,000	2,150,000	2,594,000	2,310,000	<b>24,209,000</b>
		5,055,000	1,715,000	3,215,000	7,356,000	3,653,000	7,888,000	3,961,000	12,112,000	7,491,000	1,227,000	<b>53,673,000</b>
		878,000	727,000	750,000	4,256,000	1,021,000	1,071,000	638,000	830,000	575,000	781,000	<b>11,527,000</b>
	5,425,000	41,600,000	40,703,000	36,776,000	33,295,000	30,898,000	30,729,000	34,984,000	32,241,000	27,928,000	27,507,000	<b>336,661,000</b>
		156,000	502,000	393,000	90,000	70,000	227,000	116,000	377,000	375,000	217,000	<b>2,523,000</b>
	11,142,000	18,299,000	20,981,000	18,523,000	37,792,000	11,015,000	32,942,000	8,540,000	7,758,000	11,585,000	10,431,000	<b>177,866,000</b>
	5,000	207,000	594,000	186,000	205,000	286,000	384,000	104,000	142,000	84,000	473,000	<b>2,665,000</b>
	20,359,000	98,478,000	109,877,000	10,216,000	41,161,000	57,324,000	10,105,000	19,641,000	61,193,000	2,013,000	3,351,000	<b>413,359,000</b>
	36,981,000	167,516,000	176,880,000	72,216,000	126,565,000	107,528,000	85,972,000	70,061,000	116,803,000	52,645,000	46,297,000	<b>1,022,483,000</b>



**FINAL 2024-2033 CAPITAL PLAN**  
**SUMMARY BY PROJECT TYPE**

Project Type	LTD Budget (2023 & prior)	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL FORECAST (2024 to 2033)
	14,957,000	11,688,000	107,752,000	7,477,000	35,750,000	29,049,000	33,503,000	3,123,000	68,518,000	3,257,000	743,000	<b>300,860,000</b>
	21,946,000	151,561,000	65,753,000	62,277,000	88,130,000	74,691,000	49,763,000	64,770,000	46,023,000	46,265,000	42,777,000	<b>692,010,000</b>
	28,000	1,424,000	1,594,000	305,000	275,000	527,000	80,000	91,000	112,000	529,000	467,000	<b>5,404,000</b>
	50,000	2,843,000	1,781,000	2,157,000	2,410,000	3,261,000	2,626,000	2,077,000	2,150,000	2,594,000	2,310,000	<b>24,209,000</b>
	36,981,000	167,516,000	176,880,000	72,216,000	126,565,000	107,528,000	85,972,000	70,061,000	116,803,000	52,645,000	46,297,000	<b>1,022,483,000</b>



**FINAL 2024-2033 CAPITAL PLAN**  
**SUMMARY BY CAPITAL FUNDING SOURCE**

FUNDING SOURCES	LTD Budget (2024 & prior)	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL FORECAST (2024 to 2033)
	5,000	2,148,000	1,661,000	1,971,000	570,000	868,000	620,000	402,000	589,000	423,000	437,000	9,689,000
		9,326,000	69,745,000	1,544,000	226,000	10,797,000	6,364,000	172,000	39,756,000	180,000	470,000	138,580,000
	31,040,000	97,474,000	41,569,000	7,477,000	64,595,000	47,781,000	23,277,000	14,191,000	26,972,000	6,866,000	619,000	330,821,000
	5,157,000	49,225,000	61,790,000	58,026,000	58,041,000	46,594,000	46,801,000	54,331,000	46,340,000	43,521,000	42,648,000	507,317,000
	103,000											
	676,000	9,343,000	2,115,000	3,198,000	3,133,000	1,488,000	8,910,000	965,000	3,146,000	1,655,000	2,123,000	36,076,000
	36,981,000	167,516,000	176,880,000	72,216,000	126,565,000	107,528,000	85,972,000	70,061,000	116,803,000	52,645,000	46,297,000	1,022,483,000



FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Requisitions from Boards &amp; Agencies</b>																	
<b>Norfolk County Public Library</b>																	
<b>Material Replacement Program</b>																	
9132401 2024 Library Materials		335,000										335,000			(285,000)	(50,000)	(335,000)
9132501 2025 Library Materials			342,000									342,000			(291,000)	(51,000)	(342,000)
9132603 2026 Library Materials				349,000								349,000			(297,000)	(52,000)	(349,000)
9132701 2027 Library Materials					356,000							356,000			(303,000)	(53,000)	(356,000)
9132801 2028 Library Materials						363,000						363,000			(309,000)	(54,000)	(363,000)
9132901 2029 Library Materials							370,000					370,000			(314,000)	(56,000)	(370,000)
9133001 2030 Library Materials								381,000				381,000			(324,000)	(57,000)	(381,000)
9133101 2031 Library Materials									388,000			388,000			(330,000)	(58,000)	(388,000)
9133201 2032 Library Materials										400,000		400,000			(340,000)	(60,000)	(400,000)
9133301 2033 Library Materials											410,000	410,000			(349,000)	(61,000)	(410,000)
<b>Total Material Replacement Program</b>		<b>335,000</b>	<b>342,000</b>	<b>349,000</b>	<b>356,000</b>	<b>363,000</b>	<b>370,000</b>	<b>381,000</b>	<b>388,000</b>	<b>400,000</b>	<b>410,000</b>	<b>3,694,000</b>			<b>(3,142,000)</b>	<b>(552,000)</b>	<b>(3,694,000)</b>
<b>New &amp; Enhanced Security Technology Program</b>																	
9132402 2024 Security & Technology for Libraries		20,000										20,000			(20,000)		(20,000)
9132502 2025 Security & Technology for Libraries			25,000									25,000			(25,000)		(25,000)
9132602 2026 Security & Technology for Libraries				25,000								25,000			(25,000)		(25,000)
9132702 2027 Security & Technology for Libraries					25,000							25,000			(25,000)		(25,000)
9132802 2028 Security & Technology for Libraries						25,000						25,000			(25,000)		(25,000)
9132005 2029 Security & Technology for Libraries							25,000					25,000			(25,000)		(25,000)
9133002 2030 Security & Technology for Libraries								25,000				25,000			(25,000)		(25,000)
9133102 2031 Security & Technology for Libraries									25,000			25,000			(25,000)		(25,000)
9133202 2032 Security & Technology for Libraries										25,000		25,000			(25,000)		(25,000)
9133302 2033 Security & Technology for Libraries											25,000	25,000			(25,000)		(25,000)
<b>Total New &amp; Enhanced Security Technology Program</b>		<b>20,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>245,000</b>			<b>(245,000)</b>		<b>(245,000)</b>
<b>Other Replacements</b>																	
9132203 Shelving Replacement - Waterford Library		95,000										95,000	(69,000)		(26,000)		(95,000)
9132404 RFID Security Gate Replacements		120,000										120,000			(120,000)		(120,000)
<b>Total Other Replacements</b>		<b>215,000</b>										<b>215,000</b>	<b>(69,000)</b>		<b>(146,000)</b>		<b>(215,000)</b>
<b>Other New Capital Initiatives</b>																	
9131801 Interior Expansion - Waterford Library	50,000	400,000										400,000				(400,000)	(400,000)
9132403 Library Management System Software Platform		65,000										65,000			(65,000)		(65,000)
<b>Total Other New Capital Initiatives</b>	<b>50,000</b>	<b>465,000</b>										<b>465,000</b>			<b>(65,000)</b>	<b>(400,000)</b>	<b>(465,000)</b>



**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Norfolk County Public Library</b>	<b>50,000</b>	<b>1,035,000</b>	<b>367,000</b>	<b>374,000</b>	<b>381,000</b>	<b>388,000</b>	<b>395,000</b>	<b>406,000</b>	<b>413,000</b>	<b>425,000</b>	<b>435,000</b>	<b>4,619,000</b>	<b>(69,000)</b>		<b>(3,598,000)</b>	<b>(952,000)</b>	<b>(4,619,000)</b>
<b>Long Point Region Conservation Authority</b>																	
<b>Other Replacements</b>																	
9532301 Hay Creek Dam		60,000	410,000									470,000			(470,000)		(470,000)
9532303 Vittoria Dam			102,000	525,000	538,000							1,165,000			(1,165,000)		(1,165,000)
9532501 Teeterville Dam					108,000	1,380,000						1,488,000			(1,488,000)		(1,488,000)
9532801 Backus Mill Dam						55,000	735,000					790,000			(790,000)		(790,000)
9533001 Sutton Dam								116,000				116,000			(116,000)		(116,000)
9532302 Lehman Dam									119,000	487,000		606,000			(606,000)		(606,000)
9533301 Brooks Dam											125,000	125,000			(125,000)		(125,000)
<b>Total Other Replacements</b>		60,000	512,000	525,000	646,000	1,435,000	735,000	116,000	119,000	487,000	125,000	4,760,000			(4,760,000)		(4,760,000)
<b>Total Long Point Region Conservation Authority</b>		<b>60,000</b>	<b>512,000</b>	<b>525,000</b>	<b>646,000</b>	<b>1,435,000</b>	<b>735,000</b>	<b>116,000</b>	<b>119,000</b>	<b>487,000</b>	<b>125,000</b>	<b>4,760,000</b>			<b>(4,760,000)</b>		<b>(4,760,000)</b>
<b>Haldimand Norfolk Housing Corporation</b>																	
<b>Repair &amp; Renewal Program</b>																	
9632401 2024 HNHC - Arthur St. Simcoe		324,000										324,000	(89,000)		(235,000)		(324,000)
9632402 2024 HNHC - Scott Ave. Simcoe		345,000										345,000	(111,000)		(234,000)		(345,000)
9632403 2024 HNHC - Nichol St., Waterford		134,000										134,000	(99,000)		(35,000)		(134,000)
9632404 2024 HNHC - William St., Delhi		65,000										65,000	(16,000)		(49,000)		(65,000)
9632405 2024 HNHC - Oak St. Simcoe		309,000										309,000	(80,000)		(229,000)		(309,000)
9632406 2024 HNHC - Western Ave, Delhi		281,000										281,000	(79,000)		(202,000)		(281,000)
9632407 2024 HNHC - William St, Delhi		238,000										238,000	(152,000)		(86,000)		(238,000)
9632408 2024 HNHC - Tile Replacement, Multiple Locations		36,000										36,000			(36,000)		(36,000)
9632409 2024 HNHC - Oakwood and Ashton, Simcoe		16,000										16,000			(16,000)		(16,000)
9632501 2025 HNHC - Arthur St. Simcoe			93,000									93,000			(93,000)		(93,000)
9632502 2025 HNHC - Scott Ave, Simcoe			169,000									169,000			(169,000)		(169,000)
9632503 2025 HNHC - Nichol St, Waterford			101,000									101,000			(101,000)		(101,000)
9632504 2025 HNHC - William St, Delhi			58,000									58,000			(58,000)		(58,000)
9632505 2025 HNHC - Oak St Simcoe			82,000									82,000			(82,000)		(82,000)
9632506 2025 HNHC - Regent Ave, Port Dover			13,000									13,000			(13,000)		(13,000)
9632507 2025 HNHC - Western Ave, Delhi			152,000									152,000			(152,000)		(152,000)
9632508 2025 HNHC - William St, Delhi			126,000									126,000			(126,000)		(126,000)
9632509 2025 HNHC - Tile Replacement - Multiple Locations			36,000									36,000			(36,000)		(36,000)
9632510 2025 HNHC - Oakwood Ave and Ashton Dr, Simcoe			72,000									72,000			(72,000)		(72,000)
9632601 2026 HNHC Repair and Renewal				1,258,000								1,258,000			(1,258,000)		(1,258,000)



FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
9632701 2027 HNHC Repair and Renewal					1,383,000							1,383,000			(1,383,000)		(1,383,000)
9632801 2028 HNHC Repair and Renewal						1,438,000						1,438,000			(1,438,000)		(1,438,000)
9632901 2029 HNHC Repair and Renewal							1,496,000					1,496,000			(1,496,000)		(1,496,000)
9633001 2030 HNHC Repair and Renewal								1,555,000				1,555,000			(1,555,000)		(1,555,000)
9633101 2031 HNHC Repair and Renewal									1,618,000			1,618,000			(1,618,000)		(1,618,000)
9633201 2032 HNHC Repair and Renewal										1,682,000		1,682,000			(1,682,000)		(1,682,000)
9633301 2033 HNHC Repair and Renewal											1,750,000	1,750,000			(1,750,000)		(1,750,000)
<b>Total Repair &amp; Renewal Program</b>		1,748,000	902,000	1,258,000	1,383,000	1,438,000	1,496,000	1,555,000	1,618,000	1,682,000	1,750,000	14,830,000	(626,000)		(14,204,000)		(14,830,000)
<b>Total Haldimand Norfolk Housing Corporation</b>		1,748,000	902,000	1,258,000	1,383,000	1,438,000	1,496,000	1,555,000	1,618,000	1,682,000	1,750,000	14,830,000	(626,000)		(14,204,000)		(14,830,000)
<b>Total Requisitions from Boards &amp; Agencies</b>	50,000	2,843,000	1,781,000	2,157,000	2,410,000	3,261,000	2,626,000	2,077,000	2,150,000	2,594,000	2,310,000	24,209,000	(695,000)		(22,562,000)	(952,000)	(24,209,000)
<b>Office of the CAO</b>																	
<b>Office of the CAO</b>																	
<b>Other Studies &amp; Assessments</b>																	
2132701 2027 Norfolk County Strategic Priority Update				36,000								36,000			(36,000)		(36,000)
2133101 2031 Norfolk County Strategic Priority Update								40,000				40,000			(40,000)		(40,000)
<b>Total Other Studies &amp; Assessments</b>				36,000				40,000				76,000			(76,000)		(76,000)
<b>Total Office of the CAO</b>				36,000				40,000				76,000			(76,000)		(76,000)
<b>Fire</b>																	
<b>Other New / Initiatives</b>																	
7431908 Radio Communication Paging Frequency		325,000										325,000			(303,000)	(22,000)	(325,000)
7432007 Fire Station - Fire Station #10 St. Williams				411,000	2,382,000							2,793,000	(1,257,000)		(1,536,000)		(2,793,000)
7432003 Fire Station - Fire Station #6 Courtland						432,000	2,503,000					2,935,000	(2,138,000)		(797,000)		(2,935,000)
7432305 Fire Station - Fire Station #1 Simcoe								512,000	2,974,000			3,486,000	(2,545,000)		(941,000)		(3,486,000)
7433302 New Aerial									2,400,000			2,400,000	(2,400,000)				(2,400,000)
<b>Total Other New / Initiatives</b>		325,000		411,000	2,382,000	432,000	2,503,000	512,000	5,374,000			11,939,000	(8,340,000)	(303,000)	(3,296,000)		(11,939,000)
<b>Fire Vehicle Replacement Program</b>																	
7432306 Pump 9 - Fire Station #9 Port Rowan		825,000										825,000			(825,000)		(825,000)
7432409 Tanker 3 - Fire Station #3 Waterford		825,000										825,000			(825,000)		(825,000)
7432505 Rescue 11 - Fire Station #11 Vittoria		666,000										666,000			(666,000)		(666,000)
7432601 Pump 5 - Fire Station #5 Delhi		825,000										825,000			(825,000)		(825,000)
7431904 Ranger Unit 3 & Trailer - Stn#3			38,000									38,000			(38,000)		(38,000)
7432606 Tanker 7 - Fire Station #7 - Langton			825,000									825,000			(825,000)		(825,000)
7432004 Ranger 6 - Fire Station #6 Courtland				39,000								39,000			(39,000)		(39,000)
7432101 Emerg Response Vehicle & Trailer - Stn#2 Port Dover				39,000								39,000			(39,000)		(39,000)



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	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7432503 Car 5 - Fire Administration Duty Officer Vehicle				66,000								66,000			(66,000)		(66,000)
7432602 Pump 2A - Fire Station #2 Port Dover				830,000								830,000			(830,000)		(830,000)
7432605 Tanker 8 - Fire Station #8 - Fairground				781,000								781,000			(781,000)		(781,000)
7432607 Car 1 - Fire Administration Duty Officer Vehicle				66,000								66,000			(66,000)		(66,000)
7432610 Car 6 - Fire Administration Duty Officer Vehicle				66,000								66,000			(66,000)		(66,000)
7432204 Emergency Response Argo & Trailer - Fire Station #8 Fairground						50,000						50,000			(50,000)		(50,000)
7432603 Tanker 11 - Fire Station #11 Vittoria				801,000								801,000			(801,000)		(801,000)
7432604 Tanker 10 - Fire Station #10 St. Williams				801,000								801,000			(801,000)		(801,000)
7432705 Engine 5 - Fire Station #5 Delhi						831,000						831,000			(831,000)		(831,000)
7432706 Engine 10 - Fire Station #10 St. Williams						831,000						831,000			(831,000)		(831,000)
7432804 Rescue 8 - Fire Station #8 Fairground						735,000						735,000			(735,000)		(735,000)
7432904 Pump 8 - Fire Station #8 Fairground							893,000					893,000			(893,000)		(893,000)
7432905 Pump 1A - Fire Station #1 Simcoe							893,000					893,000			(893,000)		(893,000)
7433001 Rescue 7 - Fire Station #7 Langton								773,000				773,000			(773,000)		(773,000)
7433002 Tanker 2 - Fire Station #2 Port Dover								862,000				862,000			(862,000)		(862,000)
7433101 Rescue 1 - Fire Station #1 Simcoe									792,000			792,000			(792,000)		(792,000)
7433102 Rescue 4 - Station #4 Teeterville									792,000			792,000			(792,000)		(792,000)
7433103 Rescue 6 - Fire Station #6 Courtland									792,000			792,000			(792,000)		(792,000)
7433201 Pump 3 - Fire Station #3 Waterford										962,000		962,000			(962,000)		(962,000)
7433202 Pump 4 - Fire Station #4 Teeterville										962,000		962,000			(962,000)		(962,000)
7433203 Tanker 5 - Fire Station #5 Delhi										905,000		905,000			(905,000)		(905,000)
7433204 Rescue 9 - Fire Station #9 Port Rowan										812,000		812,000			(812,000)		(812,000)
7433205 ARGO 8 - Fire Station #8 Fairground										69,000		69,000			(69,000)		(69,000)
<b>Total Fire Vehicle Replacement Program</b>		3,141,000	863,000	1,887,000	1,652,000	2,397,000	1,786,000	1,635,000	2,376,000	3,710,000		19,447,000			(19,447,000)		(19,447,000)
<b>Infrared Thermal Imaging Camera Replacement Program</b>																	
7432502 2025 Infrared Thermal Imaging Camera Rplcmnts			96,000									96,000			(96,000)		(96,000)
7432608 2028 Infrared Thermal Imaging Camera Rplcmnts						85,000						85,000			(85,000)		(85,000)
<b>Total Infrared Thermal Imaging Camera Replacement Program</b>			96,000			85,000						181,000			(181,000)		(181,000)
<b>Fire Station Building Repairs &amp; Maintenance Program</b>																	
7432401 2024 Fire Stn Building Repairs & Maintenance		50,000										50,000			(50,000)		(50,000)
7432501 2025 Fire Stn Building Repairs & Maintenance			51,000									51,000			(51,000)		(51,000)
7432609 2026 Fire Stn Building Repairs & Maintenance				53,000								53,000			(53,000)		(53,000)
7432701 2027 Fire Stn Building Repairs & Maintenance					54,000							54,000			(54,000)		(54,000)
7432801 2028 Fire Stn Building Repairs & Maintenance						55,000						55,000			(55,000)		(55,000)





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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7432903 2029 Fire Stn Building Repairs & Maintenance							57,000					57,000			(57,000)		(57,000)
7433004 2030 Fire Stn Building Repairs & Maintenance								58,000				58,000			(58,000)		(58,000)
7433104 2031 Fire Stn Building Repairs & Maintenance									59,000			59,000			(59,000)		(59,000)
7533205 2032 Fire Stn Building Repairs & Maintenance										61,000		61,000			(61,000)		(61,000)
7433301 2033 Fire Stn Buildings Repairs & Maintenance											62,000	62,000			(62,000)		(62,000)
<b>Total Fire Station Building Repairs &amp; Maintenance Program</b>		50,000	51,000	53,000	54,000	55,000	57,000	58,000	59,000	61,000	62,000	560,000			(560,000)		(560,000)
<b>SCBA Pack Replacement Program</b>																	
7432411 Fire Station #1 Simcoe - SCBA Packs (24)		275,000										275,000			(275,000)		(275,000)
7432506 Fire Station #4 Teeterville - SCBA Packs (14)			164,000									164,000			(164,000)		(164,000)
7432611 Fire Station #5 Delhi - SCBA Packs (16)				198,000								198,000			(198,000)		(198,000)
7432704 Fire Station #3 Waterford - SCBA Packs (17)					233,000							233,000			(233,000)		(233,000)
7432802 Fire Station #8 Fairground - SCBA Packs (14)						195,000						195,000			(195,000)		(195,000)
7432901 Fire Station #11 Vittoria - SCBA Packs (14)							207,000					207,000			(207,000)		(207,000)
7433003 Fire Station #2 Port Dover - SCBA Packs (20)								313,000				313,000			(313,000)		(313,000)
7433105 Fire Station #9 Port Rowan - SCBA Packs (14)									232,000			232,000			(232,000)		(232,000)
7433206 Fire Station SCBA Packs (20)										180,000		180,000			(180,000)		(180,000)
7433303 Fire Station SCBA Packs (24)											224,000	224,000			(224,000)		(224,000)
<b>Total SCBA Pack Replacement Program</b>		275,000	164,000	198,000	233,000	195,000	207,000	313,000	232,000	180,000	224,000	2,221,000			(2,221,000)		(2,221,000)
<b>SCBA Air Compressor Replacement Program</b>																	
7432803 SCBA Air Compressor - Fire Station #7 Langton			60,000									60,000			(60,000)		(60,000)
7432613 SCBA Air Compressor - Fire Station #1 Simcoe				62,000								62,000			(62,000)		(62,000)
<b>Total SCBA Air Compressor Replacement Program</b>			60,000	62,000								122,000			(122,000)		(122,000)
<b>Other Replacements</b>																	
7432508 Rapid Intervention Bottle Replacement			75,000									75,000			(75,000)		(75,000)
7432702 Extraction Equipment					240,000							240,000			(240,000)		(240,000)
7432504 2031 Fire Management Information System									150,000			150,000			(150,000)		(150,000)
<b>Total Other Replacements</b>			75,000		240,000				150,000			465,000			(465,000)		(465,000)
<b>Total Fire</b>		3,791,000	1,309,000	2,611,000	4,561,000	3,164,000	4,553,000	2,518,000	8,191,000	3,951,000	286,000	34,935,000		(8,340,000)	(23,299,000)	(3,296,000)	(34,935,000)
<b>Paramedic Services</b>																	
<b>Other New / Initiatives</b>																	
7531808 Base Replacement - EMS Base #3 Waterford				246,000	2,460,000							2,706,000		(1,805,000)		(901,000)	(2,706,000)
7532505 Base Replacement - EMS Base #5 Delhi						258,000	2,584,000					2,842,000		(1,895,000)		(947,000)	(2,842,000)
7532206 Base Replacement - EMS Base #6 Port Rowan								271,000	2,712,000			2,983,000		(1,989,000)		(994,000)	(2,983,000)
7532909 Satellite Paramedic Base									278,000	2,780,000		3,058,000		(2,040,000)		(1,018,000)	(3,058,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Other New / Initiatives</b>				246,000	2,460,000	258,000	2,584,000	271,000	2,990,000	2,780,000		<b>11,589,000</b>		(7,729,000)		(3,860,000)	<b>(11,589,000)</b>
<b>EMS Vehicle Replacement Program</b>																	
7532306 EMS RAV 13-A045 & Trailer 13-A044			125,000									125,000			(125,000)		(125,000)
7532506 2025 Ambulance 18-A055		244,000										244,000			(244,000)		(244,000)
7532507 2025 Ambulance 18-A056		244,000										244,000			(244,000)		(244,000)
7532605 2026 Ambulance 19-A057		250,000										250,000			(250,000)		(250,000)
7532606 2026 Ambulance 19-A058		250,000										250,000			(250,000)		(250,000)
7532901 2027 Ambulance 19-A061					256,000							256,000			(256,000)		(256,000)
7532705 Administration Vehicle/ ERV A054						90,000						90,000			(90,000)		(90,000)
7532902 2029 Ambulance 22-A062							269,000					269,000			(269,000)		(269,000)
7532903 Emergency Support Unit (ESU) 19-A060							170,000					170,000			(170,000)		(170,000)
7533001 2030 Ambulance 23-A050								276,000				276,000			(276,000)		(276,000)
7533002 2030 Ambulance 23-A051								276,000				276,000			(276,000)		(276,000)
7533003 Emergency Response Vehicle 09-A037								130,000				130,000			(130,000)		(130,000)
7533004 Emergency Response Vehicle 10-A038								130,000				130,000			(130,000)		(130,000)
7533104 2031 Ambulance 24-A052									283,000			283,000			(283,000)		(283,000)
7533105 2031 Ambulance 24-A053									283,000			283,000			(283,000)		(283,000)
7533201 2032 Ambulance 25-A055										290,000		290,000			(290,000)		(290,000)
7533202 2032 Ambulance 25-A056										290,000		290,000			(290,000)		(290,000)
7533301 2033 Ambulance 26-A057											298,000	298,000			(298,000)		(298,000)
7533302 2033 Ambulance 26-A058											298,000	298,000			(298,000)		(298,000)
<b>Total EMS Vehicle Replacement Program</b>		988,000	125,000		256,000	90,000	439,000	812,000	566,000	580,000	596,000	<b>4,452,000</b>			(4,452,000)		<b>(4,452,000)</b>
<b>Ambulance Defibrillator Replacement Program</b>																	
7532401 2024 Ambulance Defibrillator Replacements (4)		128,000										128,000			(128,000)		(128,000)
7532502 2025 Ambulance Defibrillator Replacements (4)			130,000									130,000			(130,000)		(130,000)
7532602 2026 Ambulance Defibrillator Replacements (5)				167,000								167,000			(167,000)		(167,000)
7532802 2028 Ambulance Defibrillator Replacements (4)						141,000						141,000			(141,000)		(141,000)
7532904 2029 Ambulance Defibrillator Replacements (4)							145,000					145,000			(145,000)		(145,000)
7533006 2030 Ambulance Defibrillator Replacements (4)								149,000				149,000			(149,000)		(149,000)
7533101 2031 Ambulance Defibrillator Replacements (5)									190,000			190,000			(190,000)		(190,000)
7533303 2033 Ambulance Defibrillator Replacements (4)											160,000	160,000			(160,000)		(160,000)
<b>Total Ambulance Defibrillator Replacement Program</b>		128,000	130,000	167,000		141,000	145,000	149,000	190,000		160,000	<b>1,210,000</b>			(1,210,000)		<b>(1,210,000)</b>
<b>Stretcher Replacement Program</b>																	
7532403 2024 Stretcher Replacement Program		148,000										148,000			(148,000)		(148,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7532501 2025 Stretcher Replacement Program			151,000									151,000			(151,000)		(151,000)
7532601 2026 Stretcher Replacement Program				155,000								155,000			(155,000)		(155,000)
7532701 2027 Stretcher Replacement Program					79,000							79,000			(79,000)		(79,000)
7532907 2029 Stretcher Replacement Program							167,000					167,000			(167,000)		(167,000)
7533005 2030 Stretcher Replacement Program								171,000				171,000			(171,000)		(171,000)
7533103 2031 Stretcher Replacement Program									175,000			175,000			(175,000)		(175,000)
7533204 2032 Stretcher Replacement Program										180,000		180,000			(180,000)		(180,000)
7533305 2033 Stretcher Replacement Program											185,000	185,000			(185,000)		(185,000)
<b>Total Stretcher Replacement Program</b>		148,000	151,000	155,000	79,000		167,000	171,000	175,000	180,000	185,000	1,411,000			(1,411,000)		(1,411,000)
<b>Total Paramedic Services</b>		1,264,000	406,000	568,000	2,795,000	489,000	3,335,000	1,403,000	3,921,000	3,540,000	941,000	18,662,000		(7,729,000)	(7,073,000)	(3,860,000)	(18,662,000)
<b>Total Office of the CAO</b>		5,055,000	1,715,000	3,215,000	7,356,000	3,653,000	7,888,000	3,961,000	12,112,000	7,491,000	1,227,000	53,673,000		(16,069,000)	(30,448,000)	(7,156,000)	(53,673,000)
<b>Corporate Services</b>																	
<b>Accessibility and Special Projects</b>																	
<b>Barrier Free Access Program</b>																	
3332009 Trail Access - Donly Drive		46,000										46,000			(46,000)		(46,000)
3332401 2024 Barrier Free Access Program		78,000										78,000			(78,000)		(78,000)
3332405 County Administration Building Accessible Washrooms		77,000										77,000	(61,000)		(16,000)		(77,000)
3332501 2025 Barrier Free Access Program			96,000									96,000			(96,000)		(96,000)
3332601 2026 Barrier Free Access Program				98,000								98,000			(98,000)		(98,000)
3332701 2027 Barrier Free Access Program					100,000							100,000			(100,000)		(100,000)
3332801 2028 Barrier Free Access Program						102,000						102,000			(102,000)		(102,000)
3332903 2029 Barrier Free Access Program							104,000					104,000			(104,000)		(104,000)
3333003 2030 Barrier Free Access Program								106,000				106,000			(106,000)		(106,000)
3333102 2031 Barrier Free Access Program									109,000			109,000			(109,000)		(109,000)
3333201 2032 Barrier Free Access Program										112,000		112,000			(112,000)		(112,000)
3333301 2033 Barrier Free Access Program											115,000	115,000			(115,000)		(115,000)
<b>Total Barrier Free Access Program</b>		201,000	96,000	98,000	100,000	102,000	104,000	106,000	109,000	112,000	115,000	1,143,000	(61,000)		(1,082,000)		(1,143,000)
<b>Total Accessibility and Special Projects</b>		201,000	96,000	98,000	100,000	102,000	104,000	106,000	109,000	112,000	115,000	1,143,000	(61,000)		(1,082,000)		(1,143,000)
<b>Information Technology</b>																	
<b>Information Technology Replacement Program</b>																	
3432401 2024 Information Technology Replacement Program		427,000										427,000			(427,000)		(427,000)
3432501 2025 Information Technology Replacement Program			381,000									381,000			(381,000)		(381,000)
3432601 2026 Information Technology Replacement Program				342,000								342,000			(342,000)		(342,000)
3432701 2027 Information Technology Replacement Program					356,000							356,000			(356,000)		(356,000)





FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>New Infrastructure Construction</b>																	
5532475 St. Johns Road - Cockshutt Road and Blueline Road		150,000	2,000,000									2,150,000			(2,150,000)		(2,150,000)
<b>Total New Infrastructure Construction</b>		150,000	2,000,000									2,150,000			(2,150,000)		(2,150,000)
<b>New Sidewalk Installations</b>																	
5532434 2024 Sidewalks & Walkways Installation		100,000										100,000			(100,000)		(100,000)
5532621 2026 Sidewalks & Walkways Installation				174,000								174,000			(174,000)		(174,000)
5532805 2028 Sidewalks & Walkways Installation						182,000						182,000			(182,000)		(182,000)
5533022 2030 Sidewalks & Walkways Installation								192,000				192,000			(192,000)		(192,000)
5533204 2032 Sidewalks & Walkways Installation									202,000			202,000			(202,000)		(202,000)
<b>Total New Sidewalk Installations</b>		100,000		174,000		182,000		192,000		202,000		850,000			(850,000)		(850,000)
<b>Other New / Initiatives</b>																	
3331605 Accessible Parking Norview Lodge	10,000	900,000										900,000		(900,000)			(900,000)
5532246 Streetscaping – Harbour St, Pier to Lift Bridge, Pt Dover	40,000	300,000										300,000		(300,000)			(300,000)
5532343 Intersection Improvements - Norfolk and Davis St. Simcoe	78,000	450,000										450,000			(450,000)		(450,000)
5932404 Mobile Diesel Trash Pump		23,000										23,000			(23,000)		(23,000)
5532446 Shoreline Protection Mardon Ave			205,000									205,000			(205,000)		(205,000)
5532514 Argyle Ave Ext - Bluegrass Phase 4 to Fertilizer Rd, Delhi			145,000	1,791,000								1,936,000			(593,000)	(1,343,000)	(1,936,000)
5532528 2025 New Pedestrian Crossing			118,000									118,000			(118,000)		(118,000)
5532534 2025 Shoreline Protection				100,000								100,000			(100,000)		(100,000)
5532634 2026 Shoreline Protection					100,000							100,000			(100,000)		(100,000)
5532722 2027 Shoreline Protection						100,000						100,000			(100,000)		(100,000)
<b>Total Other New / Initiatives</b>	128,000	1,673,000	468,000	1,891,000	100,000	100,000						4,232,000		(1,200,000)	(1,689,000)	(1,343,000)	(4,232,000)
<b>Infrastructure Reconstruction Program</b>																	
5531904 Colborne St N - Robinson to Windham, Simcoe	2,745,000	3,200,000										3,200,000		(2,300,000)	(900,000)		(3,200,000)
5532213 Harbour St - St. Andrew St to St. George St, Pt Dover	160,000	1,500,000										1,500,000	(100,000)		(1,400,000)		(1,500,000)
5532009 Talbot Street - Young St to Chapel St, Simcoe	250,000	2,000,000										2,000,000			(2,000,000)		(2,000,000)
5532104 Brown Street - Main to Washington, Waterford	246,000	2,200,000										2,200,000			(2,200,000)		(2,200,000)
5532111 East Street - Imperial to William, Delhi	151,000	1,364,000										1,364,000			(1,364,000)		(1,364,000)
5532123 Ann Street - James to East, Delhi	98,000	836,000										836,000			(836,000)		(836,000)
5532207 New Lakeshore Rd - Watermain Upgrade/2nd Feed to To	341,000		2,622,000									2,622,000			(1,748,000)	(874,000)	(2,622,000)
5532238 West St - Brook St to Talbot St. S, Simcoe	477,000		4,250,000									4,250,000			(4,250,000)		(4,250,000)
5532310 Potts Road - Oakwood to Victoria St, Simcoe	109,000	1,550,000										1,550,000			(1,550,000)		(1,550,000)
5532311 Homewood Ave - Oakwood to Victoria St, Simcoe	87,000	1,050,000										1,050,000			(1,050,000)		(1,050,000)
5532341 St. Andrew Street - Walker St to Harbour St, Port Dover	62,000	522,000										522,000			(522,000)		(522,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5532342 Walker Street - Main St to Lift Bridge, Port Dover	89,000		1,065,000									1,065,000			(1,065,000)		(1,065,000)
5532025 Windham Street - Talbot St to West End, Simcoe		228,000		1,620,000								1,848,000			(1,848,000)		(1,848,000)
5532122 Sovereign Street - James St to Queen St, Delhi		335,000	2,230,000									2,565,000			(2,565,000)		(2,565,000)
5532223 Queen Street - William St to Sovereign St, Delhi		70,000	470,000									540,000			(540,000)		(540,000)
5532305 Lasalle Street - Inglewood to Sunninghill and Oak Knoll S		219,000		1,462,000								1,681,000			(1,681,000)		(1,681,000)
5532308 Leamon St - Nichol St. to Thompson Rd., Waterford		462,000		3,283,000								3,745,000			(3,745,000)		(3,745,000)
5532314 Talbot Street - Maple to Windham, Simcoe		154,000		1,056,000								1,210,000			(1,210,000)		(1,210,000)
5532417 West Church St - Main to Washington, Waterford		248,000		1,702,000								1,950,000			(1,950,000)		(1,950,000)
5532438 Eagle St - Main St of Delhi to Queen St, Delhi		89,000	573,000									662,000			(662,000)		(662,000)
5532440 Emily St - Inglewood Dr to South End, Port Dover		72,000		316,000								388,000			(388,000)		(388,000)
5532444 Old Hill Road - Cedar Dr to Front Rd, Turkey Point		165,000	788,000									953,000			(953,000)		(953,000)
5532705 Grace St, Glenwood St, Drayton St, Sloan St, Pt Dover		266,000	2,601,000									2,867,000			(2,867,000)		(2,867,000)
5532815 Water St - Grace St to Sloan St, Port Dover		62,000	384,000									446,000			(446,000)		(446,000)
5532816 Market St W - St George St to Water St, Port Dover		38,000	358,000									396,000			(396,000)		(396,000)
5532011 Regent Ave - Nelson St. to Greenock St., Port Dover			189,000	1,332,000								1,521,000			(1,521,000)		(1,521,000)
5532103 McNab Street - First Ave to West End, Port Dover			138,000	974,000								1,112,000			(1,112,000)		(1,112,000)
5532429 Market St - Main to St Andrew Reconstruction Pt Dover			50,000	400,000								450,000			(450,000)		(450,000)
5532430 Park St - Main St to St. Andrew St Pt Dover Reconstructio			50,000	450,000								500,000			(500,000)		(500,000)
5532439 Clinton St - Main St to St George St, Port Dover			69,000	446,000								515,000			(515,000)		(515,000)
5532441 Foster St - Beckett Blvd to Bellevue Ave, Simcoe			176,000	1,181,000								1,357,000			(1,357,000)		(1,357,000)
5532107 Head Street - Maple to Windham, Simcoe				157,000	1,082,000							1,239,000			(1,239,000)		(1,239,000)
5532212 Metcalfe Street - Maple St to Windham St, Simcoe				157,000	1,082,000							1,239,000			(1,239,000)		(1,239,000)
5532302 Colborne St N - Windham to Queensway, Simcoe			120,000			843,000						963,000		(698,000)	(265,000)		(963,000)
5532416 Aberdeen Ave - Lansdowne to Church St., Delhi				98,000	669,000							767,000			(767,000)		(767,000)
5532420 Adams Avenue - Aberdeen to Delcrest, Delhi				215,000	1,500,000							1,715,000			(1,715,000)		(1,715,000)
5532421 North Main Street - Colborne to Norfolk, Simcoe				53,000		384,000						437,000			(437,000)		(437,000)
5532422 Park Lane - Colborne to Norfolk, Simcoe				33,000		239,000						272,000			(272,000)		(272,000)
5532423 Windham St - Colborne to Norfolk-Road Upgrades, Simcc				58,000		384,000						442,000			(442,000)		(442,000)
5532424 Scott Dr Watermain - Hwy 6 to John St., Port Dover				64,000	450,000							514,000			(514,000)		(514,000)
5532425 Peel Street - Waverly to Brock, Delhi				161,000	946,000							1,107,000			(1,107,000)		(1,107,000)
5532506 East Church St - Main St to Duncombe Rd, Waterford				235,000	1,759,000							1,994,000			(1,994,000)		(1,994,000)
5532519 Birch Ave - Prospect to 150 metres Easterly, Pt Dover				42,000	400,000							442,000			(442,000)		(442,000)
5532627 James St - Brock Ave to Wilson, Delhi				356,000	3,267,000							3,623,000			(3,623,000)		(3,623,000)
5532628 Brock Ave - James St to East End, Delhi				125,000	758,000							883,000			(883,000)		(883,000)



**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5532629 Gage Ave - Brock Ave to Waverly St, Delhi				62,000	378,000							440,000			(440,000)		(440,000)
5532630 Waverly St - James St to East End, Delhi				125,000	718,000							843,000			(843,000)		(843,000)
5532631 First Ave W - West End to East End, Simcoe				356,000		2,258,000						2,614,000			(2,614,000)		(2,614,000)
5532713 Union Street - Colborne St to Queen St				268,000		1,592,000						1,860,000			(1,860,000)		(1,860,000)
5533307 Highway 59 Watermain - Front Rd Southerly 720 Meters				150,000	1,350,000							1,500,000			(1,500,000)		(1,500,000)
5532010 Dover Mills Rd - Prospect St to Cockshutt Rd, Pt Dover					373,000	2,516,000						2,889,000			(2,889,000)		(2,889,000)
5532210 Deer Park Road and Park Easement - Sanitary Sewers, V					148,000	749,000						897,000			(897,000)		(897,000)
5532306 Church Street - James to Cloet, Delhi					853,000		6,076,000					6,929,000			(6,929,000)		(6,929,000)
5532511 Simcoe Boulevard - McCall to Wilson, Simcoe					95,000	646,000						741,000			(741,000)		(741,000)
5532512 Nelson Street - Main to St. Patrick St., Port Dover					137,000	931,000						1,068,000			(1,068,000)		(1,068,000)
5532602 Montclair Cres - Duncombe to Duncombe, Waterford					334,000	2,378,000						2,712,000			(2,712,000)		(2,712,000)
5532616 South Drive - Oak to Queen, Simcoe					322,000	2,234,000						2,556,000			(2,300,000)	(256,000)	(2,556,000)
5532626 Maple St - Colborne St N to Queen St N, Simcoe					321,000		2,241,000					2,562,000			(2,562,000)		(2,562,000)
5532214 Gilbertson Dr - Queensway to Abandoned Railway, Simcoe						359,000	2,400,000					2,759,000			(2,759,000)		(2,759,000)
5532615 Washington St - Green St to Thompson Rd, Waterford						344,000	2,041,000					2,385,000			(2,151,000)	(234,000)	(2,385,000)
5532706 Queen St - Queensway W to West St, Simcoe						291,000		5,099,000				5,390,000			(5,390,000)		(5,390,000)
5532813 Schellburg Ave - Queen St N to CNR Tracks, Simcoe						68,000		428,000				496,000			(496,000)		(496,000)
5532411 Sylvia Street - Main St to east end, Waterford							164,000	1,464,000				1,628,000			(1,628,000)		(1,628,000)
5532707 Talbot St S. - Chapel St to South Dr, Simcoe							223,000	2,000,000				2,223,000			(2,223,000)		(2,223,000)
5532801 Connaught Ave - Northern Ave to Adams Ave, Delhi							256,000	1,956,000				2,212,000			(2,212,000)		(2,212,000)
5532814 Church St E - Cloet to Brantford, Delhi							339,000	2,013,000				2,352,000			(2,352,000)		(2,352,000)
5532924 Main St of Delhi - King St to Eagle St, Delhi							192,000	1,101,000				1,293,000			(1,293,000)		(1,293,000)
5532925 Crescent Blvd - Norfolk St S to Queenstreet E, Simcoe							224,000	1,324,000				1,548,000			(1,548,000)		(1,548,000)
5533016 Queensway East - Norfolk Street to Ireland, Simcoe							1,180,000		8,401,000			9,581,000			(9,581,000)		(9,581,000)
5533026 Eastern Ave - Main St of Delhi to Queen St, Delhi								131,000	773,000			904,000			(904,000)		(904,000)
5533027 Main St of Delhi - Eagle St to Gilbert Ave, Delhi								249,000	1,478,000			1,727,000			(1,727,000)		(1,727,000)
5533028 Northern Ave - Lansdowne Ave to Argyle Ave, Delhi								210,000	1,196,000			1,406,000			(1,406,000)		(1,406,000)
5533031 Hawthorne Ave - Crescent Blvd to Norfolk St S, Simcoe								85,000	524,000			609,000			(609,000)		(609,000)
5533032 Queen St S - Chapel St to West St, Simcoe								125,000	880,000			1,005,000			(1,005,000)		(1,005,000)
5533033 Robinson St - Queen St N to Elgin Ave, Simcoe									121,000	695,000		816,000			(816,000)		(816,000)
5533034 West Church St - Washington St to West End, Waterford									431,000	2,514,000		2,945,000			(2,945,000)		(2,945,000)
5533029 Bridge Alley - St Patrick's St to East End, Port Dover									54,000	324,000		378,000			(378,000)		(378,000)
5533030 Bridge St - Lynn St to St. Patrick's, Port Dover									185,000	1,179,000		1,364,000			(1,364,000)		(1,364,000)
5533114 Wellington Ave - Main St to Queen St, Delhi									173,000	1,629,000		1,802,000			(1,802,000)		(1,802,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5533115 Elgin Ave - Robinson St to Marshall Ln, Simcoe									121,000	814,000		935,000			(935,000)		(935,000)
5533116 Head St S - West St to Robinson St, Simcoe									74,000	420,000		494,000			(494,000)		(494,000)
5533117 Head St N - Robinson St to Maple St, Simcoe									268,000	2,657,000		2,925,000			(2,925,000)		(2,925,000)
5533118 King Ln - Union Street to Cedar St										215,000	1,318,000	1,533,000			(1,533,000)		(1,533,000)
5533119 Metcalfe St South - West St to Chapel St, Simcoe										134,000	915,000	1,049,000			(1,049,000)		(1,049,000)
5533120 Norfolk St N - Queensway W to Second Ave										275,000	2,713,000	2,988,000			(2,988,000)		(2,988,000)
5533206 Oakwood Ave -Potts Rd to Victoria St, Simcoe										377,000	2,611,000	2,988,000			(2,988,000)		(2,988,000)
5533207 Lansdowne Ave - James St to Northern Ave, Delhi										270,000	1,614,000	1,884,000			(1,884,000)		(1,884,000)
5533208 Young St - Colbourne St N to Head St N, Simcoe										177,000	1,136,000	1,313,000			(1,313,000)		(1,313,000)
5533301 Churchill Ave - Lansdowne Ave to Argyle Ave, Delhi											130,000	130,000			(130,000)		(130,000)
5533302 Queensway W - Norfolk St N to 0.17km W of Hunt St N, S											700,000	700,000			(700,000)		(700,000)
5533303 Main St of Delhi - Talbot Rd to King St, Delhi											40,000	40,000			(40,000)		(40,000)
5533304 Queen St - King St to Talbot Rd, Delhi											55,000	55,000			(55,000)		(55,000)
5533305 Talbot Rd - King St to Main St of Delhi, Delhi											130,000	130,000			(130,000)		(130,000)
5533306 Talbot Rd - Main St of Delhi to Swimming Pool Rd, Delhi											120,000	120,000			(120,000)		(120,000)
<b>Total Infrastructure Reconstruction Program</b>	4,815,000	16,630,000	16,013,000	17,057,000	16,942,000	16,216,000	15,336,000	16,185,000	14,679,000	11,680,000	11,482,000	152,220,000	(100,000)	(2,300,000)	(148,191,000)	(1,629,000)	(152,220,000)
<b>Rural Asphalt Resurfacing Program</b>																	
5532230 Old Hwy 24 - Jenkins Rd to Conc 3 Townsend, Waterford		750,000										750,000			(675,000)	(75,000)	(750,000)
5532326 East 1/4 Line - Lynn Valley Rd to 500m North, Simcoe		800,000										800,000			(720,000)	(80,000)	(800,000)
5532419 Windham Centre Rd - Brantford Rd to Nixon Rd, Windham		948,000										948,000			(853,000)	(95,000)	(948,000)
5532426 Windham Centre Rd - Windham East 1/4 Line to Hwy 24,		1,185,000										1,185,000			(1,065,000)	(120,000)	(1,185,000)
5532442 Norfolk County Rd 28 - Norfolk Rd 23 to Fairground, Fairg		2,000,000										2,000,000			(1,800,000)	(200,000)	(2,000,000)
5532523 Norfolk County Rd 13 - Hwy 3 to Mall Rd, Courtland		640,000										640,000			(576,000)	(64,000)	(640,000)
5532433 Norfolk County 19 West - Oxford Line to Windham Rd 4, V			2,700,000									2,700,000			(2,430,000)	(270,000)	(2,700,000)
5532530 Concession 12 Townsend - Haldimand Rd 74 to HN Bour			33,000									33,000			(30,000)	(3,000)	(33,000)
5532535 Concession 8 Townsend from Robinson Road to Hwy 24			1,500,000									1,500,000			(1,350,000)	(150,000)	(1,500,000)
5532536 Blueline Road From Hwy 6 to Hwy 3			2,560,000									2,560,000			(2,304,000)	(256,000)	(2,560,000)
5532432 McDowell Rd - Hwy 59 to Charlotteville West 1/4 Line Rd,				3,500,000								3,500,000			(3,150,000)	(350,000)	(3,500,000)
5532510 Norfolk County Road 45 - Hwy 59 to Forestry Farm Rd, La				2,000,000								2,000,000			(1,800,000)	(200,000)	(2,000,000)
5532401 Elgin County Road 55 - Norfolk County Rd 45 to Colonel					2,069,000							2,069,000			(1,862,000)	(207,000)	(2,069,000)
5532515 Vittoria Road - Turkey Point Rd to Mutual St, Vittoria					1,534,000							1,534,000			(1,380,000)	(154,000)	(1,534,000)
5532521 Highway 19 - Hwy 3 to Carson Line, Courtland					1,584,000							1,584,000			(1,425,000)	(159,000)	(1,584,000)
5532522 Ireland Road - Decou Rd to Hwy 3, Simcoe						998,000						998,000			(899,000)	(99,000)	(998,000)
5532524 Decou Rd - Norfolk St S to Ireland Rd, Simcoe						374,000						374,000			(336,000)	(38,000)	(374,000)





**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5532608 McDowell Rd E - Hillcrest Rd to Turkey Point Rd, Simcoe						1,827,000						1,827,000			(1,645,000)	(182,000)	(1,827,000)
5532610 Norfolk County Hwy 59 - Hwy 3 to Colonel Talbot Rd, Col						437,000						437,000			(393,000)	(44,000)	(437,000)
5532623 Norfolk County Hwy 59 - Norfolk County Rd 21 to 2nd Coi						1,462,000						1,462,000			(1,315,000)	(147,000)	(1,462,000)
5532611 Norfolk County Hwy 59 - Norfolk Rd 21 to Prince William S							986,000					986,000			(888,000)	(98,000)	(986,000)
5532620 Norfolk St S - Victoria St to Hwy 24, Simcoe							1,049,000					1,049,000			(944,000)	(105,000)	(1,049,000)
5532624 Lakeshore Rd - Gore A Rd to Hwy 59, Fairground							2,621,000					2,621,000			(2,359,000)	(262,000)	(2,621,000)
5532715 Lakeshore Rd - Elgin County Rd 55 to Gore A Rd, Fairgro								4,371,000				4,371,000			(3,934,000)	(437,000)	(4,371,000)
5532716 Colonel Talbot Rd - Norfolk Rd 23 to Elgin Rd 55, Courtla								624,000				624,000			(561,000)	(63,000)	(624,000)
5532717 Norfolk Hwy 59 - Norfolk Rd 60 to 3rd Conc Rd, Langton								874,000				874,000			(787,000)	(87,000)	(874,000)
5532718 Norfolk Hwy 59 - Norfolk Rd 45 to McDowell Rd, Langton								999,000				999,000			(899,000)	(100,000)	(999,000)
5532806 Turkey Point Rd - Charlottesville Rd 5 to St John Rd, Vittor									1,279,000			1,279,000			(1,151,000)	(128,000)	(1,279,000)
5532807 Hillcrest Rd - St Johns Rd to McDowell Rd, Simcoe									1,536,000			1,536,000			(1,382,000)	(154,000)	(1,536,000)
5532808 Norfolk Hwy 59 - Hwy 3 to Norwich Townline Rd, Langton									1,279,000			1,279,000			(1,151,000)	(128,000)	(1,279,000)
5532809 Windham Rd 12 - Brantford Rd to Windham W 1/4 Line, D									640,000			640,000			(576,000)	(64,000)	(640,000)
5532810 Norfolk Rd 19 - Hwy 24 to Brantford Rd, Delhi									1,024,000			1,024,000			(921,000)	(103,000)	(1,024,000)
5532811 Thompson Rd W - Hwy 24 to Washington, Waterford									1,152,000			1,152,000			(1,037,000)	(115,000)	(1,152,000)
5532915 Thompson Rd E - Villa Nova to County Line, Waterford										1,210,000		1,210,000			(1,089,000)	(121,000)	(1,210,000)
5532916 Park Rd - Windham Rd 13 to CN Railway, Simcoe										538,000		538,000			(484,000)	(54,000)	(538,000)
5532917 Fourteenth St W - Park Rd to Norfolk St, Simcoe										806,000		806,000			(725,000)	(81,000)	(806,000)
5532918 Cockshutt Rd - Norfolk Rd 19 to Conc 3 Townsend, Simco										538,000		538,000			(484,000)	(54,000)	(538,000)
5532919 Thompson Rd E - Duncombe Rd to Cockshutt Rd, Waterf										1,075,000		1,075,000			(967,000)	(108,000)	(1,075,000)
5532920 Brantford Rd - Windham Rd 12 to Windham Rd 11, Delhi											552,000	552,000			(496,000)	(56,000)	(552,000)
5532921 Nixon Rd - Windham Rd 14 to Windham Rd 13, Delhi											482,000	482,000			(434,000)	(48,000)	(482,000)
5532922 St Johns Rd - Forestry Farm Rd to 1km E of Turkey Point											2,823,000	2,823,000			(2,541,000)	(282,000)	(2,823,000)
5533023 Norfolk Rd 19 - Bealton to County Line, Bealton											1,317,000	1,317,000			(1,186,000)	(131,000)	(1,317,000)
<b>Total Rural Asphalt Resurfacing Program</b>		6,323,000	6,793,000	5,500,000	5,187,000	5,098,000	4,656,000	6,868,000	6,910,000	4,167,000	5,174,000	56,676,000			(51,004,000)	(5,672,000)	(56,676,000)
<b>Urban Asphalt Resurfacing Program</b>																	
5532436 Waterford - Slaght, Lingwood, Fairview, Orchard & Brown		479,000										479,000			(431,000)	(48,000)	(479,000)
5532437 Simcoe - Douglas, Miller, Brock, Kelly & Sowden		587,000										587,000			(528,000)	(59,000)	(587,000)
5532529 Turkey Point - Cedar & Ordnance			450,000									450,000			(405,000)	(45,000)	(450,000)
5532531 Port Dover - Mergl Dr, Dixon Dr & Roselawn Ct			470,000									470,000			(423,000)	(47,000)	(470,000)
5532625 2026 Urban Asphalt Program				812,000								812,000			(731,000)	(81,000)	(812,000)
5532719 2027 Urban Asphalt Program					832,000							832,000			(749,000)	(83,000)	(832,000)
5532812 2028 Urban Asphalt Program						853,000						853,000			(768,000)	(85,000)	(853,000)



FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5532923 2029 Urban Asphalt Program							874,000					874,000			(787,000)	(87,000)	(874,000)
5533024 2030 Urban Asphalt Program								896,000				896,000			(806,000)	(90,000)	(896,000)
5533104 2031 Urban Asphalt Program									918,000			918,000			(826,000)	(92,000)	(918,000)
5533203 2032 Urban Asphalt Program									940,000			940,000			(846,000)	(94,000)	(940,000)
5533308 2033 Urban Asphalt Program											965,000	965,000			(868,000)	(97,000)	(965,000)
<b>Total Urban Asphalt Resurfacing Program</b>		1,066,000	920,000	812,000	832,000	853,000	874,000	896,000	918,000	940,000	965,000	9,076,000			(8,168,000)	(908,000)	(9,076,000)
<b>Surface Treatment Program</b>																	
5532447 Windham West Quarterline Rd - Windham Rd 7 to Brantfo		110,000										110,000			(110,000)		(110,000)
5532448 Windham Rd 19 (Windham Rd 9) - Windham Rd 9 to Win		190,000										190,000			(190,000)		(190,000)
5532449 Front Road (Turkey Point) - Turkey Point Road to Van No		120,000										120,000			(120,000)		(120,000)
5532450 Front Road (Fisher's Glen Road) - Fisher's Glen Road to (		250,000										250,000			(250,000)		(250,000)
5532451 Windham Road 2 - Kelvin Road to Windham West Quarte		160,000										160,000			(160,000)		(160,000)
5532452 Windham Road 19 (NC Rd 19) - Norfolk County Road 19		150,000										150,000			(150,000)		(150,000)
5532453 Windham Road 3 (Windham 19) - Windham 19 to Windha		170,000										170,000			(170,000)		(170,000)
5532454 Dancey Side Road - Queen Street to Front Road		50,000										50,000			(50,000)		(50,000)
5532455 Mall Road - Middleton Church Road to Byerlay Side Roa		80,000										80,000			(80,000)		(80,000)
5532456 Jackson Side Road - Mall Road to Goshen Road		80,000										80,000			(80,000)		(80,000)
5532457 Plowmans Lane - Highway 3 To Jackson Side Road		60,000										60,000			(60,000)		(60,000)
5532458 Talbot Street (Byerlay Side) - Byerlay Side To Highway 3		50,000										50,000			(50,000)		(50,000)
5532459 1st Concession STR - Rhineland Road to Fernlea Side R		80,000										80,000			(80,000)		(80,000)
5532460 Fernlea Side Road - Middleton-North Walsingham Townli		70,000										70,000			(70,000)		(70,000)
5532461 Byerlay Side Road - 2nd Concession Road STR to Middle		120,000										120,000			(120,000)		(120,000)
5532462 Howards Road - Colonel Talbot Road to 1st Concession f		60,000										60,000			(60,000)		(60,000)
5532463 Bayham-Norfolk Boundary - Orange Hall Road to Colonel		120,000										120,000			(120,000)		(120,000)
5532464 6th Concession Road ENR - Lakeshore Road to Norfolk C		250,000										250,000			(250,000)		(250,000)
5532465 Norfolk County Road 45 - Forestry Farm Road to East Qu		150,000										150,000			(150,000)		(150,000)
5532466 Dedrick Road - 1st Concession Road to Front Road				84,000								84,000			(84,000)		(84,000)
5532467 Windham Road 5 - Brooktone Lane to Windham West Qu		60,000										60,000			(60,000)		(60,000)
5532468 Windham Road 6 - Brantford Road to Windham East Qua		80,000										80,000			(80,000)		(80,000)
5532469 Thirteenth Street East - Norfolk Street North to Concessio		70,000										70,000			(70,000)		(70,000)
5632505 2025 Surface Treatment Program			2,684,000									2,684,000			(2,684,000)		(2,684,000)
5632601 2026 Surface Treatment Program				2,760,000								2,760,000			(2,760,000)		(2,760,000)
5632701 2027 Surface Treatment Program					2,837,000							2,837,000			(2,837,000)		(2,837,000)
5632801 2028 Surface Treatment Program						2,915,000						2,915,000			(2,915,000)		(2,915,000)



FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5632901 2029 Surface Treatment Program							2,997,000					2,997,000			(2,997,000)		(2,997,000)
5633002 2030 Surface Treatment Program								3,080,000				3,080,000			(3,080,000)		(3,080,000)
5533103 2031 Surface Treatment Program									3,165,000			3,165,000			(3,165,000)		(3,165,000)
5533202 2032 Surface Treatment Program										3,253,000		3,253,000			(3,253,000)		(3,253,000)
5532344 2033 Surface Treatment Program											3,334,000	3,334,000			(3,334,000)		(3,334,000)
<b>Total Surface Treatment Program</b>		2,530,000	2,684,000	2,844,000	2,837,000	2,915,000	2,997,000	3,080,000	3,165,000	3,253,000	3,334,000	<b>29,639,000</b>			(29,639,000)		<b>(29,639,000)</b>
<b>Bridge Rehabilitation Program</b>																	
5532129 Structure P000009 - Hawthorne Ave Bridge Rehabilitation	15,000	335,000										335,000			(335,000)		(335,000)
5532227 Structure 000305 - Big Creek E 1/4 Line Bridge	127,000	1,500,000										1,500,000		(1,500,000)			(1,500,000)
5532414 Structure 984202 - Port Royal Bridge	127,000		1,506,000									1,506,000		(1,506,000)			(1,506,000)
5532604 Structure 000106 - Big Creek 3rd Concession Bridge	139,000	1,557,000										1,557,000		(1,557,000)			(1,557,000)
5532606 Removal of Structure D00022 - East Street Underpass	46,000	132,000										132,000			(132,000)		(132,000)
5532413 Structure 982402 - Bloomsburg Bridge		152,000	845,000									997,000			(997,000)		(997,000)
5532470 Structure D00033 - Little Lake Culvert		540,000										540,000			(540,000)		(540,000)
5532516 Structure 000006 - Norfolk St. Bridge South		140,000	1,285,000									1,425,000			(1,425,000)		(1,425,000)
5532517 Structure 000018 - 13th Street West Arch		80,000	260,000									340,000			(340,000)		(340,000)
5532605 Structure D00006 - Lot 11 Conc 3 Rd Windham Bridge		161,000	1,613,000									1,774,000			(1,774,000)		(1,774,000)
5532502 Structure 986003 - Big Creek 5th Conc Rd Bridge			139,000	1,449,000								1,588,000			(1,588,000)		(1,588,000)
5532537 Pedestrian Structure Removals (P000010 and P000011)			150,000									150,000			(150,000)		(150,000)
5532603 Structure 000104 - Big Creek 6th Concession Bridge			138,000	1,510,000								1,648,000			(1,648,000)		(1,648,000)
5532609 Structure 002404 - Lot 42 Con I-II NTR Middleton			116,000	550,000								666,000			(666,000)		(666,000)
5532617 Structure 000303 - Big Creek 8th Concession Bridge				221,000	2,066,000							2,287,000			(2,287,000)		(2,287,000)
5532635 Structure P000013 - Robinson Pedestrian Bridge				120,000	500,000							620,000			(620,000)		(620,000)
5532636 Structure P000014 - Burt Pedestrian Bridge				120,000	450,000							570,000			(570,000)		(570,000)
5532703 Structure 986002 - Big Creek Conc 5 Rd Overflow				125,000	609,000							734,000			(734,000)		(734,000)
5532704 Structure 010096 - Milk Factory Culvert				127,000	625,000							752,000			(752,000)		(752,000)
5532708 Structure 010049 - Nanticoke Creek Bridge					160,000	1,065,000						1,225,000			(1,225,000)		(1,225,000)
5532709 Structure 002122 - Dedrick Creek 4th Conc Bridge					59,000	127,000						186,000			(186,000)		(186,000)
5532710 Structure 030050 - Lot 20 Conc 12 Road Culvert					105,000	545,000						650,000			(650,000)		(650,000)
5532711 Structure 002038 - Graves Side Road Culvert					107,000	525,000						632,000			(632,000)		(632,000)
5532901 Structure D00003 - Lot 24 Conc 2 Windham, Windham R					97,000	962,000						1,059,000	(527,000)		(532,000)		(1,059,000)
5532307 Structure 982101 - Lynedoch Bridge						119,000	1,280,000					1,399,000			(1,399,000)		(1,399,000)
5532902 Structure 010033 - Dunn's Bridge on Conc 6 Woodhouse						117,000	1,000,000					1,117,000			(1,117,000)		(1,117,000)
5532903 Structure 985902 - Big Creek Bridge Hwy 59, Pt Rowan						142,000	1,793,000					1,935,000			(1,935,000)		(1,935,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5532908 Structure D00025 - Vittoria Dam							130,000	1,195,000				1,325,000			(1,325,000)		(1,325,000)
5532909 Structure 974203 - Rohrer Culvert Replacement							116,000	615,000				731,000			(731,000)		(731,000)
5532910 Structure 972101 - Venison Creek Culvert							116,000	617,000				733,000			(733,000)		(733,000)
5532911 Structure D00018 - Western Ave Bridge							120,000	1,234,000				1,354,000			(1,354,000)		(1,354,000)
5532912 Structure 974200 - Houghton Lake Erie Culvert							112,000	615,000				727,000			(727,000)		(727,000)
5532913 Structure D00020 - Old Mill Road							121,000	1,140,000				1,261,000			(1,261,000)		(1,261,000)
5533035 Structure 030046 - Lot 18 Concession 12								118,000	625,000			743,000			(743,000)		(743,000)
5533036 Structure 010064 - Hay Creek Dam								170,000	450,000			620,000			(620,000)		(620,000)
5533037 Structure 030071 - Lot 18-19 Concession 12 Townsend								117,000	625,000			742,000			(742,000)		(742,000)
5533038 Structure 984502 - Deer Creek Dam								168,000	1,615,000			1,783,000			(1,783,000)		(1,783,000)
5533039 Structure 000204 - Lot 17 Concession 4-5								111,000	450,000			561,000			(561,000)		(561,000)
5533107 Structure 972403 - Old Highway 24 Culvert									142,000	520,000		662,000			(662,000)		(662,000)
5533108 Structure 000008 - Colborne Street Bridge									105,000	905,000		1,010,000			(1,010,000)		(1,010,000)
5533109 Structure 010055 - East 1/4 Line Bridge Concession 2									121,000	1,070,000		1,191,000			(1,191,000)		(1,191,000)
5533110 Structure D00027 - Lynnville Road Bridge									105,000	570,000		675,000			(675,000)		(675,000)
5533111 Structure 974201 - Clear Creek Culvert									105,000	445,000		550,000			(550,000)		(550,000)
5533112 Structure 000007 - Norfolk Street North Bridge									147,000	1,820,000		1,967,000			(1,967,000)		(1,967,000)
5533210 Structure 000302 - Lot 3 Concession 9-10 N. Walsingham										135,000	590,000	725,000			(725,000)		(725,000)
5533211 Structure D00012 - Meserole Bridge										125,000	1,085,000	1,210,000			(1,210,000)		(1,210,000)
5533212 Structure 010041 - Blueline Road Bridge										135,000	1,415,000	1,550,000			(1,550,000)		(1,550,000)
5533213 Structure 970302 - Black Creek Structural Arch										125,000	535,000	660,000			(660,000)		(660,000)
5533312 Structure 000103 - Venison Creek Bridge Removal											265,000	265,000			(265,000)		(265,000)
5533313 Structure 000105 - Big Creek Bridge Hazen Road Remov											265,000	265,000			(265,000)		(265,000)
<b>Total Bridge Rehabilitation Program</b>	454,000	4,597,000	6,052,000	4,222,000	4,778,000	3,602,000	4,788,000	6,100,000	4,490,000	5,850,000	4,155,000	48,634,000	(527,000)	(4,563,000)	(43,544,000)		(48,634,000)
<b>Bridge Sustainability Program</b>																	
5532520 2025 Bridge Sustainability Program			338,000									338,000			(338,000)		(338,000)
5532712 2027 Bridge Sustainability Program					351,000							351,000			(351,000)		(351,000)
5532905 2029 Bridge Sustainability Program							363,000					363,000			(363,000)		(363,000)
5533105 2031 Bridge Sustainability Program									375,000			375,000			(375,000)		(375,000)
5533310 2033 Bridge Sustainability Program											393,000	393,000			(393,000)		(393,000)
<b>Total Bridge Sustainability Program</b>			338,000		351,000		363,000		375,000		393,000	1,820,000			(1,820,000)		(1,820,000)
<b>Drainage Engineering &amp; Construction Program</b>																	
5931012 D5011 - PORT RYERSE PETITION (WD)		250,000										250,000	(50,000)	(200,000)			(250,000)
5931152 D5153 - AMMERMAN DRAIN, Phase:		25,000										25,000	(5,000)	(20,000)			(25,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5931156 D5157 - WALLACE MARSH, Phase:		85,000										85,000	(45,000)	(40,000)			(85,000)
5931174 D5175 - Ninth Concession Drain		1,200,000										1,200,000	(480,000)	(720,000)			(1,200,000)
5931176 D5177 - VAN TYNE DRAIN - BR A		45,000										45,000	(9,000)	(36,000)			(45,000)
5931217 D5189 - MUNICIPAL SYSTEM NO.2		300,000										300,000	(225,000)	(75,000)			(300,000)
5931242 D5200 - WALDICK PETITION		100,000										100,000	(50,000)	(50,000)			(100,000)
5931280 Southern Turkey Point Relief		1,000,000										1,000,000	(340,000)	(660,000)			(1,000,000)
5931339 D5214 - Department of Highways No. 1		100,000										100,000	(80,000)	(20,000)			(100,000)
5931340 D5212 - Dertinger Drain Improvement		817,000										817,000	(585,000)	(232,000)			(817,000)
5931354 D5218 - Andrew Drain		150,000										150,000	(90,000)	(60,000)			(150,000)
5931356 D5220 - Kwasnik Drain Construction		150,000										150,000	(75,000)	(75,000)			(150,000)
5932401 2024 Drainage Construction		1,807,000										1,807,000		(1,807,000)			(1,807,000)
5932403 2024 Drainage Engineering		150,000										150,000		(150,000)			(150,000)
5932501 2025 Drainage Engineering & Construction Program			3,312,000									3,312,000	(1,656,000)	(1,656,000)			(3,312,000)
5932601 2026 Drainage Engineering & Construction Program				3,395,000								3,395,000	(1,697,000)	(1,698,000)			(3,395,000)
5932701 2027 Drainage Engineering & Construction Program					1,500,000							1,500,000	(750,000)	(750,000)			(1,500,000)
5932801 2028 Drainage Engineering & Construction Program						1,105,000						1,105,000	(552,000)	(553,000)			(1,105,000)
5932901 2029 Drainage Engineering & Construction Program							1,126,000					1,126,000	(563,000)	(563,000)			(1,126,000)
5933001 2030 Drainage Engineering & Construction Program								1,148,000				1,148,000	(574,000)	(574,000)			(1,148,000)
5933101 2031 Drainage Engineering & Construction Program									1,177,000			1,177,000	(588,000)	(589,000)			(1,177,000)
5933201 2032 Drainage Engineering & Construction Program										1,207,000		1,207,000	(603,000)	(604,000)			(1,207,000)
5933301 2033 Drainage Engineering & Construction Program											1,240,000	1,240,000	(621,000)	(619,000)			(1,240,000)
<b>Total Drainage Engineering &amp; Construction Program</b>		<b>6,179,000</b>	<b>3,312,000</b>	<b>3,395,000</b>	<b>1,500,000</b>	<b>1,105,000</b>	<b>1,126,000</b>	<b>1,148,000</b>	<b>1,177,000</b>	<b>1,207,000</b>	<b>1,240,000</b>	<b>21,389,000</b>	<b>(9,638,000)</b>	<b>(11,751,000)</b>			<b>(21,389,000)</b>
<b>Sidewalks &amp; Walkways Reconstruction</b>																	
5532412 2024 Sidewalks & Walkways Reconstruction		220,000										220,000			(220,000)		(220,000)
5532503 2025 Sidewalks & Walkways Reconstruction			226,000									226,000			(226,000)		(226,000)
5532601 2026 Sidewalks & Walkways Reconstruction				232,000								232,000			(232,000)		(232,000)
5532242 Rotary Trail at Verral Bridge					141,000							141,000			(141,000)		(141,000)
5532701 2027 Sidewalks & Walkways Reconstruction					238,000							238,000			(238,000)		(238,000)
5532803 2028 Sidewalks & Walkways Reconstruction						244,000						244,000			(244,000)		(244,000)
5532906 2029 Sidewalks & Walkways Reconstruction							250,000					250,000			(250,000)		(250,000)
5533021 2030 Sidewalks & Walkways Reconstruction								256,000				256,000			(256,000)		(256,000)
5533106 2031 Sidewalks & Walkways Reconstruction									262,000			262,000			(262,000)		(262,000)
5533201 2032 Sidewalks & Walkways Reconstruction										268,000		268,000			(268,000)		(268,000)
5533311 2033 Sidewalks & Walkways Reconstruction											275,000	275,000			(275,000)		(275,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Sidewalks &amp; Walkways Reconstruction</b>		220,000	226,000	232,000	379,000	244,000	250,000	256,000	262,000	268,000	275,000	<b>2,612,000</b>			(2,612,000)		<b>(2,612,000)</b>
<b>Storm Water Pond Rehabilitation Program</b>																	
5531454 Judd Industrial Park Storm Water Pond		15,000	219,000									<b>234,000</b>			(234,000)		<b>(234,000)</b>
5532472 Delhi (SWM1) Stormwater Management Facility		300,000										<b>300,000</b>			(300,000)		<b>(300,000)</b>
5532720 Pine Ridge Estates (SWM13) Stormwater Management Facility			10,000	150,000								<b>160,000</b>			(160,000)		<b>(160,000)</b>
5532817 Silver Lake Estates (SWM32) Stormwater Management Facility				10,000	100,000							<b>110,000</b>			(110,000)		<b>(110,000)</b>
5533040 2028 Storm Water Pond Maintenance						150,000						<b>150,000</b>			(150,000)		<b>(150,000)</b>
<b>Total Storm Water Pond Rehabilitation Program</b>		<b>315,000</b>	<b>229,000</b>	<b>160,000</b>	<b>100,000</b>	<b>150,000</b>						<b>954,000</b>			<b>(954,000)</b>		<b>(954,000)</b>
<b>Parking Lot Program</b>																	
3331909 2024 Accessible Parking Spaces		17,000										<b>17,000</b>			(17,000)		<b>(17,000)</b>
5532445 Argyle Street Parking Lot Improvement Project		300,000										<b>300,000</b>			(300,000)		<b>(300,000)</b>
5532533 222 Main Street of Delhi Parking Lot Improvement		10,000	170,000									<b>180,000</b>			(180,000)		<b>(180,000)</b>
5632410 2024 Parking Lot Preservation Program		80,000										<b>80,000</b>			(80,000)		<b>(80,000)</b>
7332418 Port Dover Kinsmen Park Driveway and Parking Lot Resurfacing		51,000										<b>51,000</b>			(51,000)		<b>(51,000)</b>
3332402 2025 Accessible Parking Spaces			17,000									<b>17,000</b>			(17,000)		<b>(17,000)</b>
5632510 2025 Parking Lot Preservation Program			82,000									<b>82,000</b>			(82,000)		<b>(82,000)</b>
7332514 Delhi Friendship Centre Parking Lot Rebuild			236,000									<b>236,000</b>			(236,000)		<b>(236,000)</b>
3332502 2026 Accessible Parking Spaces				18,000								<b>18,000</b>			(18,000)		<b>(18,000)</b>
5632606 2026 Parking Lot Preservation Program				84,000								<b>84,000</b>			(84,000)		<b>(84,000)</b>
7331925 Parking Area Resurfacing - Port Dover CC				110,000								<b>110,000</b>			(110,000)		<b>(110,000)</b>
3332602 2027 Accessible Parking Spaces					18,000							<b>18,000</b>			(18,000)		<b>(18,000)</b>
5632706 2027 Parking Lot Preservation Program					86,000							<b>86,000</b>			(86,000)		<b>(86,000)</b>
3332702 2028 Accessible Parking Spaces						18,000						<b>18,000</b>			(18,000)		<b>(18,000)</b>
5632806 2028 Parking Lot Preservation Program						88,000						<b>88,000</b>			(88,000)		<b>(88,000)</b>
3332902 2029 Accessible Parking Spaces							19,000					<b>19,000</b>			(19,000)		<b>(19,000)</b>
5632905 2029 Parking Lot Preservation Program							90,000					<b>90,000</b>			(90,000)		<b>(90,000)</b>
3333105 2030 Accessible Parking Spaces								19,000				<b>19,000</b>			(19,000)		<b>(19,000)</b>
5633006 2030 Parking Lot Preservation Program								92,000				<b>92,000</b>			(92,000)		<b>(92,000)</b>
3333002 2031 Accessible Parking Spaces									19,000			<b>19,000</b>			(19,000)		<b>(19,000)</b>
5633102 2031 Parking Lot Preservation Program									94,000			<b>94,000</b>			(94,000)		<b>(94,000)</b>
3333204 2032 Accessible Parking Spaces										19,000		<b>19,000</b>			(19,000)		<b>(19,000)</b>
5633202 2032 Parking Lot Preservation Program										96,000		<b>96,000</b>			(96,000)		<b>(96,000)</b>
3333304 2033 Accessible Parking Spaces											20,000	<b>20,000</b>			(20,000)		<b>(20,000)</b>
5533314 2033 Parking Lot Preservation Program											98,000	<b>98,000</b>			(98,000)		<b>(98,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Parking Lot Program</b>		458,000	505,000	212,000	104,000	106,000	109,000	111,000	113,000	115,000	118,000	1,951,000			(1,951,000)		(1,951,000)
<b>Barrier Free - Accessible Sidewalks Program</b>																	
3332403 2024 Accessible Sidewalks		28,000										28,000			(28,000)		(28,000)
3332503 2025 Accessible Sidewalks			29,000									29,000			(29,000)		(29,000)
3332603 2026 Accessible Sidewalks				29,000								29,000			(29,000)		(29,000)
3332703 2027 Accessible Sidewalks					30,000							30,000			(30,000)		(30,000)
3332803 2028 Accessible Sidewalks						30,000						30,000			(30,000)		(30,000)
3332904 2029 Accessible Sidewalks							31,000					31,000			(31,000)		(31,000)
3333004 2030 Accessible Sidewalks								31,000				31,000			(31,000)		(31,000)
3333103 2031 Accessible Sidewalks									32,000			32,000			(32,000)		(32,000)
3333202 2032 Accessible Sidewalks										33,000		33,000			(33,000)		(33,000)
3333302 2033 Accessible Sidewalks											34,000	34,000			(34,000)		(34,000)
<b>Total Barrier Free - Accessible Sidewalks Program</b>		28,000	29,000	29,000	30,000	30,000	31,000	31,000	32,000	33,000	34,000	307,000			(307,000)		(307,000)
<b>Retaining Wall Program</b>																	
5632405 Retaining Wall #26 - 64 Auty St, Waterford		150,000										150,000			(150,000)		(150,000)
5632604 Retaining Walls #15, 16, 17, 18, 19				70,000								70,000			(70,000)		(70,000)
5632904 Retaining Walls #1, 2, 3, 22, 31, 32							85,000					85,000			(85,000)		(85,000)
5633203 2032 Retaining Walls										90,000		90,000			(90,000)		(90,000)
<b>Total Retaining Wall Program</b>		150,000		70,000			85,000			90,000		395,000			(395,000)		(395,000)
<b>Other Replacements</b>																	
5532443 2024 Roadside Safety Barrier Replacement Program		100,000										100,000			(100,000)		(100,000)
5532532 2025 Roadside Safety Barrier Replacement Program			102,000									102,000			(102,000)		(102,000)
5532632 2026 Roadside Safety Barrier Replacement Program				105,000								105,000			(105,000)		(105,000)
5532721 2027 Roadside Safety Barrier Replacement Program					108,000							108,000			(108,000)		(108,000)
5532818 2028 Roadside Safety Barrier Replacement Program						110,000						110,000			(110,000)		(110,000)
5532926 2029 Roadside Safety Barrier Replacement Program							114,000					114,000			(114,000)		(114,000)
5533041 2030 Roadside Safety Barrier Replacement Program								117,000				117,000			(117,000)		(117,000)
5533121 2031 Roadside Safety Barrier Replacement Program									120,000			120,000			(120,000)		(120,000)
5533209 2032 Roadside Safety Barrier Replacement Program										123,000		123,000			(123,000)		(123,000)
5533309 2033 Roadside Safety Barrier Replacement Program											125,000	125,000			(125,000)		(125,000)
<b>Total Other Replacements</b>		100,000	102,000	105,000	108,000	110,000	114,000	117,000	120,000	123,000	125,000	1,124,000			(1,124,000)		(1,124,000)
<b>Other Studies &amp; Assessments</b>																	
5532335 Long Point Causeway Post Construction Monitoring	28,000	61,000	32,000	58,000	47,000							198,000			(198,000)		(198,000)
5532473 Lynn River Forcemain Assessment		100,000										100,000			(100,000)		(100,000)







FINAL 2024-2033 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
6332509 2025 Hygiene Lift Chair (3)			41,000									41,000			(41,000)		(41,000)
6332513 2025 Mobile Sling Lift (3)			45,000									45,000			(45,000)		(45,000)
6332603 2026 Hygiene Lift Chair (5)				69,000								69,000			(69,000)		(69,000)
6332611 2026 Mobile Sling Lift (7)				109,000								109,000			(109,000)		(109,000)
6332905 2029 Mobile Sling Lift							17,000					17,000			(17,000)		(17,000)
6332311 2031 Mobile Sling Lift (1)									18,000			18,000			(18,000)		(18,000)
6333218 2032 Mobile Sling Lift (5)										87,000		87,000			(87,000)		(87,000)
6333302 2033 Mobile Swing Lift (2)											38,000	38,000			(38,000)		(38,000)
<b>Total Lift Replacement Program</b>			86,000	178,000			17,000		18,000	87,000	38,000	424,000			(424,000)		(424,000)
<b>Nursing Equipment Replacement Program</b>																	
6333009 2030 Nurse Call Patient Wandering System								19,000				19,000			(19,000)		(19,000)
6333106 2031 Nurse Call System									90,000			90,000			(90,000)		(90,000)
<b>Total Nursing Equipment Replacement Program</b>								19,000	90,000			109,000			(109,000)		(109,000)
<b>Laundry Equipment Replacement Program</b>																	
6332405 2024 Clothes Washer - Large 65 lb - (4)		70,000										70,000			(70,000)		(70,000)
6332801 2028 Commercial Clothes Dryer - Small (2)						25,000						25,000			(25,000)		(25,000)
6333223 2032 Commercial Clothes Dryer - Large (4)										54,000		54,000			(54,000)		(54,000)
6333224 2032 Commercial Clothes Washer - 50lb (2)										35,000		35,000			(35,000)		(35,000)
<b>Total Laundry Equipment Replacement Program</b>		70,000				25,000				89,000		184,000			(184,000)		(184,000)
<b>Kitchen Replacement Program</b>																	
6332412 2024 Steamer Oven		15,000										15,000			(15,000)		(15,000)
6332512 2025 Commercial Dishwasher (2)			30,000									30,000			(30,000)		(30,000)
6332515 2025 Steamer Oven			16,000									16,000			(16,000)		(16,000)
6332610 2026 Commercial Dishwasher (2)				32,000								32,000			(32,000)		(32,000)
6332612 2026 Commercial Dishwasher - Large				40,000								40,000			(40,000)		(40,000)
6332508 2030 Commercial Grill Range/Ovens (2)								32,000				32,000			(32,000)		(32,000)
6333005 2030 Commercial Convection Double Oven								18,000				18,000			(18,000)		(18,000)
6333107 2032 Steamer Oven (3)										54,000		54,000			(54,000)		(54,000)
6333303 2033 Meat Slicer											12,000	12,000			(12,000)		(12,000)
6333304 2033 Steamer Oven											18,000	18,000			(18,000)		(18,000)
<b>Total Kitchen Replacement Program</b>		15,000	46,000	72,000				50,000		54,000	30,000	267,000			(267,000)		(267,000)
<b>Building &amp; Property Equipment Replacement Program</b>																	
6332501 2025 Heating Boiler			25,000									25,000			(25,000)		(25,000)
6332502 2025 Humidification Boiler			30,000									30,000			(30,000)		(30,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
6332506 2025 Cooling Tower (2)			180,000									180,000			(180,000)		(180,000)
6332601 2026 Heating Boiler				26,000								26,000			(26,000)		(26,000)
6332609 2026 Hot Water Tank (4)				45,000								45,000			(45,000)		(45,000)
6332701 2027 Heating Boiler					26,000							26,000			(26,000)		(26,000)
6332507 2029 Loading Dock							15,000					15,000			(15,000)		(15,000)
6332909 2029 Mobile UV Disinfection Unit (4)							119,000					119,000			(119,000)		(119,000)
6333108 2031 Needlepoint Biopolar Ionization Units (4)									103,000			103,000			(103,000)		(103,000)
6333109 2031 Hot Water Tank (4)									51,000			51,000			(51,000)		(51,000)
6333215 2032 Mobile UV Disinfection Unit (3)										96,000		96,000			(96,000)		(96,000)
6333305 2033 Hot Water Tank (2)											27,000	27,000			(27,000)		(27,000)
<b>Total Building &amp; Property Equipment Replacement Program</b>			235,000	71,000	26,000		134,000		154,000	96,000	27,000	743,000			(743,000)		(743,000)
<b>Carpet Replacement Program</b>																	
6332410 2024 Carpet Replacement Program		41,000										41,000			(41,000)		(41,000)
6332511 2025 Carpet Replacement Program			42,000									42,000			(42,000)		(42,000)
6332607 2026 Carpet Replacement Program				43,000								43,000			(43,000)		(43,000)
6332706 2027 Carpet Replacement Program					44,000							44,000			(44,000)		(44,000)
6332802 2028 Carpet Replacement Program						45,000						45,000			(45,000)		(45,000)
6332901 2029 Carpet Replacement Program							46,000					46,000			(46,000)		(46,000)
6333002 2030 Carpet Replacement Program								47,000				47,000			(47,000)		(47,000)
6333103 2031 Carpet Replacement Program									48,000			48,000			(48,000)		(48,000)
6333217 2032 Carpet Replacement Program										49,000		49,000			(49,000)		(49,000)
6333306 2033 Carpet Replacement Program											50,000	50,000			(50,000)		(50,000)
<b>Total Carpet Replacement Program</b>		41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000	455,000			(455,000)		(455,000)
<b>Vehicle Replacement Program</b>																	
6331906 2024 Garden Tractor		30,000										30,000			(30,000)		(30,000)
<b>Total Vehicle Replacement Program</b>		30,000										30,000			(30,000)		(30,000)
<b>Total Norview Lodge</b>		156,000	437,000	393,000	70,000	70,000	197,000	116,000	377,000	375,000	217,000	2,408,000			(2,408,000)		(2,408,000)
<b>Total Health &amp; Social Services</b>		156,000	502,000	393,000	90,000	70,000	227,000	116,000	377,000	375,000	217,000	2,523,000	(65,000)		(2,458,000)		(2,523,000)
<b>Operations</b>																	
<b>Parks</b>																	
<b>New Park Development Program</b>																	
7332417 Langton Sports Park Diamond Repurposing			42,000									42,000			(42,000)		(42,000)
7332613 Turkey Point Pickleball Court				120,000								120,000			(120,000)		(120,000)
7332013 Dog Park - Port Rowan							45,000					45,000	(18,000)		(9,000)	(18,000)	(45,000)



**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7332015 Dog Park - Delhi		28,000										28,000	(14,000)		(14,000)		(28,000)
<b>Total New Park Development Program</b>		28,000	42,000	120,000			45,000					235,000	(32,000)		(185,000)	(18,000)	(235,000)
<b>Soccer Park Development Program</b>																	
7332212 Norfolk Youth Soccer Park - Spectator Benches (Phase 4				108,000								108,000			(11,000)	(97,000)	(108,000)
7332315 Simcoe Soccer Park - Back Area Development				539,000								539,000	(269,000)		(28,000)	(242,000)	(539,000)
7332032 Windel Soccer Field - Velodrome Redevelopment					32,000							32,000			(32,000)		(32,000)
<b>Total Soccer Park Development Program</b>			647,000	32,000								679,000	(269,000)		(71,000)	(339,000)	(679,000)
<b>Port Rowan Waterfront Development Program</b>																	
7331923 Park Sign - Port Rowan Waterfront Park					22,000							22,000			(22,000)		(22,000)
7331919 In-Ground Sprinkler System-Port Rowan Waterfront Park						17,000						17,000			(17,000)		(17,000)
<b>Total Port Rowan Waterfront Development Program</b>					22,000	17,000						39,000			(39,000)		(39,000)
<b>Rural/Abandoned Cemetery Transfers Program</b>																	
7332404 2024 Legal Transfers of Rural/Abandoned Cemetery Own		10,000										10,000			(10,000)		(10,000)
7332504 2025 Legal Transfers of Rural/Abandoned Cemetery Own			10,000									10,000			(10,000)		(10,000)
7332605 2026 Legal Transfers of Rural/Abandoned Cemetery Own				10,000								10,000			(10,000)		(10,000)
7332706 2027 Legal Transfers of Rural/Abandoned Cemetery Own					10,000							10,000			(10,000)		(10,000)
7332805 2028 Legal Transfers of Rural/Abandoned Cemetery Own						10,000						10,000			(10,000)		(10,000)
7332904 2029 Legal Transfers of Rural/Abandoned Cemetery Own							10,000					10,000			(10,000)		(10,000)
7333003 2030 Legal Transfers of Rural/Abandoned Cemetery Own								10,000				10,000			(10,000)		(10,000)
7333101 2031 Legal Transfers of Rural/Abandoned Cemetery Own									10,000			10,000			(10,000)		(10,000)
7632306 2032 Legal Transfers of Rural/Abandoned Cemetery Own										10,000		10,000			(10,000)		(10,000)
7333301 2033 Legal Transfers of Rural/Abandoned Cemetery Own											10,000	10,000			(10,000)		(10,000)
<b>Total Rural/Abandoned Cemetery Transfers Program</b>		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000			(100,000)		(100,000)
<b>Seasonal Plus Controller Program</b>																	
7331860 Seasonal Plus Controller - Simcoe Talbot Gardens			44,000									44,000			(44,000)		(44,000)
<b>Total Seasonal Plus Controller Program</b>			44,000									44,000			(44,000)		(44,000)
<b>Dressing Room Construction Program</b>																	
7331920 Dressing Room Construction - Port Dover Arena	93,000	1,853,000										1,853,000	(605,000)	(1,190,000)		(58,000)	(1,853,000)
7332110 Dressing Room Construction - Waterford Arena	95,000	1,998,000										1,998,000	(605,000)	(1,330,000)		(63,000)	(1,998,000)
7332210 Dressing Room Construction - Delhi Arena	96,000	2,174,000										2,174,000	(605,000)	(1,501,000)		(68,000)	(2,174,000)
7332406 Dressing Room Construction - Langton Arena	96,000	2,132,000										2,132,000	(605,000)	(1,460,000)		(67,000)	(2,132,000)
<b>Total Dressing Room Construction Program</b>	380,000	8,157,000										8,157,000	(2,420,000)	(5,481,000)		(256,000)	(8,157,000)
<b>Other New / Initiatives</b>																	
7332423 Niche Cartesian Columbariums 100 Units		120,000										120,000			(120,000)		(120,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7332033 Irrigation System - Simcoe Memorial Ball Park			40,000									40,000			(40,000)		(40,000)
7332215 Trail Upgrade - Wellington Park			53,000									53,000			(53,000)		(53,000)
7332421 Delhi Arena - MPR Security Door			18,000									18,000			(18,000)		(18,000)
7332519 Fence Installation - Waterford Yin's Park			23,000									23,000			(23,000)		(23,000)
7331847 Power Rake - Parks West				21,000								21,000			(21,000)		(21,000)
7331937 Multi Use Sports Pad - Port Rowan Community Centre				150,000								150,000				(150,000)	(150,000)
7331941 Lynn River Silt Trap - Clifton Park Simcoe				42,000								42,000			(42,000)		(42,000)
7332317 Washroom Construction - Delhi Kinsmen Ball Park				350,000								350,000			(350,000)		(350,000)
7332412 East Field Lighting - McLaughlin Soccer Park				75,000								75,000			(75,000)		(75,000)
7331944 Pergola & Healing Garden - Oakwood Columbarium					22,000							22,000			(22,000)		(22,000)
7332719 Delcrest Park - Security Lighting					30,000							30,000			(30,000)		(30,000)
7332721 Niche Cartesian Columbariums 100 Unit					108,000							108,000			(108,000)		(108,000)
7332024 Parking Area Expansion - Port Dover Arena						200,000						200,000				(200,000)	(200,000)
7332213 Expansion & Renovation - Simcoe Recreation Centre/Anr						1,128,000	10,404,000					11,532,000	(208,000)	(5,082,000)		(6,242,000)	(11,532,000)
7332812 Parking Lot Construction - Waterford Lions Park						218,000						218,000			(218,000)		(218,000)
7332813 Oakwood Cemetery Asphalt Project						181,000						181,000			(181,000)		(181,000)
7331809 Concrete Pad - Langton Pavilion								39,000				39,000			(39,000)		(39,000)
7333008 Niche Cartesian Columbariums 100 Unit								116,000				116,000			(116,000)		(116,000)
7332016 Delhi Park Upgrades									533,000			533,000	(177,000)		(68,000)	(288,000)	(533,000)
7333304 Niche Cartesian Columbariums 100 Unit											125,000	125,000			(125,000)		(125,000)
<b>Total Other New / Initiatives</b>		120,000	134,000	638,000	160,000	1,727,000	10,404,000	155,000	533,000		125,000	13,996,000	(385,000)	(5,082,000)	(1,649,000)	(6,880,000)	(13,996,000)
<b>Interior Building Upgrades Program</b>																	
7331866 WinDel Park Field House Refurbish - Wtfd Parks	25,000		205,000									205,000			(205,000)		(205,000)
7332612 Langton Community Centre Interior Refurbishment		183,000										183,000			(183,000)		(183,000)
7332415 Waterford Arena Resurfacers Area Asphalt Replacement			51,000									51,000			(51,000)		(51,000)
7332416 Waterford Arena Seat Deck Seating Replacement			37,000									37,000			(37,000)		(37,000)
7332516 Walsingham Ball Park Fieldhouse Refurbishment			20,000	145,000								165,000			(165,000)		(165,000)
7332331 Port Dover Community Center - Floor refinishing				38,000								38,000			(38,000)		(38,000)
7331952 Replace Floor - Delhi Friendship Centre					35,000							35,000			(35,000)		(35,000)
7332012 Dressing Room Refurbishments - Simcoe Talbot Gardens					38,000	212,000						250,000			(250,000)		(250,000)
7332811 Port Rowan Community Centre Interior Refurbishment						221,000						221,000			(221,000)		(221,000)
7332906 Courtland Lions Park Facility Refurbishments							195,000					195,000			(195,000)		(195,000)
7333105 Floor Replacement - Delhi Arena Multi-Purpose Room									79,000			79,000			(79,000)		(79,000)
7333202 Waterford Arena Dressing Room Floor Replacement										212,000		212,000			(212,000)		(212,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Interior Building Upgrades Program</b>	25,000	183,000	313,000	183,000	73,000	433,000	195,000		79,000	212,000		<b>1,671,000</b>			(1,671,000)		<b>(1,671,000)</b>
<b>Exterior Building Upgrades Program</b>																	
7331924 Historical Gazebo Restoration - Lynnwood Park Simcoe					33,000							<b>33,000</b>			(33,000)		<b>(33,000)</b>
<b>Total Exterior Building Upgrades Program</b>					33,000							<b>33,000</b>			(33,000)		<b>(33,000)</b>
<b>Refrigeration Equipment Replacement Program</b>																	
7332408 Plate & Frame Heat Exchanger Regasket - Langton Arena		38,000										<b>38,000</b>			(38,000)		<b>(38,000)</b>
7332802 Desiccant Dehumidifier - Waterford Arena			308,000									<b>308,000</b>			(308,000)		<b>(308,000)</b>
7332608 Plate & Frame Heat Exchanger - Waterford Arena				36,000								<b>36,000</b>			(36,000)		<b>(36,000)</b>
7332801 Desiccant Dehumidifier - Simcoe Talbot Gardens				316,000								<b>316,000</b>			(316,000)		<b>(316,000)</b>
7332711 Plate & Frame Heat Exchanger - Delhi Arena					39,000							<b>39,000</b>			(39,000)		<b>(39,000)</b>
7332712 Plate & Frame Heat Exchanger - Port Dover Arena					39,000							<b>39,000</b>			(39,000)		<b>(39,000)</b>
7332709 Desiccant Dehumidifier - Port Dover Arena						331,000						<b>331,000</b>			(331,000)		<b>(331,000)</b>
7332807 Plate & Frame Heat Exchanger - Simcoe Talbot Gardens						40,000						<b>40,000</b>			(40,000)		<b>(40,000)</b>
7333002 Desiccant Dehumidifier - Langton Arena							339,000					<b>339,000</b>			(339,000)		<b>(339,000)</b>
<b>Total Refrigeration Equipment Replacement Program</b>		38,000	308,000	352,000	78,000	371,000	339,000					<b>1,486,000</b>			(1,486,000)		<b>(1,486,000)</b>
<b>Ice Resurfacer Replacements Program</b>																	
7332606 Ice Resurfacer & Ice Leveller - Langton Arena				244,000								<b>244,000</b>			(244,000)		<b>(244,000)</b>
7332609 Electric Ice Resurfacer Battery Replacement - Port Dover				46,000								<b>46,000</b>			(46,000)		<b>(46,000)</b>
7332715 Electric Ice Resurfacer Battery - Talbot Gardens Arena					48,000							<b>48,000</b>			(48,000)		<b>(48,000)</b>
7332716 Delhi Arena Electric Ice Resurfacer Battery Replacement					41,000							<b>41,000</b>			(41,000)		<b>(41,000)</b>
7332803 Ice Resurfacer - Waterford Arena						256,000						<b>256,000</b>			(256,000)		<b>(256,000)</b>
7332902 Ice Resurfacer - Port Dover Arena							262,000					<b>262,000</b>			(262,000)		<b>(262,000)</b>
7333106 Electric Ice Resurfacer Battery - Langton Arena									53,000			<b>53,000</b>			(53,000)		<b>(53,000)</b>
<b>Total Ice Resurfacer Replacements Program</b>			290,000	89,000	256,000	262,000			53,000			<b>950,000</b>			(950,000)		<b>(950,000)</b>
<b>Playground Replacement Program</b>																	
7331736 Wellington Park - Playground Rplcmt & Accessible Surfa		121,000										<b>121,000</b>			(121,000)		<b>(121,000)</b>
7332517 Lynndale Heights - Playground Replacement Program			102,000									<b>102,000</b>			(102,000)		<b>(102,000)</b>
7332601 2026 Playground Replacement Program				104,000								<b>104,000</b>			(104,000)		<b>(104,000)</b>
7332704 2027 Playground Replacement Program					106,000							<b>106,000</b>			(106,000)		<b>(106,000)</b>
7332804 2028 Playground Replacement Program						108,000						<b>108,000</b>			(108,000)		<b>(108,000)</b>
7332903 2029 Playground Replacement Program							110,000					<b>110,000</b>			(110,000)		<b>(110,000)</b>
7332203 2030 Playground Replacement Program								112,000				<b>112,000</b>			(112,000)		<b>(112,000)</b>
7333102 2031 Playground Replacement Program									114,000			<b>114,000</b>			(114,000)		<b>(114,000)</b>
7333203 2032 Playground Replacement Program										116,000		<b>116,000</b>			(116,000)		<b>(116,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7333302 2033 Playground Replacement Program											119,000	119,000			(119,000)		(119,000)
<b>Total Playground Replacement Program</b>		121,000	102,000	104,000	106,000	108,000	110,000	112,000	114,000	116,000	119,000	1,112,000			(1,112,000)		(1,112,000)
<b>Steel Light Tower Replacement Program</b>																	
7332108 Courtland Parks - Steel Light Tower Replacements - 1 Dis			205,000									205,000			(205,000)		(205,000)
7332010 Waterford Parks - Steel Light Tower Replacements - 2 Dis				326,000								326,000			(326,000)		(326,000)
7332405 Simcoe Lions Park - Steel Light Tower Replacement					316,000							316,000			(316,000)		(316,000)
7332718 Walsingham - Steel Light Tower Replacement						221,000						221,000			(221,000)		(221,000)
7333303 Kinsmen Parks - Steel Light Tower Replacements											251,000	251,000			(251,000)		(251,000)
<b>Total Steel Light Tower Replacement Program</b>			205,000	326,000	316,000	221,000					251,000	1,319,000			(1,319,000)		(1,319,000)
<b>Other Replacements</b>																	
7332422 Delhi Soccer Park - Backstop Replacements		60,000										60,000			(60,000)		(60,000)
7332424 Multi-use Sports Pad Resurfacing - Simcoe Parks		30,000										30,000			(30,000)		(30,000)
7332425 Port Dover Sports Park Tennis Court Resurfacing		51,000										51,000			(51,000)		(51,000)
7332426 Ice Rink Floor & Boards Replacement - PD Arena		200,000	1,800,000									2,000,000			(2,000,000)		(2,000,000)
7332427 Port Dover Sports Park - Ball Hockey Rink Resurfacing		23,000										23,000			(23,000)		(23,000)
7331844 Fence Replacement - Port Rowan Skatepark			17,000									17,000			(17,000)		(17,000)
7332018 Ice Rink & Seat Deck Overhaul - Talbot Gardens			205,000	1,845,000								2,050,000			(2,050,000)		(2,050,000)
7332030 Fence Replacement - Waterford Hellyer Diamond			50,000									50,000	(5,000)		(45,000)		(50,000)
7332048 Diamond Repairs - Delhi Arena Diamond			61,000									61,000			(61,000)		(61,000)
7332326 Mobile Washroom Trailer Replacement Project			300,000									300,000			(300,000)		(300,000)
7332513 Delhi Quance Pavilion Concrete Pad Replacement			20,000									20,000			(20,000)		(20,000)
7332414 Accessible Counter - Lions Ball Park				11,000								11,000	(5,000)		(6,000)		(11,000)
7332038 Langton Fieldhouse Refurbishment					210,000							210,000			(210,000)		(210,000)
7332717 Port Rowan Tennis Court Reconstruction					155,000							155,000			(155,000)		(155,000)
7332720 Port Rowan Community Centre - Commercial Dishwasher					40,000							40,000			(40,000)		(40,000)
7333006 Waterford Hellyer Ball Diamond Backstop Replacements								59,000				59,000			(59,000)		(59,000)
<b>Total Other Replacements</b>		364,000	2,453,000	1,856,000	405,000			59,000				5,137,000	(10,000)		(5,127,000)		(5,137,000)
<b>County Building Repair &amp; Maintenance Program</b>																	
7332330 Port Dover Arena Exterior Doors Replacement	15,000		164,000									164,000			(164,000)		(164,000)
<b>Total County Building Repair &amp; Maintenance Program</b>	15,000		164,000									164,000			(164,000)		(164,000)
<b>Other Studies &amp; Assessments</b>																	
7332327 Sporting Field Condition Assessments				51,000								51,000			(51,000)		(51,000)
<b>Total Other Studies &amp; Assessments</b>				51,000								51,000			(51,000)		(51,000)
<b>Total Parks</b>	<b>420,000</b>	<b>9,021,000</b>	<b>3,775,000</b>	<b>4,577,000</b>	<b>1,324,000</b>	<b>3,143,000</b>	<b>11,365,000</b>	<b>336,000</b>	<b>789,000</b>	<b>338,000</b>	<b>505,000</b>	<b>35,173,000</b>	<b>(3,116,000)</b>	<b>(10,563,000)</b>	<b>(14,001,000)</b>	<b>(7,493,000)</b>	<b>(35,173,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Marinas</b>																	
<b>Other New / Initiatives</b>																	
7632202 PRHM Electrical and Bumpers for the Pier				40,000								40,000			(40,000)		(40,000)
7632303 PRHM Lighting for the Pier					40,000							40,000			(40,000)		(40,000)
7631706 PDHM Wastewater System						194,000	3,000,000					3,194,000		(3,194,000)			(3,194,000)
7632001 PRHM Municipal Water - East Slips						50,000						50,000			(50,000)		(50,000)
7631601 PDHM Main Office Building Expansion							4,000,000					4,000,000		(4,000,000)			(4,000,000)
7632901 PDHM Purchase Travel Lift							500,000					500,000			(500,000)		(500,000)
7632902 PDHM Connecting Link							50,000					50,000			(50,000)		(50,000)
7632302 PDHM Resurface South Parking Lot								230,000				230,000			(230,000)		(230,000)
7632503 PDHM Reconstruction of Commercial Area								1,500,000				1,500,000		(1,500,000)			(1,500,000)
<b>Total Other New / Initiatives</b>				40,000	40,000	244,000	7,550,000	1,730,000				9,604,000		(8,694,000)	(910,000)		(9,604,000)
<b>Major Dock Rebuilds Program</b>																	
7632401 PDHM Board Replacements Dock 2			75,000									75,000			(75,000)		(75,000)
7632402 PRHM East Side Dock Replacement		20,000	200,000									220,000			(220,000)		(220,000)
7633101 PDHM Dock 1 & Dock 2 Full Replacement						200,000	4,500,000					4,700,000		(4,700,000)			(4,700,000)
7633102 PDHM Dock 3 & Dock 4 Full Replacement									200,000	4,500,000		4,700,000		(4,700,000)			(4,700,000)
<b>Total Major Dock Rebuilds Program</b>		20,000	275,000			200,000	4,500,000		200,000	4,500,000		9,695,000		(9,400,000)	(295,000)		(9,695,000)
<b>Marina Equipment &amp; Vehicle Replacement Program</b>																	
7632601 PDHM Utility Task Vehicle (UTV)					20,000							20,000			(20,000)		(20,000)
7632602 PDHM Riding Lawn Mower					25,000							25,000			(25,000)		(25,000)
7632603 PDHM Compact Utility Tractor & Attachments					50,000							50,000			(50,000)		(50,000)
<b>Total Marina Equipment &amp; Vehicle Replacement Program</b>					95,000							95,000			(95,000)		(95,000)
<b>Other Replacements</b>																	
7632304 PRHM Dredging			410,000									410,000			(410,000)		(410,000)
7632403 PDHM Washroom/Shower Floor Replacements			102,000									102,000			(102,000)		(102,000)
7632502 PDHM Pavilion Refurbishment				100,000								100,000			(100,000)		(100,000)
7632605 PRHM Resurface Parking Area & Roadway					15,000							15,000			(15,000)		(15,000)
7632702 PDHM Resurface Roadways/Parking - North, West and E								300,000				300,000			(300,000)		(300,000)
7631604 PRHM Upgrades & Renovations									830,000			830,000			(830,000)		(830,000)
<b>Total Other Replacements</b>			512,000	100,000	15,000			300,000	830,000			1,757,000			(1,757,000)		(1,757,000)
<b>Total Marinas</b>		20,000	787,000	140,000	150,000	444,000	12,050,000	2,030,000	1,030,000	4,500,000		21,151,000		(18,094,000)	(3,057,000)		(21,151,000)
<b>Fleet</b>																	
<b>Other New / Initiatives</b>																	



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5432429 Permanent By-Law Vehicles (6)		444,000										444,000			(444,000)		(444,000)
<b>Total Other New / Initiatives</b>		444,000										444,000			(444,000)		(444,000)
<b>Tandem Axle Truck Replacement Program</b>																	
5432417 2024 Tandem Axle Truck Replacement		471,000										471,000			(471,000)		(471,000)
5432418 2024 Tandem Axle Truck Replacement		471,000										471,000			(471,000)		(471,000)
5432419 2024 Tandem Axle Truck Replacement		471,000										471,000			(471,000)		(471,000)
5432326 2025 Tandem Axle Truck Replacement			483,000									483,000			(483,000)		(483,000)
5432420 2025 Tandem Axle Truck Replacement			483,000									483,000			(483,000)		(483,000)
5432609 2026 Tandem Axle Truck Replacement				495,000								495,000			(495,000)		(495,000)
5432610 2026 Tandem Axle Truck Replacement				495,000								495,000			(495,000)		(495,000)
5432709 2027 Tandem Axle Truck Replacement					507,000							507,000			(507,000)		(507,000)
5432710 2027 Tandem Axle Truck Replacement					507,000							507,000			(507,000)		(507,000)
5432711 2027 Tandem Axle Truck Replacement					507,000							507,000			(507,000)		(507,000)
5432802 2028 Tandem Axle Truck Replacement						520,000						520,000			(520,000)		(520,000)
5432806 2028 Tandem Axle Truck Replacement						520,000						520,000			(520,000)		(520,000)
5432807 2028 Tandem Axle Truck Replacement						520,000						520,000			(520,000)		(520,000)
5432902 2029 Tandem Axle Truck Replacement							533,000					533,000			(533,000)		(533,000)
5432906 2029 Tandem Axle Truck Replacement							533,000					533,000			(533,000)		(533,000)
5432907 2029 Tandem Axle Truck Replacement							533,000					533,000			(533,000)		(533,000)
5433002 2030 Tandem Axle Truck Replacement								546,000				546,000			(546,000)		(546,000)
5433010 2030 Tandem Axle Truck Replacement								546,000				546,000			(546,000)		(546,000)
5433011 2030 Tandem Axle Truck Replacement								546,000				546,000			(546,000)		(546,000)
5433103 2031 Tandem Axle Truck Replacement									560,000			560,000			(560,000)		(560,000)
5433104 2031 Tandem Axle Truck Replacement									560,000			560,000			(560,000)		(560,000)
5433105 2031 Tandem Axle Truck Replacement									560,000			560,000			(560,000)		(560,000)
5433201 2032 Tandem Axle Truck Replacement										574,000		574,000			(574,000)		(574,000)
5433202 2032 Tandem Axle Truck Replacement										574,000		574,000			(574,000)		(574,000)
5433203 2032 Tandem Axle Truck Replacement										574,000		574,000			(574,000)		(574,000)
5433306 2033 Tandem Axle Truck Replacement											588,000	588,000			(588,000)		(588,000)
5433307 2033 Tandem Axle Truck Replacement												588,000			(588,000)		(588,000)
5433308 2033 Tandem Axle Truck Replacement												588,000			(588,000)		(588,000)
<b>Total Tandem Axle Truck Replacement Program</b>		1,413,000	966,000	990,000	1,521,000	1,560,000	1,599,000	1,638,000	1,680,000	1,722,000	1,764,000	14,853,000			(14,853,000)		(14,853,000)
<b>One Ton Truck Replacement Program</b>																	
5432310 2025 One Ton Truck Replacement			116,000									116,000			(116,000)		(116,000)





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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5432311 2025 One Ton Truck Replacement			116,000									116,000			(116,000)		(116,000)
5432704 2027 One Ton Truck Replacement					122,000							122,000			(122,000)		(122,000)
5432717 2027 One Ton Truck Replacement					122,000							122,000			(122,000)		(122,000)
5433004 2030 One Ton Truck Replacement								131,000				131,000			(131,000)		(131,000)
5433017 2030 One Ton Truck Replacement								131,000				131,000			(131,000)		(131,000)
5433018 2030 One Ton Truck Replacement								131,000				131,000			(131,000)		(131,000)
5433214 2032 One Ton Truck Replacement										138,000		138,000			(138,000)		(138,000)
5433215 2032 One Ton Truck Replacement										138,000		138,000			(138,000)		(138,000)
5433216 2032 One Ton Truck Replacement										138,000		138,000			(138,000)		(138,000)
<b>Total One Ton Truck Replacement Program</b>			232,000		244,000			393,000		414,000		<b>1,283,000</b>			(1,283,000)		<b>(1,283,000)</b>
<b>Pickup Truck Replacement Program</b>																	
5432402 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432421 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432422 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432423 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432424 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432425 2024 Pickup Truck Replacement		64,000										64,000			(64,000)		(64,000)
5432428 Pickup Truck Replacement - Convert from Van (V011)		64,000										64,000			(64,000)		(64,000)
5432517 Pickup Truck Replacement - Convert from Van (V015)			66,000									66,000			(66,000)		(66,000)
5432505 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432512 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432513 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432514 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432515 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432516 2025 Pickup Truck Replacement			66,000									66,000			(66,000)		(66,000)
5432602 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432611 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432612 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432613 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432614 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432615 2026 Pickup Truck Replacement				68,000								68,000			(68,000)		(68,000)
5432703 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)
5432712 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)
5432713 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5432714 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)
5432715 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)
5432716 2027 Pickup Truck Replacement					70,000							70,000			(70,000)		(70,000)
5432801 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432808 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432809 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432810 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432811 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432812 2028 Pickup Truck Replacement						72,000						72,000			(72,000)		(72,000)
5432901 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5432908 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5432909 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5432910 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5432911 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5432912 2029 Pickup Truck Replacement							74,000					74,000			(74,000)		(74,000)
5433001 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433012 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433013 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433014 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433015 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433016 2030 Pickup Truck Replacement								76,000				76,000			(76,000)		(76,000)
5433101 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433106 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433107 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433108 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433109 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433110 2031 Pickup Truck Replacement									78,000			78,000			(78,000)		(78,000)
5433204 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433205 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433206 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433207 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433208 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433209 2032 Pickup Truck Replacement										80,000		80,000			(80,000)		(80,000)
5433213 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5433301 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)
5433302 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)
5433303 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)
5433304 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)
5433305 2033 Pickup Truck Replacement											82,000	82,000			(82,000)		(82,000)
<b>Total Pickup Truck Replacement Program</b>		448,000	462,000	408,000	420,000	432,000	444,000	456,000	468,000	480,000	492,000	4,510,000			(4,510,000)		(4,510,000)
<b>Single Axle Truck Replacement Program</b>																	
5432312 2026 Single Axle Truck Replacement				446,000								446,000			(446,000)		(446,000)
5432320 2026 Single Axle Truck Replacement				446,000								446,000			(446,000)		(446,000)
5432903 2029 Single Axle Truck Replacement							480,000					480,000			(480,000)		(480,000)
5433217 2032 Single Axle Truck Replacement										517,000		517,000			(517,000)		(517,000)
5433218 2032 Single Axle Truck Replacement										517,000		517,000			(517,000)		(517,000)
<b>Total Single Axle Truck Replacement Program</b>				892,000			480,000			1,034,000		2,406,000			(2,406,000)		(2,406,000)
<b>Mower Replacement Program</b>																	
5432407 Mower Replacement - M544		37,000										37,000			(37,000)		(37,000)
5432408 Tractor/Mower Replacement - M545		50,000										50,000			(50,000)		(50,000)
5432503 Tractor/Mower Replacement - M553			51,000									51,000			(51,000)		(51,000)
5432606 2026 Tractor/Mower Replacement				52,000								52,000			(52,000)		(52,000)
5432706 2027 Tractor/Mower Replacement					53,000							53,000			(53,000)		(53,000)
5432805 2028 Mower Replacement						41,000						41,000			(41,000)		(41,000)
5432813 2028 Mower Replacement						41,000						41,000			(41,000)		(41,000)
5432814 2028 Mower Replacement						41,000						41,000			(41,000)		(41,000)
5432905 2029 Mower Replacement							42,000					42,000			(42,000)		(42,000)
5432913 2029 Mower Replacement							42,000					42,000			(42,000)		(42,000)
5432914 2029 Mower Replacement							42,000					42,000			(42,000)		(42,000)
5433009 2030 Mower Replacement								43,000				43,000			(43,000)		(43,000)
5433019 2030 Mower Replacement								43,000				43,000			(43,000)		(43,000)
5433020 2030 Mower Replacement								43,000				43,000			(43,000)		(43,000)
5433102 2031 Mower Replacement									44,000			44,000			(44,000)		(44,000)
5433111 2031 Mower Replacement									44,000			44,000			(44,000)		(44,000)
5433112 2031 Mower Replacement									44,000			44,000			(44,000)		(44,000)
5433210 2032 Mower Replacement										45,000		45,000			(45,000)		(45,000)
5433211 2032 Mower Replacement										45,000		45,000			(45,000)		(45,000)
5433212 2032 Mower Replacement										45,000		45,000			(45,000)		(45,000)



**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5433309 2033 Mower Replacement											46,000	46,000			(46,000)		(46,000)
5433310 2033 Mower Replacement											46,000	46,000			(46,000)		(46,000)
<b>Total Mower Replacement Program</b>		87,000	51,000	52,000	53,000	123,000	126,000	129,000	132,000	135,000	92,000	980,000			(980,000)		(980,000)
<b>Van Replacement Program</b>																	
5432705 Mini Van Replacement - V016					42,000							42,000			(42,000)		(42,000)
5432804 2028 Van Replacement						71,000						71,000			(71,000)		(71,000)
5432815 2028 Van Replacement						71,000						71,000			(71,000)		(71,000)
5432816 2028 Van Replacement						71,000						71,000			(71,000)		(71,000)
5432904 2029 Van Replacement							73,000					73,000			(73,000)		(73,000)
5432915 2029 Van Replacement							73,000					73,000			(73,000)		(73,000)
5432916 2029 Van Replacement							73,000					73,000			(73,000)		(73,000)
5433003 2030 Van Replacement								75,000				75,000			(75,000)		(75,000)
5433219 2032 Van Replacement										79,000		79,000			(79,000)		(79,000)
5433220 2032 Van Replacement										79,000		79,000			(79,000)		(79,000)
<b>Total Van Replacement Program</b>					42,000	213,000	219,000	75,000		158,000		707,000			(707,000)		(707,000)
<b>Fleet Capital Equipment Replacement Program</b>																	
5432427 Brush Arm Replacment - G016		150,000										150,000			(150,000)		(150,000)
5432301 Brush Chipper Replacement - E182			75,000									75,000			(75,000)		(75,000)
5432401 Brush Chipper Replacement - E190				77,000								77,000			(77,000)		(77,000)
5432409 Utility Vehicle Replacement - U014				50,000								50,000			(50,000)		(50,000)
5432510 Street Sweeper Replacement - S072					537,000							537,000			(537,000)		(537,000)
5432803 Norview Bus Replacement - N006						316,000						316,000			(316,000)		(316,000)
5432917 Loader Replacement - L002							302,000					302,000			(302,000)		(302,000)
5433006 Loader Replacement - L014								310,000				310,000			(310,000)		(310,000)
5433007 Loader Replacement - L090								310,000				310,000			(310,000)		(310,000)
5433311 Purpose Built Service Truck Replacement											267,000	267,000			(267,000)		(267,000)
<b>Total Fleet Capital Equipment Replacement Program</b>		150,000	75,000	127,000	537,000	316,000	302,000	620,000			267,000	2,394,000			(2,394,000)		(2,394,000)
<b>Total Fleet</b>		<b>2,542,000</b>	<b>1,786,000</b>	<b>2,469,000</b>	<b>2,817,000</b>	<b>2,644,000</b>	<b>3,170,000</b>	<b>3,311,000</b>	<b>2,280,000</b>	<b>3,943,000</b>	<b>2,615,000</b>	<b>27,577,000</b>			<b>(27,577,000)</b>		<b>(27,577,000)</b>
<b>Facilities</b>																	
<b>Energy Conservation Measures Program</b>																	
5332226 Rooftop Net Metering Consulting Services			50,000									50,000			(50,000)		(50,000)
5332522 EV Charging Stations at County Facilities (FC)			90,000									90,000	(72,000)		(18,000)		(90,000)
5332807 EV Charging Stations at County Facilities (FC)						90,000						90,000	(72,000)		(18,000)		(90,000)
5333110 EV Charging Stations at County Facilities (FC)									90,000			90,000	(72,000)		(18,000)		(90,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Energy Conservation Measures Program</b>			140,000			90,000			90,000			<b>320,000</b>	(216,000)		(104,000)		<b>(320,000)</b>
<b>Climate Change Program</b>																	
5332408 2024 Climate Change Adaptation Measure Program		106,000										<b>106,000</b>			(106,000)		<b>(106,000)</b>
5332512 2025 Climate Change Adaptation Measure Program			108,000									<b>108,000</b>			(108,000)		<b>(108,000)</b>
5332606 2026 Climate Change Adaptation Measure Program				110,000								<b>110,000</b>			(110,000)		<b>(110,000)</b>
5332718 2027 Climate Change Adaptation Measure Program					112,000							<b>112,000</b>			(112,000)		<b>(112,000)</b>
5332805 2028 Climate Change Adaptation Measure Program						114,000						<b>114,000</b>			(114,000)		<b>(114,000)</b>
5332908 2029 Climate Change Adaptation Measure Program							116,000					<b>116,000</b>			(116,000)		<b>(116,000)</b>
5333004 2030 Climate Change Adaptation Measure Program								118,000				<b>118,000</b>			(118,000)		<b>(118,000)</b>
5333104 2031 Climate Change Adaptation Measure Program									120,000			<b>120,000</b>			(120,000)		<b>(120,000)</b>
5333208 2032 Climate Change Adaptation Measure Program										123,000		<b>123,000</b>			(123,000)		<b>(123,000)</b>
5333301 2033 Climate Change Adaptation Program											125,000	<b>125,000</b>			(125,000)		<b>(125,000)</b>
<b>Total Climate Change Program</b>		<b>106,000</b>	<b>108,000</b>	<b>110,000</b>	<b>112,000</b>	<b>114,000</b>	<b>116,000</b>	<b>118,000</b>	<b>120,000</b>	<b>123,000</b>	<b>125,000</b>	<b>1,152,000</b>			(1,152,000)		<b>(1,152,000)</b>
<b>Other New / Initiatives</b>																	
5332430 2024 Video Surveillance Program		150,000										<b>150,000</b>			(150,000)		<b>(150,000)</b>
5332523 2025 Video Surveillance Program			150,000									<b>150,000</b>			(150,000)		<b>(150,000)</b>
3332004 Elevator Installation - Langton Arena				100,000	900,000							<b>1,000,000</b>		(1,000,000)			<b>(1,000,000)</b>
5332611 Access Control System New Installations				500,000								<b>500,000</b>		(500,000)			<b>(500,000)</b>
5332612 2026 Video Surveillance Program				150,000								<b>150,000</b>			(150,000)		<b>(150,000)</b>
5332723 Corporate Facility Centralization					28,000,000							<b>28,000,000</b>		(28,000,000)			<b>(28,000,000)</b>
5332725 2027 Video Surveillance Program					150,000							<b>150,000</b>			(150,000)		<b>(150,000)</b>
5332808 Elevator Installation - Port Dover Arena						105,000	950,000					<b>1,055,000</b>		(1,055,000)			<b>(1,055,000)</b>
5332809 2028 Video Surveillance Program						150,000						<b>150,000</b>			(150,000)		<b>(150,000)</b>
<b>Total Other New / Initiatives</b>		<b>150,000</b>	<b>150,000</b>	<b>750,000</b>	<b>29,050,000</b>	<b>255,000</b>	<b>950,000</b>					<b>31,305,000</b>		(30,555,000)	(750,000)		<b>(31,305,000)</b>
<b>Generator Replacement Program</b>																	
5332113 Generator Replacement - Fire Station #7 Langton		18,000										<b>18,000</b>			(18,000)		<b>(18,000)</b>
5332407 Generator Replacement - Fire Station #1 Simcoe		65,000										<b>65,000</b>			(65,000)		<b>(65,000)</b>
5332508 Generator Replacement - Fire Station #3 Waterford		18,000										<b>18,000</b>			(18,000)		<b>(18,000)</b>
5332045 Generator Replacement - Norview Lodge			115,000									<b>115,000</b>			(115,000)		<b>(115,000)</b>
5332802 Generator Replacement - Norfolk County Garage				50,000								<b>50,000</b>			(50,000)		<b>(50,000)</b>
5332803 Generator Replacement - Simcoe Recreation Centre				110,000								<b>110,000</b>			(110,000)		<b>(110,000)</b>
5332905 Generator Replacement - Fire Station #11 Vittoria					19,000							<b>19,000</b>			(19,000)		<b>(19,000)</b>
5332804 Generator Replacement - GAB West Side Generator						120,000						<b>120,000</b>			(120,000)		<b>(120,000)</b>
5332906 Generator Replacement - Port Rowan Portable Generator							54,000					<b>54,000</b>			(54,000)		<b>(54,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5333103 2031 Generator Replacement Program									40,000			40,000			(40,000)		(40,000)
5333205 2032 Generator Replacement Program										44,000		44,000			(44,000)		(44,000)
5333302 2033 Generator Replacement Program											65,000	65,000			(65,000)		(65,000)
<b>Total Generator Replacement Program</b>		101,000	115,000	160,000	19,000	120,000	54,000		40,000	44,000	65,000	718,000			(718,000)		(718,000)
<b>HVAC Replacement Program</b>																	
5332433 Culver Operations Building Rooftop Unit Replacement		50,000										50,000			(50,000)		(50,000)
5332435 Simcoe Recreation Centre/ ACAC Expansion Tank Repla		20,000										20,000			(20,000)		(20,000)
5332437 Waterford Tricenturena HVAC Replacement		10,000	150,000									160,000			(160,000)		(160,000)
5332440 Langton Parks Storage HVAC Replacement		25,000										25,000			(25,000)		(25,000)
5332907 Norfolk County Garage - HVAC Replacement		50,000										50,000			(50,000)		(50,000)
5332419 Norfolk Arts Centre HVAC Replacement			135,000									135,000			(135,000)		(135,000)
5332525 2025 HVAC Replacement Program			2,520,000									2,520,000		(1,300,000)	(1,220,000)		(2,520,000)
5332603 2026 HVAC Replacement Program				700,000								700,000			(700,000)		(700,000)
5332710 2027 HVAC Replacement Program					755,000							755,000			(755,000)		(755,000)
5331914 2028 HVAC Replacement Program						80,000						80,000			(80,000)		(80,000)
5332910 2029 HVAC Replacement Program							195,000					195,000			(195,000)		(195,000)
5333002 2030 HVAC Replacement Program								307,000				307,000			(307,000)		(307,000)
5333102 2031 HVAC Replacement Program									282,000			282,000			(282,000)		(282,000)
5332426 2032 HVAC Replacement Program										380,000		380,000			(380,000)		(380,000)
5333303 2033 HVAC Replacement Program											1,022,000	1,022,000			(1,022,000)		(1,022,000)
<b>Total HVAC Replacement Program</b>		155,000	2,805,000	700,000	755,000	80,000	195,000	307,000	282,000	380,000	1,022,000	6,681,000		(1,300,000)	(5,381,000)		(6,681,000)
<b>Roof Replacement Program</b>																	
5332219 Langton Fire Station - Full Roof Replacement		300,000										300,000			(300,000)		(300,000)
5332413 60 Colborne Street Roof Replacement		110,000										110,000			(110,000)		(110,000)
5332415 County Admin Building - Cedar Roof Replacement		150,000										150,000			(150,000)		(150,000)
5332442 Simcoe Rec Centre Partial Roof Replacement		160,000										160,000			(160,000)		(160,000)
5332443 Simcoe Memorial Park Scorers Building Roof Replaceme		30,000										30,000			(30,000)		(30,000)
5332444 Norview Lodge Partial Roof Replacement		15,000	275,000									290,000			(290,000)		(290,000)
5332445 St. Williams Fieldhouse Soffit Replacement		15,000										15,000			(15,000)		(15,000)
5332526 2025 Roof Replacement Program			2,300,000									2,300,000		(1,460,000)	(840,000)		(2,300,000)
5332528 Norfolk Arts Centre Roof Replacement			300,000									300,000			(300,000)		(300,000)
5332602 2026 Roof Replacement Program				1,915,000								1,915,000			(1,915,000)		(1,915,000)
5332709 2027 Roof Replacement Program					1,465,000							1,465,000			(1,465,000)		(1,465,000)
5331913 2028 Roof Replacement Program						625,000						625,000			(625,000)		(625,000)





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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
3331505 Accessible Washrooms - Delhi Tobacco Museum (FC)	10,000		94,000									94,000			(94,000)		94,000
5332328 Norfolk County Archives - AODA Washroom (FC)	15,000		77,000									77,000			(77,000)		77,000
7332217 Delhi Quance Mill Building Restoration	10,000			400,000								400,000			(400,000)		400,000
5332420 Norfolk Arts Centre - Porch Restoration		25,000		333,000								358,000			(358,000)		358,000
5332421 Norfolk County Archives - Entrance Sidewalk Replacement		40,000										40,000			(40,000)		40,000
5332431 Norfolk County Archives Roof & Skylight Replacement		100,000										100,000			(100,000)		100,000
5332452 Delhi Tobacco Museum Front Entrance Sidewalk and Stairs		10,000	60,000									70,000			(70,000)		70,000
5332453 Delhi Quance Mill Exterior Stair Replacement		10,000	40,000									50,000			(50,000)		50,000
5332454 Delhi Tobacco Museum Exterior Painting		40,000										40,000			(40,000)		40,000
5332455 Delhi Tobacco Museum Exterior Ductwork Re-insulation		15,000										15,000			(15,000)		15,000
5332457 Norfolk Arts Centre Foundation Repairs		220,000										220,000			(220,000)		220,000
5332458 Carillon Tower Exterior Repairs		15,000	135,000									150,000			(150,000)		150,000
5332460 Norfolk County Archives Lighting Replacement		7,000		51,000								58,000			(58,000)		58,000
5332461 Port Dover Harbour Museum Lighting Replacement		7,000		51,000								58,000			(58,000)		58,000
5332462 Port Dover Harbour Museum Ceiling Replacement		15,000										15,000			(15,000)		15,000
5331806 Insulate Back Storage Room - Waterford Museum			10,000	92,000								102,000			(102,000)		102,000
5332338 Vittoria Old Town Hall Structural and Building Repairs			1,000,000									1,000,000		(1,000,000)			1,000,000
5332424 WHAM - Window Removal			36,000									36,000			(36,000)		36,000
5332427 WHAM - Facade Repairs			31,000									31,000			(31,000)		31,000
8332506 2025 Museums Repairs & Maintenance			460,000									460,000			(460,000)		460,000
5332456 Teeterville Women's Institute Exterior Restoration				263,000								263,000			(263,000)		263,000
5332459 WHAM Abandoned Cistern Demolition				105,000								105,000			(105,000)		105,000
8332606 2026 Museums Repairs & Maintenance				47,000								47,000			(47,000)		47,000
8331814 2027 Museums Repairs & Maintenance					145,000							145,000			(145,000)		145,000
8331913 2028 Museums Repairs & Maintenance						50,000						50,000			(50,000)		50,000
8333001 2030 Museums Repairs & Maintenance								100,000				100,000			(100,000)		100,000
5333106 2031 Museums Repairs & Maintenance									150,000			150,000			(150,000)		150,000
5333204 2032 Museums Repairs & Maintenance										95,000		95,000			(95,000)		95,000
<b>Total Museums Repairs &amp; Maintenance Program</b>	35,000	504,000	1,943,000	1,342,000	145,000	50,000		100,000	150,000	95,000		<b>4,329,000</b>		(1,000,000)	(3,329,000)		<b>(4,329,000)</b>
<b>County Building Repair &amp; Maintenance Program</b>																	
5332229 Simcoe Recreation Centre - Retrofit	270,000	3,835,000										3,835,000	(2,484,000)		(1,351,000)		(3,835,000)
7331853 Front Entrance Upgrade - Langton Arena	6,000		148,000									148,000			(148,000)		148,000
7332332 Talbot Gardens Arena - Front Entrance Doors Replacement	10,000		139,000									139,000			(139,000)		139,000
5332228 Stone Cap Repair - 60 Colborne St, Simcoe		75,000										75,000			(75,000)		75,000





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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5332311 Exterior Wall Repairs - Schellburg Ops Building		10,000	100,000									110,000			(110,000)		(110,000)
5332416 Central Roads Operation Yard Fuel Kiosk Replacement		25,000										25,000			(25,000)		(25,000)
5332463 County Facility Emergency Lighting Replacements		110,000										110,000			(110,000)		(110,000)
5332464 Port Dover Arena Fire Separation Repairs		60,000										60,000			(60,000)		(60,000)
5332466 Facilities Operations Building East Block Wall Sealing		15,000										15,000			(15,000)		(15,000)
5332467 Facilities Operations Building Annex Window Replacement		15,000										15,000			(15,000)		(15,000)
5332469 Langton Arena Fire Sprinkler System		15,000	175,000									190,000			(190,000)		(190,000)
5332470 Talbot Gardens Arena Roof and Soffit Repairs		30,000										30,000			(30,000)		(30,000)
5332472 Delhi Friendship Centre - Guardrail Replacement		30,000										30,000			(30,000)		(30,000)
5332473 Langton Community Centre Ramp Replacement		15,000										15,000			(15,000)		(15,000)
5332474 Delhi Fire Station - Partial Flooring Replacement		15,000										15,000			(15,000)		(15,000)
5332107 Exterior & Interior Repairs - South Walsingham Hall			31,000	359,000								390,000			(390,000)		(390,000)
5332312 Washroom Renovation - Schellburg Ops Building			77,000									77,000			(77,000)		(77,000)
5332422 Simcoe Branch Public Library Skylight Replacement			77,000									77,000			(77,000)		(77,000)
5332465 Schellburg Operations Building Interior Renovations			102,000									102,000			(102,000)		(102,000)
5332527 2025 County Building Repairs & Maintenance Program			2,658,000									2,658,000			(2,658,000)		(2,658,000)
6332008 Phase 1 Siding Replacement - Norview Lodge			205,000									205,000			(205,000)		(205,000)
5332613 2026 County Building Repairs & Maintenance Program				4,242,000								4,242,000		(3,000,000)	(1,242,000)		(4,242,000)
5332727 2027 County Building Repairs & Maintenance Program					662,000							662,000			(662,000)		(662,000)
6332208 Phase 2 Siding Replacement - Norview Lodge					205,000							205,000			(205,000)		(205,000)
5332811 2028 County Building Repairs & Maintenance Program						1,043,000						1,043,000			(1,043,000)		(1,043,000)
5332911 2029 County Building Repairs & Maintenance Program							466,000					466,000			(466,000)		(466,000)
6332605 Phase 3 Siding Replacement - Norview Lodge							205,000					205,000			(205,000)		(205,000)
5333009 2030 County Building Repairs & Maintenance Program								903,000				903,000			(903,000)		(903,000)
5333112 2031 County Building Repairs & Maintenance Program									794,000			794,000			(794,000)		(794,000)
6332805 Phase 4 Siding Replacement - Norview Lodge									205,000			205,000			(205,000)		(205,000)
5333212 2032 County Building Repairs & Maintenance Program										643,000		643,000			(643,000)		(643,000)
5333306 2033 County Building Repairs & Maintenance Program											3,545,000	3,545,000			(3,545,000)		(3,545,000)
6333012 Phase 5 Siding Replacement - Norview Lodge											205,000	205,000			(205,000)		(205,000)
<b>Total County Building Repair &amp; Maintenance Program</b>	286,000	4,250,000	3,712,000	4,601,000	867,000	1,043,000	671,000	903,000	999,000	643,000	3,750,000	21,439,000	(2,484,000)	(3,000,000)	(15,955,000)		(21,439,000)
<b>Material Storage Dome Replacement Program</b>																	
5332724 Norfolk County Garage Salt Dome Replacement					90,000	1,200,000						1,290,000			(1,290,000)		(1,290,000)
5333008 FOB North Salt Dome Replacement								97,000	1,077,000			1,174,000			(1,174,000)		(1,174,000)
5333211 FOB South Salt Dome Replacement										102,000	1,131,000	1,233,000			(1,233,000)		(1,233,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Material Storage Dome Replacement Program</b>					90,000	1,200,000		97,000	1,077,000	102,000	1,131,000	<b>3,697,000</b>			(3,697,000)		<b>(3,697,000)</b>
<b>LED Street Lighting Retrofit Program</b>																	
5332307 2025 LED Street Lighting Retrofit Program (FC)			200,000									<b>200,000</b>			(200,000)		<b>(200,000)</b>
5332406 2027 LED Street Lighting Retrofit Program (FC)					200,000							<b>200,000</b>			(200,000)		<b>(200,000)</b>
5332912 2029 LED Street Lighting Retrofit Program (FC)							200,000					<b>200,000</b>			(200,000)		<b>(200,000)</b>
<b>Total LED Street Lighting Retrofit Program</b>			200,000		200,000		200,000					<b>600,000</b>			(600,000)		<b>(600,000)</b>
<b>Material Storage Dome Reshingling Program</b>																	
5632411 2024 Material Storage Dome Reshingling		65,000										<b>65,000</b>			(65,000)		<b>(65,000)</b>
5632608 2026 Material Storage Dome Reshingling				69,000								<b>69,000</b>			(69,000)		<b>(69,000)</b>
5632808 2028 Material Storage Dome Reshingling						72,000						<b>72,000</b>			(72,000)		<b>(72,000)</b>
5633001 2030 Material Storage Dome Reshingling								76,000				<b>76,000</b>			(76,000)		<b>(76,000)</b>
5633204 2032 Material Storage Dome Reshingling										80,000		<b>80,000</b>			(80,000)		<b>(80,000)</b>
<b>Total Material Storage Dome Reshingling Program</b>		65,000		69,000		72,000		76,000		80,000		<b>362,000</b>			(362,000)		<b>(362,000)</b>
<b>Other Replacements</b>																	
5331910 Soil Remediation Norfolk County Garage & Woodlot	10,401,000			750,000								<b>750,000</b>		(750,000)			<b>(750,000)</b>
3231601 Renovations to Council Chambers					32,000	179,000						<b>211,000</b>			(211,000)		<b>(211,000)</b>
<b>Total Other Replacements</b>	10,401,000			750,000	32,000	179,000						<b>961,000</b>		(750,000)	(211,000)		<b>(961,000)</b>
<b>Other Studies &amp; Assessments</b>																	
5332341 Norfolk County Greenhouse Gas Emissions Reduction Plan			92,000									<b>92,000</b>			(92,000)		<b>(92,000)</b>
5332428 Energy Audits of County Facilities		50,000										<b>50,000</b>			(50,000)		<b>(50,000)</b>
5332521 Accessibility Audits of County Facilities			150,000									<b>150,000</b>			(150,000)		<b>(150,000)</b>
5332719 Structural Review - Arenas (5)					30,000							<b>30,000</b>			(30,000)		<b>(30,000)</b>
5332720 Structural Review - Arenas (5)										34,000		<b>34,000</b>			(34,000)		<b>(34,000)</b>
5333201 Building Condition Assessments										350,000		<b>350,000</b>			(350,000)		<b>(350,000)</b>
<b>Total Other Studies &amp; Assessments</b>		50,000	242,000		30,000					384,000		<b>706,000</b>			(706,000)		<b>(706,000)</b>
<b>Total Facilities</b>	<b>10,722,000</b>	<b>6,471,000</b>	<b>14,396,000</b>	<b>11,248,000</b>	<b>33,236,000</b>	<b>4,691,000</b>	<b>6,262,000</b>	<b>2,766,000</b>	<b>3,560,000</b>	<b>2,702,000</b>	<b>7,206,000</b>	<b>92,538,000</b>	<b>(2,700,000)</b>	<b>(38,065,000)</b>	<b>(51,773,000)</b>		<b>(92,538,000)</b>
<b>Roads</b>																	
<b>Other New / Initiatives</b>																	
5632413 Asphalt Hotbox and Recycler		160,000										<b>160,000</b>			(160,000)		<b>(160,000)</b>
5632512 Sand Stacker			150,000									<b>150,000</b>			(150,000)		<b>(150,000)</b>
5632513 Asphalt Hotbox and Recycler					174,000							<b>174,000</b>			(174,000)		<b>(174,000)</b>
<b>Total Other New / Initiatives</b>		160,000	150,000		174,000							<b>484,000</b>			(484,000)		<b>(484,000)</b>
<b>Traffic Signal Controllers Program</b>																	
5632408 2024 Traffic Controller Program		57,000										<b>57,000</b>			(57,000)		<b>(57,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5632508 2025 Traffic Controller Program			58,000									58,000			(58,000)		(58,000)
5632603 2026 Traffic Controller Program				60,000								60,000			(60,000)		(60,000)
5632704 2027 Traffic Controller Program					61,000							61,000			(61,000)		(61,000)
5632804 2028 Traffic Controller Program						63,000						63,000			(63,000)		(63,000)
5632903 2029 Traffic Controller Program							64,000					64,000			(64,000)		(64,000)
5633004 2030 Traffic Controller Program								66,000				66,000			(66,000)		(66,000)
5633101 2031 Traffic Controller Program									67,000			67,000			(67,000)		(67,000)
5633201 2032 Traffic Controller Program										69,000		69,000			(69,000)		(69,000)
5633302 2033 Traffic Controller Program											71,000	71,000			(71,000)		(71,000)
<b>Total Traffic Signal Controllers Program</b>		57,000	58,000	60,000	61,000	63,000	64,000	66,000	67,000	69,000	71,000	636,000			(636,000)		(636,000)
<b>Barrier Free - Accessible Pedestrian Signals Program</b>																	
3332404 2024 Accessible Pedestrian Signals		28,000										28,000			(28,000)		(28,000)
3332504 2025 Accessible Pedestrian Signals			29,000									29,000			(29,000)		(29,000)
3332604 2026 Accessible Pedestrian Signals				29,000								29,000			(29,000)		(29,000)
3332704 2027 Accessible Pedestrian Signals					30,000							30,000			(30,000)		(30,000)
3332804 2028 Accessible Pedestrian Signals						30,000						30,000			(30,000)		(30,000)
3332905 2029 Accessible Pedestrian Signals							31,000					31,000			(31,000)		(31,000)
3333005 2030 Accessible Pedestrian Signals								31,000				31,000			(31,000)		(31,000)
3333104 2031 Accessible Pedestrian Signals									32,000			32,000			(32,000)		(32,000)
3333203 2032 Accessible Pedestrian Signals										33,000		33,000			(33,000)		(33,000)
3333303 2033 Accessible Pedestrian Signals											34,000	34,000			(34,000)		(34,000)
<b>Total Barrier Free - Accessible Pedestrian Signals Program</b>		28,000	29,000	29,000	30,000	30,000	31,000	31,000	32,000	33,000	34,000	307,000			(307,000)		(307,000)
<b>Total Roads</b>		245,000	237,000	89,000	265,000	93,000	95,000	97,000	99,000	102,000	105,000	1,427,000			(1,427,000)		(1,427,000)
<b>Total Operations</b>	11,142,000	18,299,000	20,981,000	18,523,000	37,792,000	11,015,000	32,942,000	8,540,000	7,758,000	11,585,000	10,431,000	177,866,000	(5,816,000)	(66,722,000)	(97,835,000)	(7,493,000)	(177,866,000)
<b>Community Development</b>																	
<b>Planning</b>																	
<b>Aerial Photography Updates Program</b>																	
8232502 2025 Aerial Photography Updates			22,000									22,000			(22,000)		(22,000)
8233001 2030 Aerial Photography Updates								24,000				24,000			(24,000)		(24,000)
<b>Total Aerial Photography Updates Program</b>			22,000					24,000				46,000			(46,000)		(46,000)
<b>Other Studies &amp; Assessments</b>																	
8232701 Zoning By-Law Update			50,000									50,000			(50,000)		(50,000)
8232302 Cultural Plan & Archeological Management Plan			120,000									120,000			(120,000)		(120,000)
8232601 Natural Heritage Systems Study				160,000								160,000			(160,000)		(160,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
8232602 Two-Zone Floodplain Study/Options - Port Dover					128,000							128,000			(128,000)		(128,000)
8232402 Urban Design Guidelines						54,000						54,000			(54,000)		(54,000)
8232901 Official Plan Update - 10 Year Review						100,000						100,000			(100,000)		(100,000)
8233101 Comprehensive Zoning By-Law Update						54,000						54,000			(54,000)		(54,000)
8232902 Future Growth Related Studies - Planning							50,000					50,000			(50,000)		(50,000)
8233002 Future Growth Related Studies - Planning								51,000				51,000			(51,000)		(51,000)
8233102 Future Growth Related Studies - Planning									52,000			52,000			(52,000)		(52,000)
8233201 Future Growth Related Studies - Planning										54,000		54,000			(54,000)		(54,000)
8233301 Future Growth Related Studies - Planning											55,000	55,000			(55,000)		(55,000)
<b>Total Other Studies &amp; Assessments</b>			170,000	160,000	128,000	208,000	50,000	51,000	52,000	54,000	55,000	928,000			(928,000)		(928,000)
<b>Total Planning</b>			192,000	160,000	128,000	208,000	50,000	75,000	52,000	54,000	55,000	974,000			(974,000)		(974,000)
<b>Building</b>																	
<b>Other Studies &amp; Assessments</b>																	
8532801 Building Permit Fee Study						50,000						50,000			(50,000)		(50,000)
8533301 Building Permit Fee Study												50,000			(50,000)		(50,000)
<b>Total Other Studies &amp; Assessments</b>						50,000						100,000			(100,000)		(100,000)
<b>Total Building</b>						50,000						100,000			(100,000)		(100,000)
<b>Economic Development</b>																	
<b>Placemaking Assets Program</b>																	
8432201 Placemaking Assets - Simcoe Area	5,000	20,000										20,000			(20,000)		(20,000)
8432501 Placemaking Assets - Port Ryerse Sign & Existing Sign R		5,000	5,000									10,000			(10,000)		(10,000)
8432301 Placemaking Assets - Delhi Area			5,000	21,000								26,000			(26,000)		(26,000)
8432601 2026-27 Placemaking Assets Program				5,000	22,000							27,000			(27,000)		(27,000)
8432701 2027-28 Placemaking Assets Program					5,000	22,000						27,000			(27,000)		(27,000)
8432801 2028-29 Placemaking Assets Program						6,000	23,000					29,000			(29,000)		(29,000)
8432901 2029-30 Placemaking Assets Program							6,000	23,000				29,000			(29,000)		(29,000)
8433001 2030-31 Placemaking Assets Program								6,000	24,000			30,000			(30,000)		(30,000)
8433101 2031-32 Placemaking Assets Program									6,000	24,000		30,000			(30,000)		(30,000)
8433201 2032-33 Placemaking Assets Program										6,000	25,000	31,000			(31,000)		(31,000)
8433301 2033-34 Placemaking Assets Program											6,000	6,000			(6,000)		(6,000)
<b>Total Placemaking Assets Program</b>	5,000	25,000	10,000	26,000	27,000	28,000	29,000	29,000	30,000	30,000	31,000	265,000			(265,000)		(265,000)
<b>Other New / Initiatives</b>																	
8432403 Shelters & Accessible Concrete Pads			115,000									115,000	(92,000)		(23,000)		(115,000)
7232001 Ride Norfolk - Para Transit Accessible Vehicle (FC)			277,000									277,000	(220,000)		(57,000)		(277,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
7232401 Ride Norfolk - Para Transit Accessible Vehicle (FC)							305,000					305,000	(259,000)		(46,000)		(305,000)
7232901 Ride Norfolk - Para Transit Accessible Vehicle (FC)											337,000	337,000	(286,000)		(51,000)		(337,000)
<b>Total Other New / Initiatives</b>			392,000				305,000				337,000	<b>1,034,000</b>	(857,000)		(177,000)		<b>(1,034,000)</b>
<b>Other Studies &amp; Assessments</b>																	
8432402 Transit Master Plan		90,000										90,000			(90,000)		(90,000)
8432702 2027 Economic Development Strategy Update					50,000							50,000			(50,000)		(50,000)
8433102 2031 Economic Development Strategy Update									60,000			60,000			(60,000)		(60,000)
<b>Total Other Studies &amp; Assessments</b>		90,000			50,000				60,000			<b>200,000</b>			(200,000)		<b>(200,000)</b>
<b>Total Economic Development</b>	<b>5,000</b>	<b>115,000</b>	<b>402,000</b>	<b>26,000</b>	<b>77,000</b>	<b>28,000</b>	<b>334,000</b>	<b>29,000</b>	<b>90,000</b>	<b>30,000</b>	<b>368,000</b>	<b>1,499,000</b>	<b>(857,000)</b>		<b>(642,000)</b>		<b>(1,499,000)</b>
<b>Heritage &amp; Culture</b>																	
<b>Other New / Initiatives</b>																	
8332407 Archives High Density Storage System		39,000										39,000			(39,000)		(39,000)
<b>Total Other New / Initiatives</b>		39,000										39,000			(39,000)		(39,000)
<b>Other Studies &amp; Assessments</b>																	
8331707 Collections Storage Study		53,000										53,000			(53,000)		(53,000)
<b>Total Other Studies &amp; Assessments</b>		53,000										53,000			(53,000)		(53,000)
<b>Total Heritage &amp; Culture</b>		<b>92,000</b>										<b>92,000</b>			<b>(92,000)</b>		<b>(92,000)</b>
<b>Total Community Development</b>	<b>5,000</b>	<b>207,000</b>	<b>594,000</b>	<b>186,000</b>	<b>205,000</b>	<b>286,000</b>	<b>384,000</b>	<b>104,000</b>	<b>142,000</b>	<b>84,000</b>	<b>473,000</b>	<b>2,665,000</b>	<b>(857,000)</b>		<b>(1,808,000)</b>		<b>(2,665,000)</b>
<b>Water &amp; Wastewater</b>																	
<b>Wastewater Operations</b>																	
<b>Other New / Initiatives</b>																	
5832729 Centralized Biosolids Management Facility						5,125,000						5,125,000		(5,125,000)			(5,125,000)
<b>Total Other New / Initiatives</b>						5,125,000						5,125,000		(5,125,000)			(5,125,000)
<b>Wastewater Equipment Replacements/Upgrades Program</b>																	
5832435 Western Ave SPS ATS & Pump Replacements		37,000										37,000			(33,000)	(4,000)	(37,000)
5832436 Access Platform for Filter Room Hoists		15,000	100,000									115,000			(102,000)	(13,000)	(115,000)
5832437 Air Compressor Rebuild		12,000										12,000			(11,000)	(1,000)	(12,000)
5832438 Generator Access Platform		30,000										30,000			(27,000)	(3,000)	(30,000)
5832439 ATS Modification in Filter Building		20,000										20,000			(18,000)	(2,000)	(20,000)
5832440 Lynn St. SPS Electrical Upgrades		75,000										75,000			(67,000)	(8,000)	(75,000)
5832441 Mallard Walk Generator & ATS		25,000										25,000			(22,000)	(3,000)	(25,000)
5832442 Eyewash at Ferrous Receiving		18,000										18,000			(16,000)	(2,000)	(18,000)
5832443 Rowan WWTP Chemical Pumps		25,000										25,000			(25,000)		(25,000)
5832518 Return Sludge Pump, Pipe Gallery - Delhi WWTP			9,000									9,000			(8,000)	(1,000)	(9,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5832519 Sewage Lift Pump, Western Ave PS - Delhi WWTP			7,000									7,000			(6,000)	(1,000)	(7,000)
5832520 Sludge Recirculation Pump 1, Digester - Port Dover WWT			9,000									9,000			(8,000)	(1,000)	(9,000)
5832521 Sludge Recirculation Pump 2, Digester - Port Dover WWT			9,000									9,000			(8,000)	(1,000)	(9,000)
5832522 Sewage Lift Pump, Nelson St PS - Port Dover WWTP			54,000									54,000			(48,000)	(6,000)	(54,000)
5832523 Sewage Lift Pump, Nelson St. PS - Port Dover WWTP			54,000									54,000			(48,000)	(6,000)	(54,000)
5832524 Sewage Pump Lift 1, Bridge St PS, Main PS, - Port Dover			38,000									38,000			(34,000)	(4,000)	(38,000)
5832525 Sewage Pump Lift 2, Bridge St PS, Main PS - Port Dover			38,000									38,000			(34,000)	(4,000)	(38,000)
5832526 Sewage Lift Pump 3, Bridge St PS, Main PS - Port Dover			38,000									38,000			(34,000)	(4,000)	(38,000)
5832527 Sewage Lift Pump Set, Front Rd PS, - Port Rowan WWTP			16,000									16,000			(14,000)	(2,000)	(16,000)
5832528 Sewage Lift Pump Set 1, Second Ave PS - Simcoe WWTP			16,000									16,000			(14,000)	(2,000)	(16,000)
5832529 Sewage Lift Pump Set 2, Second Ave PS - Simcoe WWTP			16,000									16,000			(14,000)	(2,000)	(16,000)
5832716 Sewage Lift Pump Set, Storm Water PS - Delhi WTP					29,000							29,000			(26,000)	(3,000)	(29,000)
5832717 Return Sludge Pump, Pipe Gallery - Delhi WTP					9,000							9,000			(8,000)	(1,000)	(9,000)
5832718 Return Sludge Pump, Pipe Gallery - Delhi WTP					9,000							9,000			(8,000)	(1,000)	(9,000)
5832719 Sewage Lift Pump, Harbour St PS - Port Dover WTP					12,000							12,000			(11,000)	(1,000)	(12,000)
5832720 Sewage Lift Pump Set, Ducks Landing PS - Port Rowan WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832721 Sewage Lift Pump, Mallard Walk PS - Port Rowan WTP					9,000							9,000			(8,000)	(1,000)	(9,000)
5832722 Backwash Pump, Effluent Filter Bldg - Simcoe WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832723 Raw Sludge Pump 2, North Raw Sludge PH - Simcoe WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832724 Backwash Pump 2, Effluent Filter Bldg - Simcoe WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832725 Effluent Water Pump, Effluent Filter Bldg, - Simcoe WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832726 Effluent Water Pump, Effluent Filter Bldg - Simcoe WTP					17,000							17,000			(15,000)	(2,000)	(17,000)
5832727 Sewage Lift Pump Set, Talbot Street PS - Simcoe WTP					29,000							29,000			(26,000)	(3,000)	(29,000)
5832728 Sewage Lift Pump Set, Deer Park Rd PS - Waterford WTP					46,000							46,000			(41,000)	(5,000)	(46,000)
5832803 2028 Wastewater Equip Replacements & Upgrades						410,000						410,000			(364,000)	(46,000)	(410,000)
5832902 2029 Wastewater Equip Replacements & Upgrades							401,000					401,000			(356,000)	(45,000)	(401,000)
5832910 Primary Raw Sludge Pump, Primary Raw Sludge Bldg - Port Rowan WTP							19,000					19,000			(17,000)	(2,000)	(19,000)
5833002 2030 Wastewater Equip Replacements & Upgrades								431,000				431,000			(383,000)	(48,000)	(431,000)
5833112 2031 Wastewater Equip Replacements & Upgrades									442,000			442,000			(393,000)	(49,000)	(442,000)
5532633 2032 Wastewater Equipment Replacements & Upgrades										453,000		453,000			(403,000)	(50,000)	(453,000)
5833303 2033 Wastewater Equipment Replacements & Upgrades											464,000	464,000			(412,000)	(52,000)	(464,000)
<b>Total Wastewater Equipment Replacements/Upgrades Program</b>		257,000	404,000		245,000	410,000	420,000	431,000	442,000	453,000	464,000	<b>3,526,000</b>			(3,137,000)	(389,000)	<b>(3,526,000)</b>
<b>Supervisory Control &amp; Data Acquisition Replacements Program</b>																	
5832401 2024 SCADA Replacements - Wastewater		60,000										60,000			(60,000)		(60,000)



**FINAL 2024-2033 CAPITAL PLAN**

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5832418 2024 PLC Replacement - Port Rowan SPS 1 Front Rd		16,000										16,000			(16,000)		(16,000)
5832419 2024 Historian Server Replacements		91,000										91,000			(91,000)		(91,000)
5832506 2025 SCADA Replacements - Wastewater			64,000									64,000			(64,000)		(64,000)
5832516 2025 PLC Replacements - Simcoe WWTP			76,000									76,000			(76,000)		(76,000)
5832605 2026 SCADA Replacements - Wastewater				98,000								98,000			(98,000)		(98,000)
5832618 2026 SPS PLC Replacements - Various SPS				59,000								59,000			(59,000)		(59,000)
5832619 2026 Historian Server Replacements				29,000								29,000			(29,000)		(29,000)
5832703 2027 SCADA Replacements - Wastewater					76,000							76,000			(76,000)		(76,000)
5832714 2027 PLC Replacements - Port Rowan WTP & Various SPS					126,000							126,000			(126,000)		(126,000)
5832805 2028 SCADA Replacements - Wastewater						78,000						78,000			(78,000)		(78,000)
5832816 2028 PLC Replacements - Various SPS						129,000						129,000			(129,000)		(129,000)
5832817 2028 Historian Server Replacements						74,000						74,000			(74,000)		(74,000)
5832906 2029 SCADA Replacements - Wastewater							101,000					101,000			(101,000)		(101,000)
5833004 2030 SCADA Replacements - Wastewater								85,000				85,000			(85,000)		(85,000)
5833016 2030 PLC Replacements - Delhi WWTP & Various SPS								190,000				190,000			(190,000)		(190,000)
5833017 2030 Historian Server Replacements								33,000				33,000			(33,000)		(33,000)
5833113 2031 SCADA Replacements - Wastewater									87,000			87,000			(87,000)		(87,000)
5833114 2031 PLC Replacements - Simcoe WWTP & Various SPS									106,000			106,000			(106,000)		(106,000)
1532301 2032 Historian Server Replacements										35,000		35,000			(35,000)		(35,000)
5832343 2032 SCADA Replacements - Wastewater										89,000		89,000			(89,000)		(89,000)
5833302 2033 Historian Server Replacements											36,000	36,000			(36,000)		(36,000)
5833304 2033 SCADA Replacements - Wastewater											91,000	91,000			(91,000)		(91,000)
<b>Total Supervisory Control &amp; Data Acquisition Replacements Pr</b>		167,000	140,000	186,000	202,000	281,000	101,000	308,000	193,000	124,000	127,000	1,829,000			(1,829,000)		(1,829,000)
<b>Other Replacements</b>																	
5831507 Port Dover WWTP Phase 1 Upgrades	1,550,000	27,829,000										27,829,000		(27,829,000)			(27,829,000)
5831711 Simcoe WWTP Phase 1 Upgrades (Digesters)	2,400,000	55,862,000										55,862,000		(53,462,000)	(2,400,000)		(55,862,000)
5832422 Simcoe WWTP Phase 2 Upgrades (Headworks & Building)		1,025,000			31,459,000							32,484,000		(31,459,000)	(1,025,000)		(32,484,000)
5832423 Port Rowan WWTP Roof & Envelope Repairs		283,000										283,000			(283,000)		(283,000)
5832424 Waterford WWTP Roof & Envelope Repairs		36,000										36,000			(36,000)		(36,000)
5832530 Simcoe WWTP Roof & Envelope Repairs			564,000									564,000			(564,000)		(564,000)
5832531 Port Dover WWTP Roof & Envelope Repairs			189,000									189,000			(189,000)		(189,000)
5832621 Sewage Pumping Station Optimization/Upgrades				1,250,000				10,250,000				11,500,000		(5,125,000)	(5,750,000)	(625,000)	(11,500,000)
5832622 Port Dover WWTP Phase 2 Upgrades				5,036,000		29,981,000						35,017,000		(29,981,000)	(5,036,000)		(35,017,000)
5832801 SAGR Media Replacement - Waterford WWTP						174,000						174,000			(174,000)		(174,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5832814 Media Filter Replacement - Delhi WWTP						178,000						178,000			(178,000)		(178,000)
5832815 UV Bulb Replacement - Delhi WWTP						42,000						42,000			(42,000)		(42,000)
5833015 Media Replacement - Simcoe WWTP - Recent Rebuilds								345,000				345,000			(345,000)		(345,000)
5833201 Port Rowan WWTP - Membrane Replacement									1,249,000			1,249,000			(1,249,000)		(1,249,000)
5833301 Waterford WWTP Capacity Expansion (Engineering)										1,536,000		1,536,000			(154,000)	(1,382,000)	(1,536,000)
<b>Total Other Replacements</b>	3,950,000	85,035,000	753,000	6,286,000	31,459,000	30,375,000		10,595,000		1,249,000	1,536,000	167,288,000		(147,856,000)	(17,425,000)	(2,007,000)	(167,288,000)
<b>Other Studies &amp; Assessments</b>																	
5832125 Backflow Prevention Study		50,000										50,000			(50,000)		(50,000)
<b>Total Other Studies &amp; Assessments</b>		50,000										50,000			(50,000)		(50,000)
<b>Total Wastewater Operations</b>	<b>3,950,000</b>	<b>85,509,000</b>	<b>1,297,000</b>	<b>6,472,000</b>	<b>31,906,000</b>	<b>36,191,000</b>	<b>521,000</b>	<b>11,334,000</b>	<b>635,000</b>	<b>1,826,000</b>	<b>2,127,000</b>	<b>177,818,000</b>		<b>(152,981,000)</b>	<b>(22,441,000)</b>	<b>(2,396,000)</b>	<b>(177,818,000)</b>
<b>Water Operations</b>																	
<b>Proposed Inter Urban Water Supply Program</b>																	
5832045 Inter Urban Water Supply Program Engineering	3,632,000																
5832236 Phase 1 : Simcoe to Townsend Connection	4,812,000		62,815,000									62,815,000	(41,877,000)	(20,938,000)			(62,815,000)
5832414 Phase 1 : Nanticoke WTP Upgrade #1 (10MLD)	6,000,000		41,128,000									41,128,000	(27,419,000)	(13,709,000)			(41,128,000)
5832627 Phase 2 : Vertical Capital				1,454,000		10,183,000						11,637,000	(7,758,000)	(3,879,000)			(11,637,000)
5832628 Phase 2 : Feeder Mains to ET				862,000		5,657,000						6,519,000	(4,346,000)	(2,173,000)			(6,519,000)
5832626 Decommissioning - Simcoe WTP					1,081,000	4,525,000						5,606,000		(5,606,000)			(5,606,000)
5832912 Phase 3: Vertical Capital							6,438,000		45,094,000			51,532,000	(34,355,000)	(17,177,000)			(51,532,000)
5832913 Phase 3: Feeder Mains to ET							2,465,000		14,168,000			16,633,000	(11,089,000)	(5,544,000)			(16,633,000)
<b>Total Proposed Inter Urban Water Supply Program</b>	14,444,000		103,943,000	2,316,000	1,081,000	20,365,000	8,903,000		59,262,000			195,870,000	(126,844,000)	(69,026,000)			(195,870,000)
<b>Major Vertical Replacements &amp; Rehabs</b>																	
5831435 Port Rowan WTP and Intake Upgrades	1,965,000	12,100,000										12,100,000	(3,666,000)		(1,174,000)	(7,260,000)	(12,100,000)
5832808 Elevated Storage Tank Repair/Painting - Port Dover			3,604,000									3,604,000			(3,604,000)		(3,604,000)
5832911 Port Dover WTP Building Reconstruction					1,300,000							1,300,000			(1,300,000)		(1,300,000)
5833007 Simcoe Water Tower Replacement								6,209,000				6,209,000		(6,209,000)			(6,209,000)
5833009 Water Tower Rehabilitation - Port Rowan								1,080,000				1,080,000			(1,080,000)		(1,080,000)
5833309 Waterford WTP Condition Assessment, Engineering & C											882,000	882,000			(882,000)		(882,000)
<b>Total Major Vertical Replacements &amp; Rehabs</b>	1,965,000	12,100,000	3,604,000		1,300,000			7,289,000			882,000	25,175,000	(3,666,000)	(6,209,000)	(8,040,000)	(7,260,000)	(25,175,000)
<b>Water Equipment Replacements/Upgrades Program</b>																	
5832415 Water Flow Meter Replacement (4)		36,000										36,000			(32,000)	(4,000)	(36,000)
5832416 Well Generator Replacement (2)		109,000										109,000			(109,000)		(109,000)
5832425 Delhi - Well #2 Pump Rehab		35,000										35,000			(35,000)		(35,000)
5832426 Delhi Well #2 Generator		80,000										80,000			(80,000)		(80,000)





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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5832432 Large Meter Replacement		100,000										100,000			(89,000)	(11,000)	(100,000)
5832433 5 Diesel Generators		100,000										100,000			(89,000)	(11,000)	(100,000)
5832434 Chemical Pumps		30,000										30,000			(27,000)	(3,000)	(30,000)
5832502 2025 Water Equipment Replacements & Upgrades			112,000									112,000			(100,000)	(12,000)	(112,000)
5832603 2026 Water Equipment Replacements & Upgrades				115,000								115,000			(102,000)	(13,000)	(115,000)
5832614 GAC Filter Replacement - Port Rowan				226,000								226,000			(201,000)	(25,000)	(226,000)
5832623 Delhi - Well #3a&b Pump Rehab				35,000								35,000			(35,000)		(35,000)
5832624 Courtland Booster Station Inspection and Rehab (Structur				74,000								74,000			(66,000)	(8,000)	(74,000)
5832625 Delhi - Well #3a&b Pump Rehab				39,000								39,000			(39,000)		(39,000)
5832704 2027 Water Equipment Replacements & Upgrades					118,000							118,000			(105,000)	(13,000)	(118,000)
5832711 Pump Replacement/Rebuild - Cedar St Booster Station					96,000							96,000			(96,000)		(96,000)
5832730 Waterford - Well #4 Pump Rehab					40,000							40,000			(40,000)		(40,000)
5832731 Delhi Water Depot					8,000		53,000					61,000			(54,000)	(7,000)	(61,000)
5832802 2028 Water Equipment Replacements & Upgrades						121,000						121,000			(108,000)	(13,000)	(121,000)
5832811 Generator Replacement - Delhi Well						227,000						227,000			(204,000)	(23,000)	(227,000)
5832812 Motor Control Centre Replacement - Delhi Well 2						74,000						74,000			(67,000)	(7,000)	(74,000)
5832818 Delhi - Well #1 Pump Rehab						41,000						41,000			(41,000)		(41,000)
5832901 2029 Water Equipment Replacements & Upgrades							124,000					124,000			(110,000)	(14,000)	(124,000)
5832908 Generator Replacement - Waterford WTP							239,000					239,000			(212,000)	(27,000)	(239,000)
5832909 Motor Control Centre Replacement - Waterford WTP							94,000					94,000			(84,000)	(10,000)	(94,000)
5833001 2030 Water Equipment Replacements & Upgrades								127,000				127,000			(113,000)	(14,000)	(127,000)
5833008 Generator Replacement - Courtland Booster								93,000				93,000			(83,000)	(10,000)	(93,000)
5833011 Generator Replacement - Simcoe NW Reservoir								206,000				206,000			(183,000)	(23,000)	(206,000)
5833012 Motor Control Centre Replacement - Simcoe NW Reserv								78,000				78,000			(69,000)	(9,000)	(78,000)
5833018 Courtland Generator Replacement								244,000				244,000			(217,000)	(27,000)	(244,000)
5833101 2031 Water Equipment Replacements & Upgrades									130,000			130,000			(116,000)	(14,000)	(130,000)
5833105 Motor Control Centre Replacement - Port Dover WTP									153,000			153,000			(136,000)	(17,000)	(153,000)
5833115 Filter Media Replacement (Anthracite in 3 Filters)									10,000			10,000			(9,000)	(1,000)	(10,000)
5833116 Port Rowan/St. Williams Pump Rehabs									52,000			52,000			(52,000)		(52,000)
5833117 Delhi - Well 3a&3b Pump Rehab									44,000			44,000			(44,000)		(44,000)
5832351 2032 Water Equipment Replacements & Upgrades										133,000		133,000			(118,000)	(15,000)	(133,000)
5833202 Waterford Well #4 Pump Rehab										54,000		54,000			(54,000)		(54,000)
5833306 2033 Water Equipment Replacements & Upgrades											125,000	125,000			(111,000)	(14,000)	(125,000)
5833308 Port Dover Pump Rehabs											55,000	55,000			(55,000)		(55,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
<b>Total Water Equipment Replacements/Upgrades Program</b>		490,000	112,000	489,000	262,000	516,000	457,000	748,000	389,000	187,000	180,000	<b>3,830,000</b>			(3,485,000)	(345,000)	<b>(3,830,000)</b>
<b>Well Rehabilitation Program</b>																	
5832406 2024 Well Rehabilitation Program - Simcoe		165,000										<b>165,000</b>			(165,000)		<b>(165,000)</b>
5832417 2024 Well Rehabilitation Program - Delhi		38,000										<b>38,000</b>			(38,000)		<b>(38,000)</b>
5832504 2025 Well Rehabilitation Program - Simcoe			209,000									<b>209,000</b>			(209,000)		<b>(209,000)</b>
5832615 2026 Well Rehabilitation Program - Delhi				80,000								<b>80,000</b>			(80,000)		<b>(80,000)</b>
5832706 2027 Well Rehabilitation Program - Waterford					62,000							<b>62,000</b>			(62,000)		<b>(62,000)</b>
5832807 2028 Well Rehabilitation Program - Delhi						58,000						<b>58,000</b>			(58,000)		<b>(58,000)</b>
5832813 2028 Well Rehabilitation Program - Waterford						42,000						<b>42,000</b>			(42,000)		<b>(42,000)</b>
5832903 2029 Well Rehabilitation Program - Delhi							58,000					<b>58,000</b>			(58,000)		<b>(58,000)</b>
5833108 2031 Well Rehabilitation Program - Delhi									90,000			<b>90,000</b>			(90,000)		<b>(90,000)</b>
<b>Total Well Rehabilitation Program</b>		203,000	209,000	80,000	62,000	100,000	58,000		90,000			<b>802,000</b>			(802,000)		<b>(802,000)</b>
<b>Supervisory Control &amp; Data Acquisition Replacements Prog</b>																	
5832403 2024 SCADA Replacements - Water		119,000										<b>119,000</b>			(119,000)		<b>(119,000)</b>
5832505 2025 SCADA Replacements - Water			122,000									<b>122,000</b>			(122,000)		<b>(122,000)</b>
5832601 2026 SCADA Replacements - Water				135,000								<b>135,000</b>			(135,000)		<b>(135,000)</b>
5832617 2026 Historian Server Replacement - Cedar St				20,000								<b>20,000</b>			(20,000)		<b>(20,000)</b>
5832702 2027 SCADA Replacements - Water					144,000							<b>144,000</b>			(144,000)		<b>(144,000)</b>
5832713 2027 Historian Server Replacements					103,000							<b>103,000</b>			(103,000)		<b>(103,000)</b>
5832804 2028 SCADA Replacements - Water						152,000						<b>152,000</b>			(152,000)		<b>(152,000)</b>
5832905 2029 SCADA Replacements - Water							166,000					<b>166,000</b>			(166,000)		<b>(166,000)</b>
5833003 2030 SCADA Replacements - Water								144,000				<b>144,000</b>			(144,000)		<b>(144,000)</b>
5833013 2030 Historian Server Replacement - Cedar St								22,000				<b>22,000</b>			(22,000)		<b>(22,000)</b>
5833014 2030 PLC Replacements								104,000				<b>104,000</b>			(104,000)		<b>(104,000)</b>
5833109 2031 SCADA Replacements - Water									145,000			<b>145,000</b>			(145,000)		<b>(145,000)</b>
5833110 2031 Historian Server Replacements									115,000			<b>115,000</b>			(115,000)		<b>(115,000)</b>
5833111 2031 PLC Replacements									76,000			<b>76,000</b>			(76,000)		<b>(76,000)</b>
5833305 2033 PLC Replacements										80,000		<b>80,000</b>			(80,000)		<b>(80,000)</b>
5833307 2033 Historian Server Replacements										82,000		<b>82,000</b>			(82,000)		<b>(82,000)</b>
<b>Total Supervisory Control &amp; Data Acquisition Replacements Pr</b>		119,000	122,000	155,000	247,000	152,000	166,000	270,000	336,000		162,000	<b>1,729,000</b>			(1,729,000)		<b>(1,729,000)</b>
<b>Other Replacements</b>																	
5832114 Delhi Filter Plant Decommissioning		57,000	590,000									<b>647,000</b>			(647,000)		<b>(647,000)</b>
5832809 Pt Rowan - St William Transmission Wtrmn - Ph 2/2				630,000	6,303,000							<b>6,933,000</b>			(6,933,000)		<b>(6,933,000)</b>
5832616 Courtland Booster Station Rehabilitation & Inspection				74,000								<b>74,000</b>			(74,000)		<b>(74,000)</b>



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
	2023 & Prior	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL BUDGET (2024 to 2033)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2024 to 2033)
5833102 Well UV System - Delhi									481,000			481,000			(481,000)		(481,000)
<b>Total Other Replacements</b>		57,000	590,000	704,000	6,303,000				481,000			8,135,000			(8,135,000)		(8,135,000)
<b>Total Water Operations</b>	<b>16,409,000</b>	<b>12,969,000</b>	<b>108,580,000</b>	<b>3,744,000</b>	<b>9,255,000</b>	<b>21,133,000</b>	<b>9,584,000</b>	<b>8,307,000</b>	<b>60,558,000</b>	<b>187,000</b>	<b>1,224,000</b>	<b>235,541,000</b>	<b>(130,510,000)</b>	<b>(75,235,000)</b>	<b>(22,191,000)</b>	<b>(7,605,000)</b>	<b>(235,541,000)</b>
<b>Total Water &amp; Wastewater</b>	<b>20,359,000</b>	<b>98,478,000</b>	<b>109,877,000</b>	<b>10,216,000</b>	<b>41,161,000</b>	<b>57,324,000</b>	<b>10,105,000</b>	<b>19,641,000</b>	<b>61,193,000</b>	<b>2,013,000</b>	<b>3,351,000</b>	<b>413,359,000</b>	<b>(130,510,000)</b>	<b>(228,216,000)</b>	<b>(44,632,000)</b>	<b>(10,001,000)</b>	<b>(413,359,000)</b>
<b>Total NORFOLK COUNTY SUMMARY</b>	<b>36,981,000</b>	<b>167,516,000</b>	<b>176,880,000</b>	<b>72,216,000</b>	<b>126,565,000</b>	<b>107,528,000</b>	<b>85,972,000</b>	<b>70,061,000</b>	<b>116,803,000</b>	<b>52,645,000</b>	<b>46,297,000</b>	<b>1,022,483,000</b>	<b>(148,269,000)</b>	<b>(330,821,000)</b>	<b>(507,317,000)</b>	<b>(36,076,000)</b>	<b>(1,022,483,000)</b>