

2020 BUDGET

FINAL 2020-2029 CAPITAL PLAN



FINAL 2020-2029 CAPITAL PLAN

Division	LTD											TOTAL
	Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	FORECAST
Requisitions from Boards & Agencies		403,000	789,000	976,000	402,000	362,000	374,000	826,000	388,000	395,000	401,000	5,316,000
Office of the CAO			310,000									310,000
Employee & Corporate Services	10,000	678,000	2,100,000	646,000	431,000	542,000	456,000	654,000	688,000	615,000	575,000	7,385,000
Financial Services		245,000			80,000		76,000			88,000	82,000	571,000
Public Works	10,100,000	42,720,000	32,937,000	35,613,000	31,759,000	28,841,000	26,360,000	29,461,000	30,475,000	25,571,000	29,014,000	312,751,000
Health & Social Services		818,000	264,000	133,000	180,000	154,000	474,000	395,000	158,000	153,000	134,000	2,863,000
Community Services	11,000	1,928,000	8,544,000	18,586,000	13,466,000	5,725,000	7,385,000	5,037,000	3,039,000	2,853,000	3,464,000	70,027,000
Development & Cultural Services		394,000	477,000	81,000	26,000	27,000	49,000	28,000	29,000	29,000	30,000	1,170,000
Water & Wastewater	3,160,000	72,478,000	4,189,000	2,643,000	3,781,000	3,650,000	24,204,000	10,273,000	7,489,000	8,534,000	4,124,000	141,365,000
Total NORFOLK COUNTY SUMMARY	13,281,000	119,664,000	49,610,000	58,678,000	50,125,000	39,301,000	59,378,000	46,674,000	42,266,000	38,238,000	37,824,000	541,758,000

Project Type	LTD											TOTAL
	Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	FORECAST
REPLACEMENTS OF CAPITAL ASSETS	4,893,000	86,920,000	37,254,000	42,654,000	37,755,000	32,681,000	31,278,000	35,994,000	35,126,000	31,918,000	34,529,000	406,109,000
REPLACEMENTS WITH ENHANCEMENTS	1,467,000	25,942,000	4,084,000	1,187,000	9,196,000	4,091,000	8,094,000	764,000	676,000	1,513,000	823,000	56,370,000
NEW CAPITAL INITIATIVES	6,921,000	5,964,000	7,158,000	13,791,000	2,692,000	1,967,000	19,556,000	9,090,000	5,906,000	4,324,000	1,789,000	72,237,000
STUDIES		435,000	325,000	70,000	80,000	200,000	76,000		170,000	88,000	282,000	1,726,000
NORFOLK COUNTY PUBLIC LIBRARIES		356,000	742,000	929,000	355,000	362,000	374,000	826,000	388,000	395,000	401,000	5,128,000
POLICE SERVICES		47,000	47,000	47,000	47,000							188,000
Total PROJECT TYPES	13,281,000	119,664,000	49,610,000	58,678,000	50,125,000	39,301,000	59,378,000	46,674,000	42,266,000	38,238,000	37,824,000	541,758,000



FINAL 2020-2029 CAPITAL PLAN

	LTD											TOTAL
Funding Sources	Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	FORECAST
External Financing		843,000	705,000	2,227,000	484,000	636,000	653,000	511,000	522,000	533,000	544,000	7,658,000
Grants & Subsidies	285,000	4,777,000	880,000	101,000	100,000	111,000	100,000	106,000	100,000	109,000	100,000	6,484,000
Debt Financing												
Debenture Proceeds - Replacement Rate	0	43,500,000	0	0	0	0	0	0	0	0	0	43,500,000
Debenture Proceeds - Rate	160,000	10,340,000	102,000	0	1,410,000	0	8,008,000	3,057,000	2,853,000	2,038,000	0	27,808,000
Debenture Proceeds - Levy	7,301,000	2,940,000	3,811,000	2,136,700	5,310,000	1,320,000	1,827,000	255,000	25,000	195,000	1,420,000	19,239,700
Debenture Proceeds - Repl Levy	259,000	5,226,000	6,972,000	4,760,000	5,122,000	5,686,000	3,944,000	4,744,000	3,563,000	3,265,000	3,699,000	46,981,000
Post DC Debt	0	0	0	7,536,000	578,000	0	500,000	315,000	0	0	0	8,929,000
Total Debt Financing	7,720,000	62,006,000	10,885,000	14,432,700	12,420,000	7,006,000	14,279,000	8,371,000	6,441,000	5,498,000	5,119,000	146,457,700
Reserves & Reserve Funds	5,235,000	46,782,000	32,178,000	36,385,000	33,957,000	28,263,000	30,446,000	30,166,000	30,820,000	28,472,000	30,705,000	328,174,000
Levy/Rates												
T/F General Fund	41,000	1,832,000	3,124,000	1,413,000	1,657,000	1,800,000	1,490,000	1,210,000	1,119,000	1,163,000	1,194,000	16,002,000
T/F Rate Fund	0	203,000	10,000	0	0	0	0	0	0	70,000	0	283,000
Total Levy/Rates	41,000	2,035,000	3,134,000	1,413,000	1,657,000	1,800,000	1,490,000	1,210,000	1,119,000	1,233,000	1,194,000	16,285,000
Development Charges		3,221,000	1,828,000	4,119,300	1,507,000	1,485,000	12,410,000	6,310,000	3,264,000	2,393,000	162,000	36,699,300
Total FUNDING SOURCES	13,281,000	119,664,000	49,610,000	58,678,000	50,125,000	39,301,000	59,378,000	46,674,000	42,266,000	38,238,000	37,824,000	541,758,000



FINAL 2020-2029 CAPITAL PLAN

Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Requisitions from Boards & Agencies																		
Norfolk County Public Library																		
Material Replacement Program																		
9132001 Library Materials		316,000										316,000			(292,000)		(24,000)	(316,000)
9132101 2021 Library Materials			322,000									322,000			(297,000)		(25,000)	(322,000)
9132201 2022 Library Materials				329,000								329,000			(304,000)		(25,000)	(329,000)
9132301 2023 Library Materials					335,000							335,000			(309,000)		(26,000)	(335,000)
9132401 2024 Library Materials						342,000						342,000			(316,000)		(26,000)	(342,000)
9132501 2025 Library Materials							349,000					349,000			(322,000)		(27,000)	(349,000)
9132603 2026 Library Materials								356,000				356,000			(329,000)		(27,000)	(356,000)
9132701 2027 Library Materials									363,000			363,000			(335,000)		(28,000)	(363,000)
9132801 2028 Library Materials										370,000		370,000			(342,000)		(28,000)	(370,000)
9132901 2029 Library Materials											381,000	381,000			(351,000)		(30,000)	(381,000)
Total Material Replacement Program		316,000	322,000	329,000	335,000	342,000	349,000	356,000	363,000	370,000	381,000	3,463,000			(3,197,000)		(266,000)	(3,463,000)
Other Replacements																		
9131706 Shelving Replacement - Port Rowan			100,000									100,000		(100,000)				(100,000)
9132003 Shelving Replacement - Simcoe Library			200,000									200,000	(200,000)					(200,000)
9132004 Carpets - Simcoe Library			30,000									30,000	(30,000)					(30,000)
9132103 Carpets - Port Rowan Library			20,000									20,000		(20,000)				(20,000)
9132203 Shelving Replacement - Waterford Library				100,000								100,000		(100,000)				(100,000)
9132204 Carpets - Waterford Library				30,000								30,000		(30,000)				(30,000)
Total Other Replacements			350,000	130,000								480,000	(230,000)	(250,000)				(480,000)
New & Enhanced Security Technology for Libraries Program																		
9132002 Security & Technology for Libraries		40,000										40,000		(40,000)				(40,000)
9132102 2021 Security & Technology for Libraries			20,000									20,000		(20,000)				(20,000)
9132202 2022 Security & Technology for Libraries				20,000								20,000		(20,000)				(20,000)
9132302 2023 Security & Technology for Libraries					20,000							20,000		(20,000)				(20,000)
9132402 2024 Security & Technology for Libraries						20,000						20,000		(20,000)				(20,000)
9132502 2025 Security & Technology for Libraries							25,000					25,000		(25,000)				(25,000)
9132602 2026 Security & Technology for Libraries								120,000				120,000		(120,000)				(120,000)
9132702 2027 Security & Technology for Libraries									25,000			25,000		(25,000)				(25,000)
9132802 2028 Security & Technology for Libraries										25,000		25,000		(25,000)				(25,000)
9132005 2029 Security & Technology for Libraries											20,000	20,000		(20,000)				(20,000)
Total New & Enhanced Security Technology for Libraries Program		40,000	20,000	20,000	20,000	20,000	25,000	120,000	25,000	25,000	20,000	335,000		(335,000)				(335,000)
Other New Capital Initiatives																		
9131801 Courtyard Enclosure - Waterford Library			50,000	450,000								500,000		(428,000)			(72,000)	(500,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
9132601 Port Rowan Library Expansion								350,000				350,000		(350,000)				(350,000)
Total Other New Capital Initiatives			50,000	450,000				350,000				850,000		(778,000)			(72,000)	(850,000)
Total Norfolk County Public Library		356,000	742,000	929,000	355,000	362,000	374,000	826,000	388,000	395,000	401,000	5,128,000	(230,000)	(1,363,000)	(3,197,000)		(338,000)	(5,128,000)
Police Services																		
Other New Capital Initiatives																		
9432001 Speed Watch Signs		47,000										47,000				(47,000)		(47,000)
9432101 Speed Watch Signs			47,000									47,000				(47,000)		(47,000)
9432201 Speed Watch Signs				47,000								47,000				(47,000)		(47,000)
9432301 Speed Watch Signs					47,000							47,000				(47,000)		(47,000)
Total Other New Capital Initiatives		47,000	47,000	47,000	47,000							188,000				(188,000)		(188,000)
Total Police Services		47,000	47,000	47,000	47,000							188,000				(188,000)		(188,000)
Total Requisitions from Boards & Agencies		403,000	789,000	976,000	402,000	362,000	374,000	826,000	388,000	395,000	401,000	5,316,000	(230,000)	(1,363,000)	(3,197,000)	(188,000)	(338,000)	(5,316,000)
Office of the CAO																		
Council Services																		
Other Replacements With Enhancements																		
3231601 Renovations to Council Chambers			190,000									190,000			(190,000)			(190,000)
Total Other Replacements With Enhancements			190,000									190,000			(190,000)			(190,000)
Other New Capital Initiatives																		
2102001 Corporate Records Management System			120,000									120,000				(120,000)		(120,000)
Total Other New Capital Initiatives			120,000									120,000				(120,000)		(120,000)
Total Council Services			310,000									310,000			(190,000)	(120,000)		(310,000)
Total Office of the CAO			310,000									310,000			(190,000)	(120,000)		(310,000)
Employee & Corporate Services																		
Corporate Support Services																		
Barrier Free Access Program																		
3332005 Accessible Parking Spaces		16,000										16,000				(16,000)		(16,000)
3332006 Accessible Sidewalks		26,000										26,000			(26,000)			(26,000)
3332007 Accessible Pedestrian Signals		26,000										26,000				(26,000)		(26,000)
3332102 2021 Accessible Parking Spaces			16,000									16,000				(16,000)		(16,000)
3332103 2021 Accessible Sidewalks			27,000									27,000			(27,000)			(27,000)
3332105 2021 Accessible Pedestrian Signals			27,000									27,000				(27,000)		(27,000)
3332204 2022 Accessible Parking Spaces				16,000								16,000				(16,000)		(16,000)
3332205 2022 Accessible Sidewalks				27,000								27,000			(27,000)			(27,000)
3332206 2022 Accessible Pedestrian Signals				27,000								27,000				(27,000)		(27,000)
3332302 2023 Accessible Parking Spaces					17,000							17,000				(17,000)		(17,000)
3332303 2023 Accessible Sidewalks					28,000							28,000			(28,000)			(28,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
3332304 2023 Accessible Pedestrian Signals					28,000							28,000				(28,000)		(28,000)
3331909 2024 Accessible Parking Spaces						17,000						17,000				(17,000)		(17,000)
3332403 2024 Accessible Sidewalks						28,000						28,000			(28,000)			(28,000)
3332404 2024 Accessible Pedestrian Signals						28,000						28,000				(28,000)		(28,000)
3332402 2025 Accessible Parking Spaces							17,000					17,000				(17,000)		(17,000)
3332503 2025 Accessible Sidewalks							29,000					29,000			(29,000)			(29,000)
3332504 2025 Accessible Pedestrian Signals							29,000					29,000				(29,000)		(29,000)
3332502 2026 Accessible Parking Spaces								18,000				18,000				(18,000)		(18,000)
3332603 2026 Accessible Sidewalks								29,000				29,000			(29,000)			(29,000)
3332604 2026 Accessible Pedestrian Signals								29,000				29,000				(29,000)		(29,000)
3332602 2027 Accessible Parking Spaces									18,000			18,000				(18,000)		(18,000)
3332703 2027 Accessible Sidewalks									30,000			30,000			(30,000)			(30,000)
3332704 2027 Accessible Pedestrian Signals									30,000			30,000				(30,000)		(30,000)
3332702 2028 Accessible Parking Spaces										18,000		18,000				(18,000)		(18,000)
3332803 2028 Accessible Sidewalks										30,000		30,000			(30,000)			(30,000)
3332804 2028 Accessible Pedestrian Signals										30,000		30,000				(30,000)		(30,000)
3332902 2029 Accessible Parking Spaces											18,000	18,000				(18,000)		(18,000)
3332904 2029 Accessible Sidewalks											30,000	30,000			(30,000)			(30,000)
3332905 2029 Accessible Pedestrian Signals											30,000	30,000				(30,000)		(30,000)
Total Barrier Free Access Program		68,000	70,000	70,000	73,000	73,000	75,000	76,000	78,000	78,000	78,000	739,000			(284,000)	(455,000)		(739,000)
Barrier Free Access Program - Enhancements																		
3331505 Delhi Tobacco Museum - Accessible Washrooms	10,000		90,000									90,000				(90,000)		(90,000)
3332008 Simcoe Kinsmen Park - Phase 2		100,000										100,000				(100,000)		(100,000)
3332011 Expression Swing - Lions Park & Kinsmen Park		10,000										10,000				(10,000)		(10,000)
3331605 Accessible Parking Norview Lodge			106,000									106,000				(106,000)		(106,000)
3332009 Trail Access - Donly Drive			45,000									45,000				(45,000)		(45,000)
3332010 Ring Road - Norview			8,000									8,000				(8,000)		(8,000)
3332016 Governor Simcoe Square Accessibility Project			550,000									550,000	(550,000)					(550,000)
Total Barrier Free Access Program - Enhancements	10,000	110,000	799,000									909,000	(550,000)			(359,000)		(909,000)
Barrier Free Access Program																		
3331802 Accessible Podium		5,000										5,000				(5,000)		(5,000)
3332101 2021 Barrier Free Access Program			89,000									89,000				(89,000)		(89,000)
3332201 2022 Barrier Free Access Program				91,000								91,000				(91,000)		(91,000)
3332301 2023 Barrier Free Access Program					93,000							93,000				(93,000)		(93,000)
3332401 2024 Barrier Free Access Program						94,000						94,000				(94,000)		(94,000)
3332501 2025 Barrier Free Access Program							96,000					96,000				(96,000)		(96,000)



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	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
3332601 2026 Barrier Free Access Program								98,000				98,000				(98,000)		(98,000)
3332701 2027 Barrier Free Access Program									100,000			100,000				(100,000)		(100,000)
3332801 2028 Barrier Free Access Program										102,000		102,000				(102,000)		(102,000)
3332903 2029 Barrier Free Access Program											102,000	102,000				(102,000)		(102,000)
Total Barrier Free Access Program		5,000	89,000	91,000	93,000	94,000	96,000	98,000	100,000	102,000	102,000	870,000				(870,000)		(870,000)
Other New Capital Initiatives																		
3331401 CRM Customer Service			357,000									357,000		(357,000)				(357,000)
Total Other New Capital Initiatives			357,000									357,000		(357,000)				(357,000)
Other New Capital Initiatives																		
3332004 Langton Arena Elevator			320,000									320,000		(320,000)				(320,000)
Total Other New Capital Initiatives			320,000									320,000		(320,000)				(320,000)
Total Corporate Support Services	10,000	183,000	1,635,000	161,000	166,000	167,000	171,000	174,000	178,000	180,000	180,000	3,195,000	(550,000)	(677,000)	(284,000)	(1,684,000)		(3,195,000)
Information Technology																		
Information Technology Replacement Program																		
3432001 Information Technology Replacement Program		435,000										435,000			(435,000)			(435,000)
3432101 2021 Information Technology Replacement Program			465,000									465,000			(465,000)			(465,000)
3432201 2022 Information Technology Replacement Program				385,000								385,000			(385,000)			(385,000)
3432301 2023 Information Technology Replacement Program					215,000							215,000			(215,000)			(215,000)
3432401 2024 Information Technology Replacement Program						375,000						375,000			(375,000)			(375,000)
3432501 2025 Information Technology Replacement Program							285,000					285,000			(285,000)			(285,000)
3432601 2026 Information Technology Replacement Program								480,000				480,000			(480,000)			(480,000)
3432701 2027 Information Technology Replacement Program									390,000			390,000			(390,000)			(390,000)
3432801 2028 Information Technology Replacement Program										435,000		435,000			(435,000)			(435,000)
3432901 2029 Information Technology Replacement Program											395,000	395,000			(395,000)			(395,000)
Total Information Technology Replacement Program		435,000	465,000	385,000	215,000	375,000	285,000	480,000	390,000	435,000	395,000	3,860,000			(3,860,000)			(3,860,000)
Telephone Equipment Replacement Program																		
3432202 2022 Telephone Equipment Replacement Program				100,000								100,000			(100,000)			(100,000)
3432302 2023 Telephone Equipment Replacement Program					50,000							50,000			(50,000)			(50,000)
3431902 2027 Telephone Equipment Replacement Program									120,000			120,000			(120,000)			(120,000)
Total Telephone Equipment Replacement Program				100,000	50,000				120,000			270,000			(270,000)			(270,000)
Other New Capital Initiatives																		
3431904 Community Web Portal-Bldg By-Law Dev Eng & Plan		60,000										60,000			(18,000)	(42,000)		(60,000)
Total Other New Capital Initiatives		60,000										60,000			(18,000)	(42,000)		(60,000)
Total Information Technology		495,000	465,000	485,000	265,000	375,000	285,000	480,000	510,000	435,000	395,000	4,190,000			(4,148,000)	(42,000)		(4,190,000)
Total Employee & Corporate Services	10,000	678,000	2,100,000	646,000	431,000	542,000	456,000	654,000	688,000	615,000	575,000	7,385,000	(550,000)	(677,000)	(4,432,000)	(1,726,000)		(7,385,000)
Financial Services																		



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	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Financial Services																		
Other Studies & Assessments																		
4132002 Financial Sustainability Study		100,000										100,000				(50,000)	(50,000)	(100,000)
4132003 Development Charges Study		75,000										75,000				(8,000)	(67,000)	(75,000)
4132102 Water & Wastewater Rate Study		70,000										70,000			(70,000)			(70,000)
4132301 Development Charges Study					80,000							80,000				(8,000)	(72,000)	(80,000)
4132502 Water & Wastewater Rate Study							76,000					76,000			(76,000)			(76,000)
4132801 Development Charges Study										88,000		88,000				(9,000)	(79,000)	(88,000)
4132901 Water & Wastewater Rate Study											82,000	82,000			(82,000)			(82,000)
Total Other Studies & Assessments		245,000			80,000		76,000			88,000	82,000	571,000			(228,000)	(75,000)	(268,000)	(571,000)
Total Financial Services		245,000			80,000		76,000			88,000	82,000	571,000			(228,000)	(75,000)	(268,000)	(571,000)
Total Financial Services		245,000			80,000		76,000			88,000	82,000	571,000			(228,000)	(75,000)	(268,000)	(571,000)
Public Works																		
Public Works Administration Services																		
Tandem Axle Truck Replacement Program																		
5432054 Tandem Axle Truck Replacement Program		400,000										400,000			(400,000)			(400,000)
5432055 Tandem Axle Truck Replacement Program		400,000										400,000			(400,000)			(400,000)
5432056 Tandem Axle Truck Replacement Program		400,000										400,000			(400,000)			(400,000)
5432132 2021 Tandem Axle Truck Replacement Program			408,000									408,000			(408,000)			(408,000)
5432133 2021 Tandem Axle Truck Replacement Program			408,000									408,000			(408,000)			(408,000)
5432134 2021 Tandem Axle Truck Replacement Program			408,000									408,000			(408,000)			(408,000)
5432220 2022 Tandem Axle Truck Replacement Program				415,000								415,000			(415,000)			(415,000)
5432221 2022 Tandem Axle Truck Replacement Program				415,000								415,000			(415,000)			(415,000)
5432222 2022 Tandem Axle Truck Replacement Program				415,000								415,000			(415,000)			(415,000)
5432323 2023 Tandem Axle Truck Replacement Program					423,000							423,000			(423,000)			(423,000)
5432324 2023 Tandem Axle Truck Replacement Program					423,000							423,000			(423,000)			(423,000)
5432325 2023 Tandem Axle Truck Replacement Program					423,000							423,000			(423,000)			(423,000)
5432417 2024 Tandem Axle Truck Replacement Program						431,000						431,000			(431,000)			(431,000)
5432418 2024 Tandem Axle Truck Replacement Program						431,000						431,000			(431,000)			(431,000)
5432419 2024 Tandem Axle Truck Replacement Program						431,000						431,000			(431,000)			(431,000)
5432326 2025 Tandem Axle Truck Replacement Program							439,000					439,000			(439,000)			(439,000)
5432420 2025 Tandem Axle Truck Replacement Program							439,000					439,000			(439,000)			(439,000)
5432609 2026 Tandem Axle Truck Replacement Program								448,000				448,000			(448,000)			(448,000)
5432610 2026 Tandem Axle Truck Replacement Program								448,000				448,000			(448,000)			(448,000)
5432709 2027 Tandem Axle Truck Replacement Program									1,368,000			1,368,000			(1,368,000)			(1,368,000)
5432802 2028 Tandem Axle Truck Replacement Program										1,395,000		1,395,000			(1,395,000)			(1,395,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5432902 2029 Tandem Axle Truck Replacement Program											1,422,000	1,422,000			(1,422,000)			(1,422,000)
Total Tandem Axle Truck Replacement Program		1,200,000	1,224,000	1,245,000	1,269,000	1,293,000	878,000	896,000	1,368,000	1,395,000	1,422,000	12,190,000			(12,190,000)			(12,190,000)
One Ton Truck Replacement Program																		
5432032 2021 One Ton Truck Replacement			83,000									83,000			(83,000)			(83,000)
5432049 2021 One Ton Truck Replacement Program			83,000									83,000			(83,000)			(83,000)
5432126 2021 One Ton Truck Replacement Program			83,000									83,000			(83,000)			(83,000)
5432103 2023 One Ton Truck Replacement Program					86,000							86,000			(86,000)			(86,000)
5432116 2023 One Ton Truck Replacement Program					86,000							86,000			(86,000)			(86,000)
5432208 2023 One Ton Truck Replacement Program					86,000							86,000			(86,000)			(86,000)
5432310 2025 One Ton Truck Replacement Program							90,000					90,000			(90,000)			(90,000)
5432311 2025 One Ton Truck Replacement Program							90,000					90,000			(90,000)			(90,000)
5432704 2027 One Ton Truck Replacement Program									186,000			186,000			(186,000)			(186,000)
Total One Ton Truck Replacement Program			249,000		258,000		180,000		186,000			873,000			(873,000)			(873,000)
Pickup Truck Replacement Program																		
5432057 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432058 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432059 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432060 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432061 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432062 Pickup Truck Replacement Program		41,000										41,000			(41,000)			(41,000)
5432136 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432137 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432138 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432139 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432140 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432141 2021 Pickup Truck Replacement Program			42,000									42,000			(42,000)			(42,000)
5432225 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432226 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432227 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432228 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432229 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432230 2022 Pickup Truck Replacement Program				43,000								43,000			(43,000)			(43,000)
5432327 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)
5432328 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)
5432329 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)
5432330 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5432331 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)
5432332 2023 Pickup Truck Replacement Program					43,000							43,000			(43,000)			(43,000)
5432402 2024 Pickup Truck Replacement Program						264,000						264,000			(264,000)			(264,000)
5432505 2025 Pickup Truck Replacement Program							270,000					270,000			(270,000)			(270,000)
5432602 2026 Pickup Truck Replacement Program								276,000				276,000			(276,000)			(276,000)
5432703 2027 Pickup Truck Replacement Program									282,000			282,000			(282,000)			(282,000)
5432801 2028 Pickup Truck Replacement Program										288,000		288,000			(288,000)			(288,000)
5432901 2029 Pickup Truck Replacement Program											294,000	294,000			(294,000)			(294,000)
Total Pickup Truck Replacement Program		246,000	252,000	258,000	258,000	264,000	270,000	276,000	282,000	288,000	294,000	2,688,000			(2,688,000)			(2,688,000)
Single Axle Truck Replacement Program																		
5431907 Single Axle Truck Replacement Program		350,000										350,000			(350,000)			(350,000)
5431908 Single Axle Truck Replacement Program		350,000										350,000			(350,000)			(350,000)
5432127 2021 Single Axle Truck Replacement Program			357,000									357,000			(357,000)			(357,000)
5432104 2023 Single Axle Truck Replacement Program					370,000							370,000			(370,000)			(370,000)
5432107 2023 Single Axle Truck Replacement					370,000							370,000			(370,000)			(370,000)
5432312 2026 Single Axle Truck Replacement Program								392,000				392,000			(392,000)			(392,000)
5432320 2026 Single Axle Truck Replacement Program								392,000				392,000			(392,000)			(392,000)
5432903 2029 Single Axle Truck Replacement Program											415,000	415,000			(415,000)			(415,000)
Total Single Axle Truck Replacement Program		700,000	357,000		740,000			784,000			415,000	2,996,000			(2,996,000)			(2,996,000)
Mower Replacement Program																		
5432002 Mower Replacement - M514		20,000										20,000			(20,000)			(20,000)
5432015 Mower Replacement - M597		30,000										30,000			(30,000)			(30,000)
5432027 Mower Replacement - M586		20,000										20,000			(20,000)			(20,000)
5432105 Mower Replacement - M517			31,000									31,000			(31,000)			(31,000)
5432106 Mower Replacement - M518			31,000									31,000			(31,000)			(31,000)
5432118 Mower Replacement - M516			20,000									20,000			(20,000)			(20,000)
5432035 Tractor/Mower Replacement - M571				42,000								42,000			(42,000)			(42,000)
5432201 Tractor/Mower Replacement - M554				42,000								42,000			(42,000)			(42,000)
5432119 Tractor/Mower Replacement - M585					31,000							31,000			(31,000)			(31,000)
5432319 Mower Replacement - M533					32,000							32,000			(32,000)			(32,000)
5432407 Mower Replacement - M544						32,000						32,000			(32,000)			(32,000)
5432408 Tractor/Mower Replacement - M545						43,000						43,000			(43,000)			(43,000)
5432503 Tractor/Mower Replacement - M553							33,000					33,000			(33,000)			(33,000)
5432606 2026 Mower Replacement Program								46,000				46,000			(46,000)			(46,000)
5432706 2027 Mower Replacement Program									47,000			47,000			(47,000)			(47,000)
5432805 2028 Mower Replacement Program										70,000		70,000			(70,000)			(70,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5432905 2029 Mower Replacement Program											72,000	72,000			(72,000)			(72,000)
Total Mower Replacement Program		70,000	82,000	84,000	63,000	75,000	33,000	46,000	47,000	70,000	72,000	642,000			(642,000)			(642,000)
Van Replacement Program																		
5432017 Wheel Chair Accessible Van Replacement - V010			76,000									76,000			(76,000)			(76,000)
5432124 Mini Van Replacement - V011			26,000									26,000			(26,000)			(26,000)
5432209 Mini Van Replacement - V015				31,000								31,000			(31,000)			(31,000)
5432313 Mini Van Replacement - V016					32,000							32,000			(32,000)			(32,000)
5432705 2027 Van Replacement Program									34,000			34,000			(34,000)			(34,000)
5432804 2028 Van Replacement Program										105,000		105,000			(105,000)			(105,000)
5432904 2029 Van Replacement Program											123,000	123,000			(123,000)			(123,000)
Total Van Replacement Program			102,000	31,000	32,000				34,000	105,000	123,000	427,000			(427,000)			(427,000)
Fleet Capital Equipment Replacement Program																		
5431905 Flusher/Vacuum Replacement - T810		580,000										580,000			(580,000)			(580,000)
5431914 Loader - L061		200,000										200,000			(200,000)			(200,000)
5432102 Backhoe Replacement - B091		150,000										150,000			(150,000)			(150,000)
5432501 Loader/Broom/Forks - L072		200,000										200,000			(200,000)			(200,000)
5432502 Loader/Broom/Forks - L073		200,000										200,000			(200,000)			(200,000)
5431802 Motor Grader - G861			460,000									460,000			(460,000)			(460,000)
5432043 Motor Grader - G862			260,000									260,000			(260,000)			(260,000)
5432117 Trackless with Attachments Replacement- M598			204,000									204,000			(204,000)			(204,000)
5432129 Turf Sweeper Replacement - M564			53,000									53,000			(53,000)			(53,000)
5431803 Roller Replacement - S423				219,000								219,000			(219,000)			(219,000)
5431806 Tractor/Loader/Backhoe Replacement - B051				178,000								178,000			(178,000)			(178,000)
5432001 Brush Chipper Replacement - E150				62,000								62,000			(62,000)			(62,000)
5432211 Street Sweeper Replacement - S023				353,000								353,000			(353,000)			(353,000)
5432409 Utility Vehicle - U014						23,000						23,000			(23,000)			(23,000)
5432301 Brush Chipper Replacement - E182							66,000					66,000			(66,000)			(66,000)
5432504 Chip Spreader Replacement - S710							220,000					220,000			(220,000)			(220,000)
5432305 Tar Distributor Replacement - S730								392,000				392,000			(392,000)			(392,000)
5432401 Brush Chipper - E190								67,000				67,000			(67,000)			(67,000)
5432510 Street Sweeper Replacement - S072									302,000			302,000			(302,000)			(302,000)
5432803 Norview Bus Replacement - N006										198,000		198,000			(198,000)			(198,000)
Total Fleet Capital Equipment Replacement Program		1,330,000	977,000	812,000		23,000	286,000	459,000	302,000	198,000		4,387,000			(4,387,000)			(4,387,000)
Other Replacements																		
5432064 Replacement of Automatic Vehicle Locating System		100,000										100,000				(100,000)		(100,000)
Total Other Replacements		100,000										100,000				(100,000)		(100,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Other Replacements With Enhancements																		
5431617 3/4 Ton Van - V081		60,000										60,000			(40,000)	(20,000)		(60,000)
5432005 3/4 Ton Van Replacement - V013		60,000										60,000			(40,000)	(20,000)		(60,000)
5432011 Tractor Mower Replacement - M502		40,000										40,000			(30,000)	(10,000)		(40,000)
5432048 3/4 Ton Van Replacement - V082		60,000										60,000			(40,000)	(20,000)		(60,000)
5432050 3/4 Ton Van Replacement - V051		60,000										60,000			(40,000)	(20,000)		(60,000)
Total Other Replacements With Enhancements		280,000										280,000			(190,000)	(90,000)		(280,000)
Other New Capital Initiatives																		
5431927 Brush Chipper		60,000										60,000				(60,000)		(60,000)
5432063 Electric Vehicle Pilot Project		61,000										61,000				(61,000)		(61,000)
Total Other New Capital Initiatives		121,000										121,000				(121,000)		(121,000)
Total Public Works Administration Services		4,047,000	3,243,000	2,430,000	2,620,000	1,655,000	1,647,000	2,461,000	2,219,000	2,056,000	2,326,000	24,704,000			(24,393,000)	(311,000)		(24,704,000)
Engineering																		
Infrastructure Reconstruction Program																		
5531715 St. Andrew St - Chapman to McNab, Pt Dover-Rd Re	160,000		1,610,000									1,610,000			(1,610,000)			(1,610,000)
5532222 Evergreen Hill Rd - Queen St to Norfolk St, Simcoe	500,000			3,118,000								3,118,000			(2,757,000)		(361,000)	(3,118,000)
5531817 Nelson St-Mergl Dr to 400m E of Cumberland St, Pt D	190,000	2,548,000										2,548,000			(2,548,000)			(2,548,000)
5531828 South Drive - John St to Queen St, Simcoe	170,000		1,203,000									1,203,000			(1,066,000)		(137,000)	(1,203,000)
5531830 Don Jon Blvd - Hwy 6 to Jaylin Cres, Port Dover	140,000	2,440,000										2,440,000			(2,440,000)			(2,440,000)
5531903 Maple Blvd, Elm Ave, Kiwanis Ave Watermain Upgrac	55,000	600,000										600,000			(600,000)			(600,000)
5531906 Ann Street - Main to East, Delhi	185,000		1,406,000									1,406,000			(1,406,000)			(1,406,000)
5531909 College St Area Reconstruction - Waterford Phase 2	495,000	3,535,000										3,535,000			(3,535,000)			(3,535,000)
5531924 Sunninghill Drive - Inglewood to Ryerse, Port Dover	290,000	1,930,000										1,930,000			(1,930,000)			(1,930,000)
5532501 James Street - King to Argyle, Delhi	285,000	2,510,000										2,510,000	(1,051,000)		(1,179,000)		(280,000)	(2,510,000)
5531808 Tyrell Street - Beckett to King, Simcoe		300,000	2,028,000									2,328,000			(2,328,000)			(2,328,000)
5531905 Bellevue Ave - Foster to Tyrell, Simcoe		70,000	474,000									544,000			(544,000)			(544,000)
5532007 Eagle Street - Norfolk Ave to Main St, Delhi		50,000	347,000									397,000			(397,000)			(397,000)
5532008 Norfolk Avenue - Western to Eagle, Delhi		85,000	647,000									732,000			(732,000)			(732,000)
5532033 E Quarterline Rd Restoration/Slope Stabilization Simc		25,000	225,000									250,000			(250,000)			(250,000)
5532507 Union Street - Queen to Norfolk Street, Simcoe		350,000	2,650,000									3,000,000			(3,000,000)			(3,000,000)
5531904 Colborne St N - Robinson to Windham, Simcoe			428,000	3,250,000								3,678,000			(3,678,000)			(3,678,000)
5532010 Dover Mills Rd - Prospect St to Cockshutt Rd, Pt Dov			224,000	1,511,000								1,735,000			(1,735,000)			(1,735,000)
5532011 Regent Ave - Nelson St. to Greenock St., Port Dover			163,000	1,122,000								1,285,000			(1,285,000)			(1,285,000)
5532017 Wellington Street - Alice St. to Brown St., Waterford			336,000	2,336,000								2,672,000			(2,672,000)			(2,672,000)
5532025 Windham Street - Talbot St to West End, Simcoe				192,000	1,353,000							1,545,000			(1,545,000)			(1,545,000)
5532103 McNab Street - First Ave to West End, Port Dover				119,000	820,000							939,000			(939,000)			(939,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5532104 Brown Street - Main to Washington, Waterford				213,000	1,450,000							1,663,000			(1,663,000)			(1,663,000)
5532109 Carolyn Boulevard - Dora Dr to Sunset Dr, Simcoe				145,000	990,000							1,135,000			(1,135,000)			(1,135,000)
5532110 Sunset Drive - Dora Drive to Holden Ave, Simcoe				260,000	1,783,000							2,043,000			(2,043,000)			(2,043,000)
5532111 East Street - Ann to William, Delhi				73,000	572,000							645,000			(645,000)			(645,000)
5532112 Dora Drive - Holden Ave to Sunset Drive, Simcoe				171,000	1,158,000							1,329,000			(1,329,000)			(1,329,000)
5532113 Calvert Crescent - Dora to Carolyn, Simcoe				145,000	980,000							1,125,000			(1,125,000)			(1,125,000)
5532122 Sovereign Street - James St to East St, Delhi				83,000	540,000							623,000			(623,000)			(623,000)
5532123 Ann Street - James to East, Delhi				80,000	540,000							620,000			(620,000)			(620,000)
5532207 New Lakeshore Rd - Watermain Upgrade/2nd Feed to				57,000	370,000							427,000			(299,000)	(128,000)		(427,000)
5532210 Deer Park Road - Sanitary Sewer at SPS, Waterford				26,000	159,000							185,000			(185,000)			(185,000)
5532211 Old Main St - Old Main St to Main St - WW, Wtfd				12,000	79,000							91,000			(91,000)			(91,000)
5532314 Talbot Street - Maple to Windham, Simcoe				130,000	889,000							1,019,000			(1,019,000)			(1,019,000)
5532107 Head Street - Maple to Windham, Simcoe					132,000	889,000						1,021,000			(1,021,000)			(1,021,000)
5532209 Harris Street - Ridgewood Ave to Adams Ave, Delhi					201,000	1,359,000						1,560,000			(1,560,000)			(1,560,000)
5532212 Metcalfe Street - Maple St to Windham St, Simcoe					132,000	889,000						1,021,000			(1,021,000)			(1,021,000)
5532213 Harbour St-St. Andrew St to St. George St, Pt Dover					111,000	760,000						871,000	(146,000)		(725,000)			(871,000)
5532214 Gilbertson Dr - Queensway to Abandoned Railway, S					238,000	1,627,000						1,865,000			(1,865,000)			(1,865,000)
5532223 Queen Street - William St to Sovereign St, Delhi					48,000	307,000						355,000			(355,000)			(355,000)
5532224 Sovereign Street - East St to Queen St, Delhi					122,000	824,000						946,000			(946,000)			(946,000)
5532305 Lasalle Street - Inglewood to Sunninghill, Port Dover					132,000	879,000						1,011,000			(1,011,000)			(1,011,000)
5532009 Talbot Street - Robinson St to Young, Simcoe						70,000	482,000					552,000			(552,000)			(552,000)
5532308 Leamon St - Nichol St. to Thompson Rd., Waterford						399,000	2,719,000					3,118,000			(3,118,000)			(3,118,000)
5532309 Spydell Street - Harris St. to Connaught Ave., Delhi						32,000	225,000					257,000			(257,000)			(257,000)
5532310 Potts Road - Oakwood to Victoria St, Simcoe						86,000	594,000					680,000			(680,000)			(680,000)
5532311 Homewood Ave - Oakwood to Victoria St, Simcoe						86,000	594,000					680,000			(680,000)			(680,000)
5532313 Ridgewood Cres-Argyle St. to Connaught Ave, Delhi						70,000	456,000					526,000			(526,000)			(526,000)
5532429 Market St-Main to St Andrew Reconstruction Pt Dove						31,000	310,000					341,000			(341,000)			(341,000)
5532430 Park St- Main St to St. Andrew St Pt Dover Reconstru						31,000	310,000					341,000			(341,000)			(341,000)
5532302 Colborne St N - Windham to Queensway, Simcoe							101,000	674,000				775,000			(697,000)	(78,000)		(775,000)
5532415 Oakwood Avenue - Potts to Victoria, Simcoe							225,000	1,692,000				1,917,000			(1,917,000)			(1,917,000)
5532416 Aberdeen Ave - Landsdowne to Church St., Delhi							82,000	549,000				631,000			(631,000)			(631,000)
5532417 West Church St - Main to Washington, Waterford							214,000	1,433,000				1,647,000			(1,647,000)			(1,647,000)
5532420 Adams Avenue - Aberdeen to Delcrest, Delhi							181,000	1,210,000				1,391,000			(1,391,000)			(1,391,000)
5532421 North Main Street - Colborne to Norfolk, Simcoe							44,000	308,000				352,000			(352,000)			(352,000)
5532422 Park Lane - Colborne to Norfolk, Simcoe							27,000	191,000				218,000			(218,000)			(218,000)
5532423 Windham St-Colborne to Norfolk-Road Upgrades, Sir							49,000	308,000				357,000			(357,000)			(357,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5532424 Scott Dr Watermain - Hwy 6 to John St., Port Dover							27,000	185,000				212,000			(212,000)			(212,000)
5532425 Peel Street - Waverly to Wilson, Delhi							275,000	1,870,000				2,145,000			(2,145,000)			(2,145,000)
5532506 East Church St-Main St to Duncombe Rd, Waterford							198,000	1,349,000				1,547,000			(1,547,000)			(1,547,000)
5532519 Birch Ave, Prospect to 150 metres Easterly, Pt Dover							35,000	315,000				350,000			(350,000)			(350,000)
5532306 Church Street - James to Cloet, Delhi								700,000	4,750,000			5,450,000			(5,450,000)			(5,450,000)
5532511 Simcoe Boulevard - McCall to Wilson, Simcoe								78,000	502,000			580,000			(580,000)			(580,000)
5532512 Nelson Street - Main to St. Patrick St., Port Dover								112,000	746,000			858,000			(858,000)			(858,000)
5532513 Garden Street - Brock to South Dr., Simcoe								151,000	1,021,000			1,172,000			(1,172,000)			(1,172,000)
5532602 Monclair Cres - Duncombe to Duncombe, Waterford								274,000	1,854,000			2,128,000			(2,128,000)			(2,128,000)
5532616 South Drive - Oak to Head, Simcoe								336,000	2,248,000			2,584,000			(2,325,000)	(259,000)		(2,584,000)
5532411 Sylvia Street - Main St to east end, Waterford									103,000	1,116,000		1,219,000			(1,219,000)			(1,219,000)
5532612 Marshall Avenue - Northern to Adams, Delhi									257,000	1,755,000		2,012,000			(2,012,000)			(2,012,000)
5532613 Rosseau Drive - Garden to MacKay, Simcoe									114,000	782,000		896,000			(896,000)			(896,000)
5532614 MacKay Avenue - Garden to Queen, Simcoe									108,000	724,000		832,000			(832,000)			(832,000)
5532615 Washington St-Green St to Thompson Rd, Waterford									217,000	1,448,000		1,665,000			(1,495,000)	(170,000)		(1,665,000)
5532705 Grace St, Glenwood St, Drayton St, Sloan St, Pt Dover									213,000	2,033,000		2,246,000			(2,176,000)	(70,000)		(2,246,000)
5532706 Queen St - Queensway W to West St, Simcoe										233,000	3,889,000	4,122,000			(4,122,000)			(4,122,000)
5532707 Talbot St S. - Robinson St to South Dr, Simcoe										174,000	2,467,000	2,641,000			(2,641,000)			(2,641,000)
5532801 Connaught Ave - Northern Ave to Adams Ave, Delhi										151,000	1,492,000	1,643,000			(1,643,000)			(1,643,000)
5533016 Queensway East - Norfolk Street to Ireland, Simcoe											900,000	900,000			(900,000)			(900,000)
Total Infrastructure Reconstruction Program	2,470,000	14,443,000	11,741,000	13,043,000	12,799,000	8,339,000	7,148,000	11,735,000	12,133,000	8,416,000	8,748,000	108,545,000	(1,197,000)		(105,865,000)	(70,000)	(1,413,000)	(108,545,000)
Asphalt Resurfacing Program																		
5532003 Asphalt Resurfacing-NC Rd 23, Col Talbot Rd to NC 1		4,154,000										4,154,000			(3,746,000)		(408,000)	(4,154,000)
5532004 Asphalt Resurfacing - Norfolk County Road 45		2,015,000										2,015,000			(1,815,000)		(200,000)	(2,015,000)
5532002 Asphalt Resurfacing - Norfolk County Road 21			1,345,000									1,345,000			(1,213,000)		(132,000)	(1,345,000)
5532102 Asphalt Resurfacing - Forestry Farm Road			1,834,000									1,834,000			(1,651,000)		(183,000)	(1,834,000)
5532119 Asphalt Resurfacing - Norfolk County Road 21			408,000									408,000			(367,000)		(41,000)	(408,000)
5532120 Asphalt Resurfacing-NC Rd 19 E, Hwy 24-Old Hwy 24			1,025,000									1,025,000			(925,000)		(100,000)	(1,025,000)
5532121 Asphalt Resurfacing-NC Rd 19 E, Cockshutt Rd-Villa			790,000									790,000			(711,000)		(79,000)	(790,000)
5532201 Asphalt Resurfacing - County Line				3,131,000								3,131,000	(1,557,000)		(1,418,000)		(156,000)	(3,131,000)
5532202 Asphalt Resurfacing - Norfolk County Road 28				2,785,000								2,785,000			(2,510,000)		(275,000)	(2,785,000)
5532225 Asphalt Resurfacing - Old Highway 24				1,090,000								1,090,000			(980,000)		(110,000)	(1,090,000)
5532301 Asphalt Resurfacing - Blueline Road					952,000							952,000			(857,000)		(95,000)	(952,000)
5532315 Asphalt Resurfacing - Cockshutt Road					2,169,000							2,169,000			(1,953,000)		(216,000)	(2,169,000)
5532316 Asphalt Resurfacing - Highway 6					845,000							845,000			(760,000)		(85,000)	(845,000)
5532319 2023 Asphalt Resurfacing - Various Roads					2,116,000							2,116,000			(2,116,000)			(2,116,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5532401 Asphalt Resurfacing - Elgin County Road 55						2,318,000						2,318,000			(2,086,000)		(232,000)	(2,318,000)
5532419 Asphalt Resurfacing - Windham Centre Road						501,000						501,000			(451,000)		(50,000)	(501,000)
5532426 Asphalt Resurfacing - Windham Centre Road						593,000						593,000			(535,000)		(58,000)	(593,000)
5532427 2024 Asphalt Resurfacing - Various Roads						2,156,000						2,156,000			(2,156,000)			(2,156,000)
5532510 Asphalt Resurfacing - Norfolk County Road 45							2,692,000					2,692,000			(2,422,000)		(270,000)	(2,692,000)
5532515 Asphalt Resurfacing - Vittoria Road							1,187,000					1,187,000			(1,068,000)		(119,000)	(1,187,000)
5532518 2025 Asphalt Resurfacing - Various Roads							2,197,000					2,197,000			(2,197,000)			(2,197,000)
5532607 Asphalt Resurfacing-McDowell E, Forestry Farm-Pine								649,000				649,000			(586,000)		(63,000)	(649,000)
5532608 Asphalt Resurfacing-McDowell E, Hillcrest-Turkey Po								1,399,000				1,399,000			(1,259,000)		(140,000)	(1,399,000)
5532610 Asphalt Resurfacing-Norfolk County Hwy 59, Langton								622,000				622,000			(563,000)		(59,000)	(622,000)
5532611 Asphalt Resurfacing-Norfolk County Hwy 59, Courtlar								588,000				588,000			(529,000)		(59,000)	(588,000)
5532618 2026 Asphalt Resurfacing - Various Roads								2,239,000				2,239,000			(2,239,000)			(2,239,000)
5532702 2027 Asphalt Resurfacing - Various Roads									5,704,000			5,704,000			(5,704,000)			(5,704,000)
5532802 2028 Asphalt Resurfacing - Various Roads										5,813,000		5,813,000			(5,813,000)			(5,813,000)
5532904 2029 Asphalt Resurfacing - Various Roads											5,000,000	5,000,000			(5,000,000)			(5,000,000)
Total Asphalt Resurfacing Program		6,169,000	5,402,000	7,006,000	6,082,000	5,568,000	6,076,000	5,497,000	5,704,000	5,813,000	5,000,000	58,317,000	(1,557,000)		(53,630,000)		(3,130,000)	(58,317,000)
Bridge Rehabilitation Program																		
5532022 Structure 981602-Big Creek Bridge (Forestry Farm R)	99,000	1,750,000										1,750,000		(1,750,000)				(1,750,000)
5532024 Structure 000014 - Queensway Bridge	160,000	3,700,000										3,700,000	(3,000,000)	(700,000)				(3,700,000)
5531525 Structure D00013-Sideroad Lot 22 Bridge (LaSalette)		1,565,000										1,565,000		(1,252,000)	(313,000)			(1,565,000)
5531925 Structure 002501 - N Fertilizer Road Culvert		576,000										576,000		(576,000)				(576,000)
5532031 Baynor South Bridge		325,000										325,000		(325,000)				(325,000)
5532032 Structure 000023 - Cedar Street Culvert		150,000										150,000			(150,000)			(150,000)
5532115 Structure 987404 - County Line		89,000	449,000									538,000	(269,000)	(269,000)				(538,000)
5532215 Structure 970502-Black Creek Culvert (Cockshutt Rd)		67,000	397,000									464,000		(464,000)				(464,000)
5532219 Structure 010052 - Lot 9 Concession 8 Road Bridge		88,000	604,000									692,000		(692,000)				(692,000)
5532220 Structure 983701 - Swimming Pool Road Bridge		123,000	1,239,000									1,362,000		(1,362,000)				(1,362,000)
5532125 Structure 010046 - Lot 22 Conc Rd 10, on Conc. 10			63,000	562,000								625,000		(625,000)				(625,000)
5532226 Structure 000004 - Victoria St. Bridge			128,000	809,000								937,000		(937,000)				(937,000)
5532304 Structure 010045 - Lot 23 Concession 12 Townsend			83,000	485,000								568,000		(568,000)				(568,000)
5532227 Structure 000305 - Big Creek E 1/4 Line Bridge				125,000	1,270,000							1,395,000		(1,395,000)				(1,395,000)
5532317 Structure 002118 - East 1/4 Line Culvert				93,000	589,000							682,000		(682,000)				(682,000)
5532410 Structure 000205 - Lot 21 Conc 13 Windham				84,000	199,000							283,000		(283,000)				(283,000)
5532318 Structure 982404 - Young Creek Bridge					160,000	1,584,000						1,744,000		(1,744,000)				(1,744,000)
5532413 Structure 982402 - Bloomsburg Bridge					128,000	693,000						821,000		(821,000)				(821,000)
5532414 Structure 984202 - Port Royal Bridge					109,000	809,000						918,000		(918,000)				(918,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5532605 Structure D00006-Lot 11 Conc 3 Rd Windham Bridge					139,000	1,426,000						1,565,000		(1,565,000)				(1,565,000)
5532502 Structure 986003 - Big Creek 5th Conc Rd Bridge						123,000	1,794,000					1,917,000		(1,917,000)				(1,917,000)
5532516 Structure 000006 - Norfolk St. Bridge South						119,000	710,000					829,000		(829,000)				(829,000)
5532517 Structure 000018 - 13th Street West Arch						68,000	197,000					265,000		(265,000)				(265,000)
5532603 Structure 000104 - Big Creek 6th Concession Bridge							119,000	736,000				855,000		(855,000)				(855,000)
5532604 Structure 000106 - Big Creek 3rd Concession Bridge							110,000	717,000				827,000		(827,000)				(827,000)
5532606 Structure D00022 - East Street Underpass							37,000	100,000				137,000		(137,000)				(137,000)
5532609 Structure 002404 - Lot 42 Con I-II NTR Middleton							125,000	809,000				934,000		(934,000)				(934,000)
5532617 Structure 000303 - Big Creek 8th Concession Bridge								186,000	1,697,000			1,883,000		(1,883,000)				(1,883,000)
5532703 Structure 986002 - Big Creek Conc 5 Rd Overflow								103,000	593,000			696,000		(696,000)				(696,000)
5532704 Structure 010096 - Milk Factory Culvert								107,000	513,000			620,000		(620,000)				(620,000)
5532708 Structure 010049 - Nanticoke Creek Bridge									131,000	816,000		947,000		(947,000)				(947,000)
5532709 Structure 002122 - Dedrick Creek 4th Conc Bridge									125,000	433,000		558,000		(558,000)				(558,000)
5532710 Structure 030050 - Lot 20 Conc 12 Road Culvert									86,000	408,000		494,000		(494,000)				(494,000)
5532711 Structure 002038 - Graves Side Road Culvert									76,000	364,000		440,000		(440,000)				(440,000)
5532307 Structure 982101 - Lynedoch Bridge										96,000		96,000		(96,000)				(96,000)
5531446 Structure 010038 - Porter Bridge, Marburg Rd											1,080,000	1,080,000		(873,000)	(207,000)			(1,080,000)
5531447 Structure 000110 - Big Creek Bridge, Concession A												1,080,000			(1,080,000)			(1,080,000)
5531448 Structure 002113 - Lot 8 Concession A-B (overflow)											480,000	480,000			(480,000)			(480,000)
5531449 Structure 002114 - Lot 9 Concession A-B (overflow)											480,000	480,000			(480,000)			(480,000)
5532901 Structure D00003-Lot 24 Conc 2 Windham, Windham											650,000	650,000		(650,000)				(650,000)
5532902 Structure 010033-Dunn's Bridge on Conc 6 Woodho											650,000	650,000		(650,000)				(650,000)
5532903 Structure 985902-Big Creek Bridge Hwy 59, Pt Rowa											1,172,000	1,172,000		(1,172,000)				(1,172,000)
Total Bridge Rehabilitation Program	259,000	8,433,000	2,963,000	2,158,000	2,594,000	4,822,000	3,092,000	2,758,000	3,221,000	2,117,000	5,592,000	37,750,000	(3,269,000)	(31,771,000)	(2,710,000)			(37,750,000)
Bridge Sustainability Program																		
5532029 Bridge Sustainability Program		300,000										300,000		(300,000)				(300,000)
5532126 2021 Bridge Sustainability Program			306,000									306,000		(306,000)				(306,000)
5532229 2022 Bridge Sustainability Program				312,000								312,000		(312,000)				(312,000)
5532320 2023 Bridge Sustainability Program					318,000							318,000		(318,000)				(318,000)
5532428 2024 Bridge Sustainability Program						324,000						324,000		(324,000)				(324,000)
5532520 2025 Bridge Sustainability Program							330,000					330,000		(330,000)				(330,000)
5532619 2026 Bridge Sustainability Program								336,000				336,000		(336,000)				(336,000)
5532712 2027 Bridge Sustainability Program									342,000			342,000		(342,000)				(342,000)
5532804 2028 Bridge Sustainability Program										348,000		348,000		(348,000)				(348,000)
5532905 2029 Bridge Sustainability Program											354,000	354,000		(354,000)				(354,000)
Total Bridge Sustainability Program		300,000	306,000	312,000	318,000	324,000	330,000	336,000	342,000	348,000	354,000	3,270,000		(3,270,000)				(3,270,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Drainage Engineering & Construction Program																		
5932001 Drainage Engineering & Construction Program		950,000										950,000	(550,000)			(400,000)		(950,000)
5932101 2021 Drainage Engineering & Construction Program			968,000									968,000	(560,000)			(408,000)		(968,000)
5932201 2022 Drainage Engineering & Construction Program				987,000								987,000	(570,000)			(417,000)		(987,000)
5932301 2023 Drainage Engineering & Construction Program					1,004,000							1,004,000	(579,000)			(425,000)		(1,004,000)
5932401 2024 Drainage Engineering & Construction Program						1,024,000						1,024,000	(590,000)			(434,000)		(1,024,000)
5932501 2025 Drainage Engineering & Construction Program							1,043,000					1,043,000	(600,000)			(443,000)		(1,043,000)
5932601 2026 Drainage Engineering & Construction Program								1,064,000				1,064,000	(611,000)			(453,000)		(1,064,000)
5932701 2027 Drainage Engineering & Construction Program									1,084,000			1,084,000	(622,000)			(462,000)		(1,084,000)
5932801 2028 Drainage Engineering & Construction Program										1,105,000		1,105,000	(633,000)			(472,000)		(1,105,000)
5932901 2029 Drainage Engineering & Construction Program											1,126,000	1,126,000	(644,000)			(482,000)		(1,126,000)
Total Drainage Engineering & Construction Program		950,000	968,000	987,000	1,004,000	1,024,000	1,043,000	1,064,000	1,084,000	1,105,000	1,126,000	10,355,000	(5,959,000)			(4,396,000)		(10,355,000)
Other Replacements																		
5532027 Haldimand Road 74 Forest Park Drive		225,000										225,000			(225,000)			(225,000)
5532028 Haldimand Road 74 Concession 12 Walpole				519,000								519,000			(519,000)			(519,000)
5531454 Judd Industrial Park Storm Water Pond					180,000							180,000			(180,000)			(180,000)
Total Other Replacements		225,000		519,000	180,000							924,000			(924,000)			(924,000)
Sidewalks & Walkways Reconstruction Program																		
5532020 Sidewalks & Walkways Reconstruction		150,000										150,000			(113,000)	(37,000)		(150,000)
5532114 2021 Sidewalks & Walkways Reconstruction			326,000									326,000			(245,000)	(81,000)		(326,000)
5532216 2022 Sidewalks & Walkways Reconstruction				343,000								343,000			(257,000)	(86,000)		(343,000)
5532312 2023 Sidewalks & Walkways Reconstruction					360,000							360,000			(273,000)	(87,000)		(360,000)
5532412 2024 Sidewalks & Walkways Reconstruction						377,000						377,000			(283,000)	(94,000)		(377,000)
5532503 2025 Sidewalks & Walkways Reconstruction							396,000					396,000			(297,000)	(99,000)		(396,000)
5532601 2026 Sidewalks & Walkways Reconstruction								414,000				414,000			(311,000)	(103,000)		(414,000)
5532701 2027 Sidewalks & Walkways Reconstruction									434,000			434,000			(325,000)	(109,000)		(434,000)
5532803 2028 Sidewalk & Walkways Reconstruction										453,000		453,000			(340,000)	(113,000)		(453,000)
5532906 2029 Sidewalks & Walkways Reconstruction											462,000	462,000			(347,000)	(115,000)		(462,000)
Total Sidewalks & Walkways Reconstruction Program		150,000	326,000	343,000	360,000	377,000	396,000	414,000	434,000	453,000	462,000	3,715,000			(2,791,000)	(924,000)		(3,715,000)
Other Replacements With Enhancements																		
5531411 Misner Dam Rehabilitation	400,000	1,900,000										1,900,000		(1,900,000)				(1,900,000)
5531907 Lynn St-Chapman St E to Bridge St, Port Dover	50,000		336,000									336,000		(102,000)	(234,000)			(336,000)
Total Other Replacements With Enhancements	450,000	1,900,000	336,000									2,236,000		(2,002,000)	(234,000)			(2,236,000)
New Infrastructure Construction Program																		
5532514 Argyle Ave Ext-Huggins Ave to Fertilizer Rd, Delhi						119,000	1,506,000					1,625,000		(922,000)			(703,000)	(1,625,000)
Total New Infrastructure Construction Program						119,000	1,506,000					1,625,000		(922,000)			(703,000)	(1,625,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
New Sidewalk Installations																		
5531838 New Sidewalk - Duck's Landing					85,000							85,000				(85,000)		(85,000)
Total New Sidewalk Installations					85,000							85,000				(85,000)		(85,000)
New Traffic Signal Installations																		
5531526 Traffic Signal Installation - Donly Drive @ Hwy 3					220,000							220,000					(220,000)	(220,000)
Total New Traffic Signal Installations					220,000							220,000					(220,000)	(220,000)
Other New Capital Initiatives																		
5531927 Pedestrian Cross Over West St, Simcoe	20,000	90,000										90,000				(90,000)		(90,000)
5532030 Pedestrian Cross Over - Cedar St, Simcoe			127,000									127,000				(127,000)		(127,000)
Total Other New Capital Initiatives	20,000	90,000	127,000									217,000				(217,000)		(217,000)
Other Studies & Assessments																		
5532035 Storm Water Management Survey		40,000										40,000				(40,000)		(40,000)
5532431 Road Needs Study						200,000						200,000			(200,000)			(200,000)
5532907 Road Needs Study										200,000		200,000			(200,000)			(200,000)
Total Other Studies & Assessments		40,000				200,000				200,000		440,000			(400,000)	(40,000)		(440,000)
Total Engineering	3,199,000	32,700,000	22,169,000	24,368,000	23,642,000	20,773,000	19,591,000	21,804,000	22,918,000	18,252,000	21,482,000	227,699,000	(11,982,000)	(37,965,000)	(166,554,000)	(5,732,000)	(5,466,000)	(227,699,000)
Facilities																		
Generator Replacement Program																		
5332018 Generator - Central Roads Facility		10,000										10,000			(10,000)			(10,000)
5332044 Generator Replacement - Fire Stn #4 - Teeterville		8,000										8,000			(8,000)			(8,000)
5332112 Generator Replacement - Delhi EMS		7,000										7,000			(7,000)			(7,000)
5332052 Generator Replacement-Pt Rowan Medical Centre			11,000									11,000			(11,000)			(11,000)
5332113 Generator Replacement - Langton Fire Station #7			8,000									8,000			(8,000)			(8,000)
5332114 Generator Replacement - Waterford Fire Station #3			8,000									8,000			(8,000)			(8,000)
5332206 2022 Generator Replacement Program				55,000								55,000			(55,000)			(55,000)
5332305 2023 Generator Replacement Program					53,000							53,000			(53,000)			(53,000)
5332045 Generator Replacement - Norview Lodge							60,000					60,000			(60,000)			(60,000)
5332708 2025 Generator Replacement Program							35,000					35,000			(35,000)			(35,000)
5332605 2026 Generator Replacement Program								35,000				35,000			(35,000)			(35,000)
5332713 2027 Generator Replacement Program									35,000			35,000			(35,000)			(35,000)
5332801 2028 Generator Replacement Program										35,000		35,000			(35,000)			(35,000)
5332902 2029 Generator Replacement Program											50,000	50,000			(50,000)			(50,000)
Total Generator Replacement Program		25,000	27,000	55,000	53,000		95,000	35,000	35,000	35,000	50,000	410,000			(410,000)			(410,000)
HVAC Replacement Program																		
5332011 Tube Heater Replacement-Facilities Operations Bldg			5,000									5,000			(5,000)			(5,000)
5332102 2021 HVAC Replacement Program			200,000									200,000			(200,000)			(200,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5332203 2022 HVAC Replacement Program				266,000								266,000			(266,000)			(266,000)
5332302 2023 HVAC Replacement Program					276,000							276,000			(276,000)			(276,000)
5332402 2024 HVAC Replacement Program						282,000						282,000			(282,000)			(282,000)
5332501 2025 HVAC Replacement Program							287,000					287,000			(287,000)			(287,000)
5332603 2026 HVAC Replacement Program								293,000				293,000			(293,000)			(293,000)
5332710 2027 HVAC Replacement Program									299,000			299,000			(299,000)			(299,000)
5331914 2028 HVAC Replacement Program										305,000		305,000			(305,000)			(305,000)
5332904 2029 HVAC Replacement Program											311,000	311,000			(311,000)			(311,000)
Total HVAC Replacement Program			205,000	266,000	276,000	282,000	287,000	293,000	299,000	305,000	311,000	2,524,000			(2,524,000)			(2,524,000)
Roof Replacement Program																		
5332017 PDHMuseum - Wheelhouse Roof Replacement			53,000									53,000			(53,000)			(53,000)
5332020 Delhi EMS Base - Roof Replacement			59,000									59,000			(59,000)			(59,000)
5332103 2021 Roof Replacement Program			100,000									100,000			(100,000)			(100,000)
7331921 Roof Replacement - Langton Arena			63,000									63,000			(63,000)			(63,000)
5332204 2022 Roof Replacement Program				425,000								425,000			(425,000)			(425,000)
5332208 West Area Roads Facility - Roof Replacement				165,000								165,000			(165,000)			(165,000)
5332209 County Admin Building - Partial Roof Replacement				40,000								40,000			(40,000)			(40,000)
5332303 2023 Roof Replacement Program					441,000							441,000			(441,000)			(441,000)
5332403 2024 Roof Replacement Program						450,000						450,000			(450,000)			(450,000)
5332502 2025 Roof Replacement Program							344,000					344,000			(344,000)			(344,000)
5332602 2026 Roof Replacement Program								469,000				469,000			(469,000)			(469,000)
5332709 2027 Roof Replacement Program									478,000			478,000			(478,000)			(478,000)
5331913 2028 Roof Replacement Program										366,000		366,000			(366,000)			(366,000)
5332901 2029 Roof Replacement Program											359,000	359,000			(359,000)			(359,000)
Total Roof Replacement Program			275,000	630,000	441,000	450,000	344,000	469,000	478,000	366,000	359,000	3,812,000			(3,812,000)			(3,812,000)
Admin Buildings Repairs & Maintenance Program																		
5332021 40 Colborne Street Flooring Replacement		8,000										8,000	(4,000)		(4,000)			(8,000)
5332029 Exterior Repairs - Langton Administration Building			12,000									12,000			(12,000)			(12,000)
5332101 2021 Admin Buildings Repairs & Maintenance			319,000									319,000			(319,000)			(319,000)
5332201 Skylight - County Administration Building				60,000								60,000			(60,000)			(60,000)
5332202 2022 Admin Buildings Repair & Maintenance				265,000								265,000			(265,000)			(265,000)
5332301 2023 Admin Buildings Repair & Maintenance					335,000							335,000			(335,000)			(335,000)
5332401 2024 Admin Buildings Repair & Maintenance						338,000						338,000			(338,000)			(338,000)
5332504 2025 Admin Buildings Repairs & Maintenance							344,000					344,000			(344,000)			(344,000)
5332604 2026 Admin Buildings Repair & Maintenance								352,000				352,000			(352,000)			(352,000)
5332711 2027 Admin Buildings Repairs & Maintenance									359,000			359,000			(359,000)			(359,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5331915 2028 Admin Buildings Repairs & Maintenance										366,000		366,000			(366,000)			(366,000)
5332903 2029 Admin Building Repairs & Maintenance											373,000	373,000			(373,000)			(373,000)
Total Admin Buildings Repairs & Maintenance Program		8,000	331,000	325,000	335,000	338,000	344,000	352,000	359,000	366,000	373,000	3,131,000	(4,000)		(3,127,000)			(3,131,000)
Elevator Replacement Program																		
5332047 Norfolk Arts Centre - Elevator Upgrades			200,000									200,000			(200,000)			(200,000)
5332048 Delhi Friendship Centre - Vertical Lift			70,000									70,000			(70,000)			(70,000)
5331912 County Administration Building - Elevator Replaceme				346,000								346,000			(346,000)			(346,000)
5332049 Talbot Gardens - Vertical Lift					70,000							70,000			(70,000)			(70,000)
5332306 Eva Brook Donly Museum - Elevator Upgrades					190,000							190,000			(190,000)			(190,000)
5332506 PDHM - Vertical Lift							75,000					75,000			(75,000)			(75,000)
Total Elevator Replacement Program			270,000	346,000	260,000		75,000					951,000			(951,000)			(951,000)
Museums Repairs & Maintenance Program																		
5332041 Pt Dover Harbour Museum Fire Separations Repairs		15,000										15,000			(15,000)			(15,000)
5332009 Exterior Restoration - Teeterville Hall			150,000									150,000			(150,000)			(150,000)
5332039 Eva Brook Donly Museum - Brick Repairs			35,000									35,000			(35,000)			(35,000)
5332105 2021 Museums Repairs & Maintenance			16,000									16,000			(16,000)			(16,000)
5332205 2022 Museums Repairs & Maintenance				51,000								51,000			(51,000)			(51,000)
5332304 2023 Museums Repairs & Maintenance					51,000							51,000			(51,000)			(51,000)
5332404 2024 Museums Repair & Maintenance						51,000						51,000			(51,000)			(51,000)
8332506 2025 Museums Repairs & Maintenance							51,000					51,000			(51,000)			(51,000)
8332606 2026 Museums Repairs & Maintenance								51,000				51,000			(51,000)			(51,000)
8331814 2027 Museums Repairs & Maintenance									51,000			51,000			(51,000)			(51,000)
8331913 2028 Museums Repairs & Maintenance										51,000		51,000			(51,000)			(51,000)
8332907 2029 Museums Repairs & Maintenance											51,000	51,000			(51,000)			(51,000)
Total Museums Repairs & Maintenance Program		15,000	201,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	624,000			(624,000)			(624,000)
County Building Repair & Maintenance Program																		
5332012 Waterford Library - Attic Repairs		30,000										30,000			(30,000)			(30,000)
5332013 Langton Community Centre - Exterior Repairs		120,000										120,000			(120,000)			(120,000)
5332031 Fire Separation Repairs - Waterford Community Cent		15,000										15,000			(15,000)			(15,000)
5332036 Fire Separation Repairs - Port Dover Arena		9,000										9,000			(9,000)			(9,000)
5332037 Fire Separation Repairs - Delhi Community Centre Ar		12,000										12,000			(12,000)			(12,000)
5332024 Norfolk County Garage - Front Door Replacement			15,000									15,000			(15,000)			(15,000)
5332026 Facilities Operations Building - Floor Drain Replacem			15,000									15,000			(15,000)			(15,000)
5332110 Building Repairs - Langton Arena			468,000									468,000			(468,000)			(468,000)
5332111 Langton Daycare & Parks Storage Bldg - Exterior Rep			75,000									75,000			(75,000)			(75,000)
6332008 Norview - Building Repairs			102,000									102,000			(102,000)			(102,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5332028 Exterior Lighting Replacement - Waterford Library				35,000								35,000	(1,000)		(34,000)			(35,000)
5332107 South Walsingham Hall - Exterior and Interior Repairs				200,000								200,000			(200,000)			(200,000)
5332108 Charlotteville Hall - Exterior and Interior Repairs				184,000								184,000			(184,000)			(184,000)
5332109 Delhi Friendship Centre - Exterior Repairs				105,000								105,000			(105,000)			(105,000)
5332210 Building Repairs - Adult Community Centre				967,000								967,000			(967,000)			(967,000)
6332208 2022 Norview Building Repairs						102,000						102,000			(102,000)			(102,000)
6332605 2026 Norview Building Repairs								117,000				117,000			(117,000)			(117,000)
6332805 2028 Norview Building Repairs									117,000			117,000			(117,000)			(117,000)
Total County Building Repair & Maintenance Program		186,000	675,000	1,491,000		102,000		117,000		117,000		2,688,000	(1,000)		(2,687,000)			(2,688,000)
Other Replacements																		
5332007 Interior LED Lighting Retrofits		500,000										500,000	(45,000)		(455,000)			(500,000)
5332022 Replace CO & NO2 Detection System-West Rds Faci		7,000										7,000			(7,000)			(7,000)
5332023 Replace CO & NO2 Detection System-Cld Operation		12,000										12,000			(12,000)			(12,000)
5331907 Resurface Parking Lot - Langton Administration Bldg			65,000									65,000				(65,000)		(65,000)
5331917 Norfolk County Garage Exhaust Extraction System			56,000									56,000			(56,000)			(56,000)
5332016 North Porch Ext Restoration - Norfolk Arts Centre			100,000									100,000			(100,000)			(100,000)
5332025 Exhaust Fan Replacement (3) - Port Dover Arena			25,000									25,000			(25,000)			(25,000)
Total Other Replacements		519,000	246,000									765,000	(45,000)		(655,000)	(65,000)		(765,000)
LED Street Lighting Retrofit Program																		
5332008 LED Street Lighting Retrofit Program			150,000									150,000				(150,000)		(150,000)
5332115 2022 LED Street Lighting Retrofit Program				150,000								150,000				(150,000)		(150,000)
5332211 2023 LED Street Lighting Retrofit Program					150,000							150,000				(150,000)		(150,000)
5332307 2024 LED Street Lighting Retrofit Program						150,000						150,000				(150,000)		(150,000)
5332406 2025 LED Street Lighting Retrofit Program							150,000					150,000				(150,000)		(150,000)
Total LED Street Lighting Retrofit Program			150,000	150,000	150,000	150,000	150,000	150,000				750,000				(750,000)		(750,000)
Other Replacements With Enhancements																		
5331817 Port Rowan Medical Centre - Renovations				790,000								790,000			(790,000)			(790,000)
Total Other Replacements With Enhancements				790,000								790,000			(790,000)			(790,000)
Energy Conservation Measures Program																		
5332010 Rooftop Solar Net Metering Pilot Project		30,000										30,000				(30,000)		(30,000)
5332051 Electric Vehicle Charging Station			15,000									15,000			(15,000)			(15,000)
Total Energy Conservation Measures Program		30,000	15,000									45,000			(15,000)	(30,000)		(45,000)
Other New Capital Initiatives																		
5331910 Soil Remediation Norfolk County Garage & Woodlot	6,901,000	1,000,000	1,000,000	700,000								2,700,000		(2,700,000)				(2,700,000)
5332032 Structural Assessments		40,000										40,000				(40,000)		(40,000)
5331908 Norfolk County Garage Storm Sewer Connection			357,000									357,000		(357,000)				(357,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5332006 New Generator - Delhi Administration Building			36,000									36,000				(36,000)		(36,000)
5332019 New Generator - West Area Roads Facility			10,000									10,000				(10,000)		(10,000)
5332033 Schellburg Operation Bldg Envelope Repair, Design & Construction			10,000									10,000				(10,000)		(10,000)
5332034 Central Roads Operation Yard Structural Review, Bldg			15,000									15,000				(15,000)		(15,000)
5332038 Structural Assessments			60,000									60,000				(60,000)		(60,000)
5332050 Messenger Emergency Notification Software			30,000									30,000				(30,000)		(30,000)
3331606 Elevator Langton Administration Building				326,000								326,000		(326,000)				(326,000)
5331911 Norfolk County Garage Addition					290,000	1,300,000						1,590,000		(1,590,000)				(1,590,000)
Total Other New Capital Initiatives	6,901,000	1,040,000	1,518,000	1,026,000	290,000	1,300,000						5,174,000		(4,973,000)		(201,000)		(5,174,000)
Other Studies & Assessments																		
5332014 Museum Archive Study			25,000									25,000				(25,000)		(25,000)
5332207 2022 Roof Condition Assessments				70,000								70,000				(70,000)		(70,000)
5332712 2027 Building Condition Assessment									170,000			170,000			(170,000)			(170,000)
Total Other Studies & Assessments			25,000	70,000					170,000			265,000			(170,000)	(95,000)		(265,000)
Total Facilities	6,901,000	1,823,000	3,938,000	5,200,000	1,856,000	2,673,000	1,346,000	1,317,000	1,392,000	1,240,000	1,144,000	21,929,000	(50,000)	(4,973,000)	(15,765,000)	(1,141,000)		(21,929,000)
Roads																		
Urban Street Resurfacing Program																		
5632003 Urban Street Resurfacing Program		379,000										379,000			(379,000)			(379,000)
5632103 2021 Urban Street Resurfacing Program			386,000									386,000			(386,000)			(386,000)
5632203 2022 Urban Street Resurfacing Program				393,000								393,000			(393,000)			(393,000)
5632302 2023 Urban Street Resurfacing Program					400,000							400,000			(400,000)			(400,000)
5632402 2024 Urban Street Resurfacing Program						407,000						407,000			(407,000)			(407,000)
5632502 2025 Urban Street Resurfacing Program							414,000					414,000			(414,000)			(414,000)
5632602 2026 Urban Street Resurfacing Program								421,000				421,000			(421,000)			(421,000)
5632702 2027 Urban Street Resurfacing Program									429,000			429,000			(429,000)			(429,000)
5632802 2028 Urban Street Resurfacing Program										437,000		437,000			(437,000)			(437,000)
5632902 2029 Urban Street Resurfacing Program											445,000	445,000			(445,000)			(445,000)
Total Urban Street Resurfacing Program		379,000	386,000	393,000	400,000	407,000	414,000	421,000	429,000	437,000	445,000	4,111,000			(4,111,000)			(4,111,000)
Surface Treatment Program																		
5632004 Surface Treatment Program		2,877,000										2,877,000			(2,877,000)			(2,877,000)
5632104 2021 Surface Treatment Program			2,932,000									2,932,000			(2,932,000)			(2,932,000)
5632204 2022 Surface Treatment Program				2,988,000								2,988,000			(2,988,000)			(2,988,000)
5632304 2023 Surface Treatment Program					3,045,000							3,045,000			(3,045,000)			(3,045,000)
5632404 2024 Surface Treatment Program						3,103,000						3,103,000			(3,103,000)			(3,103,000)
5632505 2025 Surface Treatment Program							3,162,000					3,162,000			(3,162,000)			(3,162,000)
5632601 2026 Surface Treatment Program								3,222,000				3,222,000			(3,222,000)			(3,222,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5632701 2027 Surface Treatment Program									3,283,000			3,283,000			(3,283,000)			(3,283,000)
5632801 2028 Surface Treatment Program										3,345,000		3,345,000			(3,345,000)			(3,345,000)
5632901 2029 Surface Treatment Program											3,409,000	3,409,000			(3,409,000)			(3,409,000)
Total Surface Treatment Program		2,877,000	2,932,000	2,988,000	3,045,000	3,103,000	3,162,000	3,222,000	3,283,000	3,345,000	3,409,000	31,366,000			(31,366,000)			(31,366,000)
Parking Lot Preservation Program																		
5631815 Culver/Argyle St W Side Municipal Parking Lot Resurf		77,000										77,000			(77,000)			(77,000)
5631816 Culver/Argyle St E Side Municipal Parking Lot Resurf			153,000									153,000			(153,000)			(153,000)
5632210 2022 Parking Lot Preservation Program				76,000								76,000			(76,000)			(76,000)
5632310 2023 Parking Lot Preservation Program					76,000							76,000			(76,000)			(76,000)
5632410 2024 Parking Lot Preservation Program						76,000						76,000			(76,000)			(76,000)
5632510 2025 Parking Lot Preservation Program							76,000					76,000			(76,000)			(76,000)
5632606 2026 Parking Lot Preservation Program								76,000				76,000			(76,000)			(76,000)
5632706 2027 Parking Lot Preservation Program									76,000			76,000			(76,000)			(76,000)
5632806 2028 Parking Lot Preservation Program										76,000		76,000			(76,000)			(76,000)
5632905 2029 Parking Lot Preservation Program											76,000	76,000			(76,000)			(76,000)
Total Parking Lot Preservation Program		77,000	153,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000	838,000			(838,000)			(838,000)
Retaining Wall Program																		
5632005 Retaining Walls		62,000										62,000			(62,000)			(62,000)
5632105 2021 Retaining Walls			63,000									63,000			(63,000)			(63,000)
5632205 2022 Retaining Walls				64,000								64,000			(64,000)			(64,000)
5632305 2023 Retaining Walls					65,000							65,000			(65,000)			(65,000)
5632405 2024 Retaining Walls						66,000						66,000			(66,000)			(66,000)
5632506 2025 Retaining Walls							67,000					67,000			(67,000)			(67,000)
5632604 2026 Retaining Walls								68,000				68,000			(68,000)			(68,000)
5632703 2027 Retaining Walls									69,000			69,000			(69,000)			(69,000)
5632803 2028 Retaining Walls										70,000		70,000			(70,000)			(70,000)
5632904 2029 Retaining Walls											71,000	71,000			(71,000)			(71,000)
Total Retaining Wall Program		62,000	63,000	64,000	65,000	66,000	67,000	68,000	69,000	70,000	71,000	665,000			(665,000)			(665,000)
Material Storage Dome Reshingling Program																		
5632010 Material Storage Dome Reshingling - Dundurn Dome		30,000										30,000			(30,000)			(30,000)
5632211 2022 Material Storage Dome Reshingling				31,000								31,000			(31,000)			(31,000)
5632411 2024 Material Storage Dome Reshingling						32,000						32,000			(32,000)			(32,000)
5632608 2026 Material Storage Dome Reshingling								34,000				34,000			(34,000)			(34,000)
5632808 2028 Material Storage Dome Reshingling										35,000		35,000			(35,000)			(35,000)
Total Material Storage Dome Reshingling Program		30,000		31,000		32,000		34,000		35,000		162,000			(162,000)			(162,000)
Traffic Signal Controllers Program																		



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5632009 Traffic Controller Program		52,000										52,000				(52,000)		(52,000)
5632108 2021 Traffic Controller Program			53,000									53,000				(53,000)		(53,000)
5632208 2022 Traffic Controller Program				54,000								54,000				(54,000)		(54,000)
5632308 2023 Traffic Controller Program					55,000							55,000				(55,000)		(55,000)
5632408 2024 Traffic Controller Program						56,000						56,000				(56,000)		(56,000)
5632508 2025 Traffic Controller Program							57,000					57,000				(57,000)		(57,000)
5632603 2026 Traffic Controller Program								58,000				58,000				(58,000)		(58,000)
5632704 2027 Traffic Controller Program									59,000			59,000				(59,000)		(59,000)
5632804 2028 Traffic Controller Program										60,000		60,000				(60,000)		(60,000)
5632903 2029 Traffic Controller Program											61,000	61,000				(61,000)		(61,000)
Total Traffic Signal Controllers Program		52,000	53,000	54,000	55,000	56,000	57,000	58,000	59,000	60,000	61,000	565,000				(565,000)		(565,000)
Other Replacements With Enhancements																		
5632011 Salt Dome Courtland Yard		300,000										300,000			(300,000)			(300,000)
5631612 Accessible Parking - CAB									30,000			30,000				(30,000)		(30,000)
Total Other Replacements With Enhancements		300,000							30,000			330,000			(300,000)	(30,000)		(330,000)
Total Roads		3,777,000	3,587,000	3,606,000	3,641,000	3,740,000	3,776,000	3,879,000	3,946,000	4,023,000	4,062,000	38,037,000			(36,604,000)	(1,433,000)		(38,037,000)
Waste Management																		
Tom Howe Perpetual Care																		
5732109 Tom Howe Landfill - SCADA - Software		13,000										13,000			(13,000)			(13,000)
5732208 Tom Howe Air Compressor		11,000										11,000			(11,000)			(11,000)
5732207 Tom Howe Landfill Gas Flare Shell Insulation-Perpetu				9,000								9,000			(9,000)			(9,000)
Total Tom Howe Perpetual Care		24,000		9,000								33,000			(33,000)			(33,000)
Tom Howe - Gas Flare Preventative Maintenance Progra																		
5731910 Tom Howe Landfill Gas Flare-Variable Frequency Dri		9,000										9,000			(9,000)			(9,000)
Total Tom Howe - Gas Flare Preventative Maintenance Pro		9,000										9,000			(9,000)			(9,000)
Other Replacements																		
5731907 South Walsingham Scale Replacement		120,000										120,000			(120,000)			(120,000)
5732008 Scale Replacement MRF		200,000										200,000			(200,000)			(200,000)
5732009 MRF Lighting Replacement		20,000										20,000	(3,000)		(17,000)			(20,000)
Total Other Replacements		340,000										340,000	(3,000)		(337,000)			(340,000)
Total Waste Management		373,000		9,000								382,000	(3,000)		(379,000)			(382,000)
Total Public Works	10,100,000	42,720,000	32,937,000	35,613,000	31,759,000	28,841,000	26,360,000	29,461,000	30,475,000	25,571,000	29,014,000	312,751,000	(12,035,000)	(42,938,000)	(243,695,000)	(8,617,000)	(5,466,000)	(312,751,000)
Health & Social Services																		
Haldimand Norfolk Health Unit																		
Other Replacements																		
6532401 Portable Dental Unit Replacement						11,000						11,000	(11,000)					(11,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
6532601 Ultrasonic Scaler for Cleaning Teeth								6,000				6,000	(6,000)					(6,000)
6532801 Dental Equipment Sterilizer Replacement										9,000		9,000	(9,000)					(9,000)
Total Other Replacements						11,000		6,000		9,000		26,000	(26,000)					(26,000)
Other New Capital Initiatives																		
6532001 Dental Operatory and Upgrades - Gilbertson Office		300,000										300,000	(300,000)					(300,000)
6532002 Operatory and Dental Suite - Dunnville Office		323,000										323,000	(323,000)					(323,000)
Total Other New Capital Initiatives		623,000										623,000	(623,000)					(623,000)
Total Haldimand Norfolk Health Unit		623,000				11,000		6,000		9,000		649,000	(649,000)					(649,000)
Norview Lodge																		
Bathing System Replacement Program																		
6332112 2021 Shower Panel (3)			15,000									15,000			(15,000)			(15,000)
6331908 2023 Therapeutic Bathing Systems (2)					70,000							70,000			(70,000)			(70,000)
6332103 2025 Therapeutic Bathing System (1)							35,000					35,000			(35,000)			(35,000)
6332209 2026 Therapeutic Bathing System (1)								35,000				35,000			(35,000)			(35,000)
6332602 2026 Shower Panels (5)								25,000				25,000			(25,000)			(25,000)
Total Bathing System Replacement Program			15,000		70,000		35,000	60,000				180,000			(180,000)			(180,000)
Lift Replacement Program																		
6332003 Ceiling Lift Replacement (2)		28,000										28,000			(28,000)			(28,000)
6332016 Mobile Sling Lift (2)		30,000										30,000			(30,000)			(30,000)
6332104 2021 Mobile Sling Lift (2)			30,000									30,000			(30,000)			(30,000)
6332113 2021 Standing/Raising Aid Lifts Replacement (4)			24,000									24,000			(24,000)			(24,000)
6332203 2022 Standing/Raising Aid Lifts Replacement (1)				6,000								6,000			(6,000)			(6,000)
6332204 2022 Mobile Sling Lift (2)				30,000								30,000			(30,000)			(30,000)
6332311 2023 Mobile Sling Lift (2)					30,000							30,000			(30,000)			(30,000)
6332509 2025 Hygiene Lift Chair (3)							36,000					36,000			(36,000)			(36,000)
6332513 2025 Mobile Sling Lift (3)							45,000					45,000			(45,000)			(45,000)
6332603 2026 Hygiene Lift Chair (5)								60,000				60,000			(60,000)			(60,000)
6332611 2026 Mobile Sling Lift (7)								105,000				105,000			(105,000)			(105,000)
6332705 2027 Standing/Raising Aid Lifts Replacement (10)									60,000			60,000			(60,000)			(60,000)
6332803 2028 Ceiling Lift Replacement (8)										25,000		25,000			(25,000)			(25,000)
6332013 2029 Standing/Raising Aid Lifts Replacement (2)											12,000	12,000			(12,000)			(12,000)
6332905 2029 Mobile Sling Lift											15,000	15,000			(15,000)			(15,000)
Total Lift Replacement Program		58,000	54,000	36,000	30,000		81,000	165,000	60,000	25,000	27,000	536,000			(536,000)			(536,000)
Nursing Equipment Replacement Program																		
6332004 Slings (31)		26,000										26,000			(26,000)			(26,000)
6332010 2021 Mobile Blanket Warmer (4)			21,000									21,000			(21,000)			(21,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
6332105 2021 Slings (31)			27,000									27,000			(27,000)			(27,000)
6332205 2022 Slings (31)				27,000								27,000			(27,000)			(27,000)
6332302 2023 Slings (31)					28,000							28,000			(28,000)			(28,000)
6332403 2024 Slings (31)						28,000						28,000			(28,000)			(28,000)
6332504 2025 Slings (31)							29,000					29,000			(29,000)			(29,000)
6332604 2026 Slings (31)								29,000				29,000			(29,000)			(29,000)
6332606 2027 Slings (31)									30,000			30,000			(30,000)			(30,000)
6332307 2028 Mobile Blanket Warmer (4)										22,000		22,000			(22,000)			(22,000)
6332806 2028 Slings (31)										31,000		31,000			(31,000)			(31,000)
6332904 2029 Slings (31)											31,000	31,000			(31,000)			(31,000)
Total Nursing Equipment Replacement Program		26,000	48,000	27,000	28,000	28,000	29,000	29,000	30,000	53,000	31,000	329,000			(329,000)			(329,000)
Laundry Equipment Replacement Program		40,000										40,000			(40,000)			(40,000)
6332009 Commercial Clothes Dryer - Large (4)		40,000										40,000			(40,000)			(40,000)
6332107 2021 Commercial Clothes Washer - 50lb - (2)			26,000									26,000			(26,000)			(26,000)
6332405 2024 Clothes Washer - Large 65 lb - (4)						62,000						62,000			(62,000)			(62,000)
6332801 2028 Commercial Clothes Dryer - Small (2)										15,000		15,000			(15,000)			(15,000)
Total Laundry Equipment Replacement Program		40,000	26,000			62,000				15,000		143,000			(143,000)			(143,000)
Kitchen Replacement Program		30,000										30,000			(30,000)			(30,000)
6331820 Commercial Convection Oven (2)		30,000										30,000			(30,000)			(30,000)
6332114 2021 Pots & Pans Dishwasher			10,000									10,000			(10,000)			(10,000)
6332116 2021 Steamer Oven			6,000									6,000			(6,000)			(6,000)
6332212 2022 Steamer Oven (3)				17,000								17,000			(17,000)			(17,000)
6332213 2022 Walk-In Cooler Compressor (2)				15,000								15,000			(15,000)			(15,000)
6332304 2023 Meat Slicer					7,000							7,000			(7,000)			(7,000)
6332313 2023 Steamer Oven					6,000							6,000			(6,000)			(6,000)
6332102 2024 Ice/Water Dispenser						7,000						7,000			(7,000)			(7,000)
6332412 2024 Steamer Oven						6,000						6,000			(6,000)			(6,000)
6332306 2025 Ice/Water Dispenser							7,000					7,000			(7,000)			(7,000)
6332512 2025 Commercial Dishwasher (2)								30,000				30,000			(30,000)			(30,000)
6332515 2025 Steamer Oven							6,000					6,000			(6,000)			(6,000)
6332610 2026 Commercial Dishwasher (2)									30,000			30,000			(30,000)			(30,000)
6332804 2028 Ice/Water Dispenser										7,000		7,000			(7,000)			(7,000)
6332902 2029 Ice/Water Dispenser											7,000	7,000			(7,000)			(7,000)
6332907 2029 Walk-In Freezer Compressor											9,000	9,000			(9,000)			(9,000)
Total Kitchen Replacement Program		30,000	16,000	32,000	13,000	13,000	43,000	30,000	7,000	16,000		200,000			(200,000)			(200,000)
Building & Property Equipment Replacement Program																		



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
6332110 2021 Hot Water Tank (4)			28,000									28,000			(28,000)			(28,000)
6332501 2025 Heating Boiler							25,000					25,000			(25,000)			(25,000)
6332502 2025 Humidification Boiler							30,000					30,000			(30,000)			(30,000)
6332506 2025 Cooling Tower (2)							180,000					180,000			(180,000)			(180,000)
6332109 2026 Air Compressor (2)								10,000				10,000			(10,000)			(10,000)
6332601 2026 Heating Boiler								25,000				25,000			(25,000)			(25,000)
6332609 2026 Hot Water Tank (4)								28,000				28,000			(28,000)			(28,000)
6332701 2027 Heating Boiler									25,000			25,000			(25,000)			(25,000)
6332507 2029 Loading Dock Replacement											15,000	15,000			(15,000)			(15,000)
Total Building & Property Equipment Replacement Program			28,000				235,000	63,000	25,000		15,000	366,000			(366,000)			(366,000)
Carpet Replacement Program																		
6332012 Carpet Replacement Program		36,000										36,000			(36,000)			(36,000)
6332115 2021 Carpet Replacement Program			37,000									37,000			(37,000)			(37,000)
6332211 2022 Carpet Replacement Program				38,000								38,000			(38,000)			(38,000)
6332310 2023 Carpet Replacement Program					39,000							39,000			(39,000)			(39,000)
6332410 2024 Carpet Replacement Program						40,000						40,000			(40,000)			(40,000)
6332511 2025 Carpet Replacement Program							41,000					41,000			(41,000)			(41,000)
6332607 2026 Carpet Replacement Program								42,000				42,000			(42,000)			(42,000)
6332706 2027 Carpet Replacement Program									43,000			43,000			(43,000)			(43,000)
6332802 2028 Carpet Replacement Program										44,000		44,000			(44,000)			(44,000)
6332901 2029 Carpet Replacement Program											45,000	45,000			(45,000)			(45,000)
Total Carpet Replacement Program		36,000	37,000	38,000	39,000	40,000	41,000	42,000	43,000	44,000	45,000	405,000			(405,000)			(405,000)
Vehicle Replacement Program																		
6331906 2021 Garden Tractor			30,000									30,000			(30,000)			(30,000)
6332014 Golf Cart			10,000									10,000			(10,000)			(10,000)
6332309 2025 Golf Cart							10,000					10,000			(10,000)			(10,000)
Total Vehicle Replacement Program			40,000				10,000					50,000			(50,000)			(50,000)
Other New Capital Initiatives																		
6331913 Lean-To Door Addition		5,000										5,000				(5,000)		(5,000)
Total Other New Capital Initiatives		5,000										5,000				(5,000)		(5,000)
Total Norview Lodge		195,000	264,000	133,000	180,000	143,000	474,000	389,000	158,000	144,000	134,000	2,214,000			(2,209,000)	(5,000)		(2,214,000)
Total Health & Social Services		818,000	264,000	133,000	180,000	154,000	474,000	395,000	158,000	153,000	134,000	2,863,000	(649,000)		(2,209,000)	(5,000)		(2,863,000)
Community Services																		
CSD Administration																		
Parking Area Resurfacing Program																		
7132101 2024 Parking Lot Asphalt Resurfacing-Culver St-Ph 2						100,000						100,000				(100,000)		(100,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Total Parking Area Resurfacing Program						100,000						100,000				(100,000)		(100,000)
Goose Management Program												30,000				(30,000)		(30,000)
7331429 2021 Landscape Hardening - Kent St & Wellington Pa			30,000									30,000				(30,000)		(30,000)
Total Goose Management Program			30,000									30,000				(30,000)		(30,000)
Total CSD Administration			30,000			100,000						130,000				(130,000)		(130,000)
Administrative & Client Services																		
Other New Capital Initiatives																		
7232001 Ride Norfolk - Para Transit Accessible Vehicle			95,000									95,000				(95,000)		(95,000)
7232101 Ride Norfolk - Scheduling Software				25,000								25,000				(25,000)		(25,000)
7232401 Ride Norfolk - Para Transit Accessible Vehicle						100,000						100,000				(100,000)		(100,000)
7232901 Ride Norfolk - Para Transit Accessible Vehicle											110,000	110,000				(110,000)		(110,000)
Total Other New Capital Initiatives			95,000	25,000		100,000					110,000	330,000				(330,000)		(330,000)
Total Administrative & Client Services			95,000	25,000		100,000					110,000	330,000				(330,000)		(330,000)
Parks & Recreation																		
Interior Building Upgrades Program																		
7332027 Annex Room Flooring Replacement - VDCC		8,000										8,000			(8,000)			(8,000)
7332037 Railing Replacements - Delhi Friendship Centre		13,000										13,000			(13,000)			(13,000)
7331952 2021 Replace Floor - Delhi Friendship Centre			30,000									30,000			(30,000)			(30,000)
7332036 Water Piping Replacement - Culver Street			22,000									22,000			(22,000)			(22,000)
7331866 2023 WinDel Park Field House Refurbish - Wtfd Park					71,000							71,000	(5,000)		(66,000)			(71,000)
7332313 2023 Delhi Kinsmen Pool Building Renovation					625,000							625,000			(625,000)			(625,000)
7331854 2024 Changeroom Refurbishment-Annaleise Carr Aq						35,000						35,000			(35,000)			(35,000)
7331869 2024 Washroom Refurbishment - SRC Arena						30,000						30,000			(30,000)			(30,000)
Total Interior Building Upgrades Program		21,000	52,000		696,000	65,000						834,000	(5,000)		(829,000)			(834,000)
Exterior Building Upgrades Program																		
7331855 2021 Old Vittoria Town Hall Exterior Restoration			190,000									190,000			(190,000)			(190,000)
7331865 2021 Interior & Exterior Bldg Repairs - Wtfd Park Sho			25,000									25,000			(25,000)			(25,000)
7331853 2023 Front Entrance Door Upgrade-Langton Arena					61,000							61,000			(61,000)			(61,000)
7331966 2023 Building Envelope Upgrade-Simcoe Rec Centre					560,000							560,000			(560,000)			(560,000)
7331924 Lynnwood Park Historical Gazebo Restoration-Simco									33,000			33,000			(33,000)			(33,000)
Total Exterior Building Upgrades Program			215,000		621,000				33,000			869,000			(869,000)			(869,000)
Parking Area Resurfacing Program																		
7332034 Parking Lot Refinishing - Delhi Quance Parking Lot		20,000										20,000				(20,000)		(20,000)
7331914 2021 East Driveway Replacement - Waterford Arena			28,000									28,000				(28,000)		(28,000)
7331925 2023 Resurface Parking Area-Pt Dover Comm Centre					85,000							85,000				(85,000)		(85,000)
Total Parking Area Resurfacing Program		20,000	28,000		85,000							133,000				(133,000)		(133,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Kitchen Upgrades Program																		
7332031 Fire Suppression System Hood Range - WTFDCC		10,000										10,000			(10,000)			(10,000)
7332041 Commercial Dishwasher - St Williams CC			20,000									20,000			(20,000)			(20,000)
Total Kitchen Upgrades Program		10,000	20,000									30,000			(30,000)			(30,000)
Refrigeration Equipment Replacement Program																		
7332022 Plate & Frame Heat Exchanger - Delhi Arena		25,000										25,000			(25,000)			(25,000)
7332023 Plate & Frame Heat Exchanger - Port Dover Arena		25,000										25,000			(25,000)			(25,000)
7332028 Replace Dessicant Dehumidifier Wheel - Wtfd Arena		15,000										15,000			(15,000)			(15,000)
7332042 Replace Dessicant Dehumidifier Wheel - Delhi Arena		33,000										33,000			(33,000)			(33,000)
7332050 Replace Dessicant Dehumidifier Wheel-Talbot Arena		24,000										24,000			(24,000)			(24,000)
7332026 Plate & Frame Heat Exchanger - Talbot Arena			25,000									25,000			(25,000)			(25,000)
7332211 2022 Compressor - Waterford Arena				100,000								100,000			(100,000)			(100,000)
7332408 2024 Plate & Frame Heat Exchange Regasket-Langt						25,000						25,000			(25,000)			(25,000)
7332507 2025 Dessicant Dehumidifier - Delhi Arena							115,000					115,000			(115,000)			(115,000)
7332709 2027 Dessicant Dehumidifier - Port Dover Arena									119,000			119,000			(119,000)			(119,000)
7332801 2028 Dessicant Dehumidifier - Talbot Arena										121,000		121,000			(121,000)			(121,000)
7332802 2028 Dessicant Dehumidifier - Waterford Arena										121,000		121,000			(121,000)			(121,000)
7332901 2029 Dessicant Dehumidifier - SRC Arena											123,000	123,000			(123,000)			(123,000)
Total Refrigeration Equipment Replacement Program		122,000	25,000	100,000		25,000	115,000		119,000	242,000	123,000	871,000			(871,000)			(871,000)
Ice Resurfacer Replacements Program																		
7331905 Electric Ice Resurfacer & Ice Leveller - SRC Arena			160,000									160,000			(140,000)	(20,000)		(160,000)
7332004 2021 Ice Resurfacer & Ice Leveller - Delhi Arena			165,000									165,000			(140,000)	(25,000)		(165,000)
7332202 2022 Ice Resurfacer & Ice Leveller - Talbot Gardens				170,000								170,000			(145,000)	(25,000)		(170,000)
7332606 2026 Ice Resurfacer & Ice Leveller - Langton Arena								175,000				175,000			(150,000)	(25,000)		(175,000)
7332803 2028 Ice Resurfacer - Waterford Arena									175,000			175,000			(175,000)			(175,000)
7332902 2029 Ice Resurfacer - Port Dover Arena											175,000	175,000			(175,000)			(175,000)
Total Ice Resurfacer Replacements Program			325,000	170,000				175,000	175,000	175,000		1,020,000			(925,000)	(95,000)		(1,020,000)
Playground Replacement Program																		
7331736 2021 Wellington Park Playground Replacement & Ac			115,000									115,000				(115,000)		(115,000)
7332104 2021 Playground Replacement Program			75,000									75,000				(75,000)		(75,000)
7332203 2022 Playground Replacement Program				75,000								75,000				(75,000)		(75,000)
7332005 Briarwood Park Playground Replacement Program					75,000							75,000				(75,000)		(75,000)
7332302 2023 Playground Replacement Program					75,000							75,000				(75,000)		(75,000)
7332401 2024 Playground Replacement Program						100,000						100,000				(100,000)		(100,000)
7332501 2025 Playground Replacement Program							102,000					102,000				(102,000)		(102,000)
7332601 2026 Playground Replacement Program								104,000				104,000				(104,000)		(104,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7332704 2027 Playground Replacement Program									106,000			106,000				(106,000)		(106,000)
7332804 2028 Playground Replacement Program										108,000		108,000				(108,000)		(108,000)
7332903 2029 Playground Replacement Program											110,000	110,000				(110,000)		(110,000)
Total Playground Replacement Program			190,000	75,000	150,000	100,000	102,000	104,000	106,000	108,000	110,000	1,045,000				(1,045,000)		(1,045,000)
Steel Light Tower Replacement Program																		
7332010 Steel Light Tower Replacement Program-Wtfd Parks			300,000									300,000				(300,000)		(300,000)
7332108 2021 Steel Light Tower Replacement Program-Ctld P				158,000								158,000				(158,000)		(158,000)
7332208 2022 Steel Light Tower Replacement Program-Langt					166,000							166,000				(166,000)		(166,000)
7332306 2023 Steel Light Tower Replacement Program						174,000						174,000				(174,000)		(174,000)
7332405 2024 Steel Light Tower Replacement Program							183,000					183,000				(183,000)		(183,000)
Total Steel Light Tower Replacement Program			300,000	158,000	166,000	174,000	183,000					981,000				(981,000)		(981,000)
Auto Floor Scrubber Replacement Program																		
7332011 2021 Auto Floor Scrubber Replacement - Simcoe Rec			7,000									7,000			(7,000)			(7,000)
7332109 2021 Auto Floor Scrubber Replacement-Delhi Arena			7,000									7,000			(7,000)			(7,000)
7332309 2023 Auto Floor Scrubber Replacement-Talbot Arena					7,000							7,000			(7,000)			(7,000)
7332209 2024 Auto Floor Scrubber Replacement-Wtfd Arena						7,000						7,000			(7,000)			(7,000)
Total Auto Floor Scrubber Replacement Program			14,000		7,000	7,000						28,000			(28,000)			(28,000)
Trail Linkages Program																		
7331961 Rail Trail Directional Signage Replacement (32)	4,000		15,000									15,000				(15,000)		(15,000)
Total Trail Linkages Program	4,000		15,000									15,000				(15,000)		(15,000)
Other Replacements																		
7331848 Skatepark Ramp Replacements - Simcoe Rec Centre		40,000										40,000				(40,000)		(40,000)
7332043 Pool Shell & Filtration System Upgrade - Delhi Kinsm		15,000		275,000								290,000			(290,000)			(290,000)
7332038 Langton Fieldhouse Refurbishment			55,000									55,000			(55,000)			(55,000)
7331841 Fence Replacement - Walsingham Ball Park				21,000								21,000				(21,000)		(21,000)
7331856 Percy Carter Tennis Courts Reconstruction				180,000								180,000		(180,000)				(180,000)
7332112 Arena Floor & Board Replacement-Simcoe Rec Cent				900,000								900,000		(900,000)				(900,000)
7331830 Boundary Fence Replacement-Colonel Stalker Park S					7,000							7,000				(7,000)		(7,000)
7331864 Park Shop & Compound Repairs - Simcoe Parks					29,000							29,000				(29,000)		(29,000)
7332307 Pool Vacuum Replacement-Annalise Carr Aquatic C					7,000							7,000			(7,000)			(7,000)
7332039 Dugout & Players Bench Refurbishment - Simcoe Lio						33,000						33,000				(33,000)		(33,000)
7332048 Diamond Repairs - Delhi Arena Diamond						28,000						28,000				(28,000)		(28,000)
7331840 Pool Vacuum Replacement - Delhi Kinsmen Pool							9,000					9,000			(9,000)			(9,000)
7331844 Fence Replacement - Port Rowan Skatepark							13,000					13,000				(13,000)		(13,000)
7332018 Ice Rink & Seat Deck Overhaul - Talbot Gardens								1,600,000				1,600,000		(1,600,000)				(1,600,000)
7332707 Pool Vacuum Replacement - Delhi Kinsmen Pool									7,000			7,000			(7,000)			(7,000)



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	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Total Other Replacements		55,000	55,000	1,376,000	43,000	61,000	22,000	1,600,000	7,000			3,219,000		(2,680,000)	(368,000)	(171,000)		(3,219,000)
Oakwood Cemetery Road Reconstruction Program																		
7332002 Roadway Resurfacing - Oakwood Cemetery		35,000										35,000				(35,000)		(35,000)
Total Oakwood Cemetery Road Reconstruction Program		35,000										35,000				(35,000)		(35,000)
Other Replacements With Enhancements																		
7331963 Washroom Renovation - Langton Community Centre	7,000	150,000										150,000			(150,000)			(150,000)
7332049 Port Dover Arena Parking Lot - Surface Treatment		15,000										15,000				(15,000)		(15,000)
7331849 Digital Information Sign - Simcoe Recreation Centre			15,000									15,000				(15,000)		(15,000)
7331938 Ice Rink Floor & Dasherboard Replacement-Pt Dover			800,000									800,000		(800,000)				(800,000)
7331809 Install Concrete Pad - Langton Pavilion					29,000							29,000				(29,000)		(29,000)
7331820 Oakwood Cemetery Water System Upgrades Phase 1						35,000						35,000				(35,000)		(35,000)
7331912 Oakwood Cemetery Water System Upgrades Phase 2							70,000					70,000				(70,000)		(70,000)
7332030 Waterford Hellyer Ball Diamond Fence Replacement							30,000					30,000				(30,000)		(30,000)
7332009 Oakwood Cemetery Water System Upgrade Ph 4/4								40,000				40,000				(40,000)		(40,000)
Total Other Replacements With Enhancements	7,000	165,000	815,000		29,000	35,000	100,000	40,000				1,184,000		(800,000)	(150,000)	(234,000)		(1,184,000)
New Park Development Program																		
7332013 2029 Dog Park - Port Rowan											39,000	39,000			(21,000)		(18,000)	(39,000)
7332014 2029 Dog Park - Port Dover											39,000	39,000			(21,000)		(18,000)	(39,000)
7332015 2029 Dog Park - Delhi											39,000	39,000			(21,000)		(18,000)	(39,000)
Total New Park Development Program											117,000	117,000			(63,000)		(54,000)	(117,000)
Soccer Park Development Program																		
7332212 Simcoe Youth Soccer Development-Spectator Bench				100,000								100,000			(19,000)		(81,000)	(100,000)
7332032 Velodrome Redevelopment - Windel Soccer Field						30,000						30,000				(30,000)		(30,000)
Total Soccer Park Development Program				100,000		30,000						130,000			(19,000)	(30,000)	(81,000)	(130,000)
Port Rowan Waterfront Development Program																		
7331846 Sun Shelters - Pt Rowan Waterfront Park: Phase 1 of 3								28,000				28,000				(28,000)		(28,000)
7331923 2027 Park Sign - Port Rowan Waterfront Park									22,000			22,000				(22,000)		(22,000)
7332017 Sun Shelters-Pt Rowan Waterfront Park: Phase 2/3									28,000			28,000				(28,000)		(28,000)
7331919 In-Ground Sprinkler System-Pt Rowan Waterfront Park										15,000		15,000				(15,000)		(15,000)
7332111 Sun Shelters-Pt Rowan Waterfront Park: Phase 3/3										28,000		28,000				(28,000)		(28,000)
Total Port Rowan Waterfront Development Program								28,000	50,000	43,000		121,000				(121,000)		(121,000)
Rural/Abandoned Cemetery Transfers Program																		
7332007 Legal Transfers of Rural/Abandoned Cemetery Owned		10,000										10,000				(10,000)		(10,000)
7332106 2021 Legal Transfers of Rural/Abandoned Cemetery			10,000									10,000				(10,000)		(10,000)
7332206 2022 Legal Transfers of Rural/Abandoned Cemetery				10,000								10,000				(10,000)		(10,000)
7332305 2023 Legal Transfers of Rural/Abandoned Cemetery					10,000							10,000				(10,000)		(10,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7332404 2024 Legal Transfers of Rural/Abandoned Cemetery						10,000						10,000				(10,000)		(10,000)
7332504 2025 Legal Transfers of Rural/Abandoned Cemetery							10,000					10,000				(10,000)		(10,000)
7332605 2026 Legal Transfers of Rural/Abandoned Cemetery								10,000				10,000				(10,000)		(10,000)
7332706 2027 Legal Transfers of Rural/Abandoned Cemetery									10,000			10,000				(10,000)		(10,000)
7332805 2028 Legal Transfers of Rural/Abandoned Cemetery										10,000		10,000				(10,000)		(10,000)
7332904 2029 Legal Transfers of Rural/Abandoned Cemetery											10,000	10,000				(10,000)		(10,000)
Total Rural/Abandoned Cemetery Transfers Program		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000				(100,000)		(100,000)
Seasonal Plus Controller Program																		
7331911 Seasonal Plus Controller - Waterford Arena		39,000										39,000				(39,000)		(39,000)
7331806 Seasonal Plus Controller - Port Dover Arena			35,000									35,000				(35,000)		(35,000)
7331922 Seasonal Plus Controller - SRC Arena			55,000									55,000				(55,000)		(55,000)
7331870 2022 Seasonal Plus Controller - Delhi Arena				39,000								39,000				(39,000)		(39,000)
7331860 2023 Seasonal Plus Controller - Talbot Arena					41,000							41,000				(41,000)		(41,000)
Total Seasonal Plus Controller Program		39,000	90,000	39,000	41,000							209,000				(209,000)		(209,000)
Dressing Room Construction Program																		
7331920 2021 Dressing Room Construction-Pt Dover Arena			575,000									575,000		(559,000)			(16,000)	(575,000)
7332110 Dressing Room Construction - Waterford Arena			575,000									575,000		(559,000)			(16,000)	(575,000)
7332210 Dressing Room Construction - Delhi Arena			575,000									575,000		(559,000)			(16,000)	(575,000)
7332308 2021 Dressing Room Construction-Simcoe Rec Cent			575,000									575,000		(559,000)			(16,000)	(575,000)
7332012 2023 Dressing Room Construction - Talbot Gardens /					500,000							500,000		(486,000)			(14,000)	(500,000)
7332406 2025 Dressing Room Construction - Langton Arena						575,000						575,000		(559,000)			(16,000)	(575,000)
Total Dressing Room Construction Program			2,300,000		500,000	575,000						3,375,000		(3,281,000)			(94,000)	(3,375,000)
Other New Capital Initiatives																		
7332019 Construct Skate Park - Waterford		500,000										500,000	(300,000)			(38,000)	(162,000)	(500,000)
7332035 Storage Shed - Delhi Arena Ball Diamond		10,000										10,000				(10,000)		(10,000)
7332040 Mechanical Room Maintenance Platform-Delhi Arena		12,000										12,000				(12,000)		(12,000)
7332045 Ice Door - Delhi Arena		7,000										7,000				(7,000)		(7,000)
7331940 Laser Levelling System-Wtfd Arena Ice Resurfacers			25,000									25,000				(25,000)		(25,000)
7331954 Kinsmen Park Concrete Pads - Port Dover			12,000									12,000				(12,000)		(12,000)
7331955 Port Rowan Skate Park Concrete Pads			7,000									7,000				(7,000)		(7,000)
7332021 Pool Entrance Turnstile Gating - ACAC			27,000									27,000				(27,000)		(27,000)
7332033 Irrigation System - Simcoe Memorial Ball Park			35,000									35,000				(35,000)		(35,000)
7332046 Bull Pen - Delhi Arena Ball Diamond			12,000									12,000	(5,000)			(7,000)		(12,000)
7332213 Expansion & Renovation-Simcoe Recreation Centre				11,000,000								11,000,000	(200,000)	(8,238,000)			(2,562,000)	(11,000,000)
7331904 Heat Recovery System - Waterford Arena					43,000							43,000				(43,000)		(43,000)
7331847 Power Rake - Parks West						12,000						12,000				(12,000)		(12,000)



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	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7331930 Construction New Facade-Pt Rowan Community Cen						100,000						100,000			(100,000)			(100,000)
7331941 Lynn River Silt Trap - Clifton Park Simcoe						40,000						40,000				(40,000)		(40,000)
7331944 Pergola & Healing Garden-Oakwood Cemetery Colun						20,000						20,000				(20,000)		(20,000)
7331957 Arena Swipe Card Access Control						25,000						25,000				(25,000)		(25,000)
7332024 Parking Area Expansion - Port Dover Arena						100,000						100,000				(100,000)		(100,000)
7332044 Power Failure Check Valve - Delhi Kinsmen Pool						17,000						17,000				(17,000)		(17,000)
7331942 Front End Loader Attachment (M571)-Simcoe Parks							7,000					7,000				(7,000)		(7,000)
7332016 Delhi Skate Park							460,000					460,000	(153,000)			(59,000)	(248,000)	(460,000)
7331937 Multi Use Sports Pad - Port Rowan Skate Park									100,000			100,000				(100,000)		(100,000)
7331821 Pickup Truck Superintendent of Trails & Cemeteries										43,000		43,000				(43,000)		(43,000)
Total Other New Capital Initiatives		529,000	118,000	11,000,000	43,000	314,000	467,000	100,000		43,000		12,614,000	(658,000)	(8,238,000)	(100,000)	(646,000)	(2,972,000)	(12,614,000)
Total Parks & Recreation	11,000	1,006,000	4,572,000	13,028,000	2,391,000	821,000	1,574,000	2,057,000	325,000	621,000	535,000	26,930,000	(663,000)	(14,999,000)	(4,252,000)	(3,815,000)	(3,201,000)	(26,930,000)
Recreation																		
Other Replacements With Enhancements																		
7332312 Senior's Centre					5,000,000							5,000,000		(5,000,000)				(5,000,000)
Total Other Replacements With Enhancements					5,000,000							5,000,000		(5,000,000)				(5,000,000)
Total Recreation					5,000,000							5,000,000		(5,000,000)				(5,000,000)
Fire																		
Fire Vehicle Replacement Program																		
7431904 2021 Ranger Unit 3 & Trailer - Stn#3			35,000									35,000			(35,000)			(35,000)
7432102 2022 Car 2 (Deputy Chief)				60,000								60,000			(60,000)			(60,000)
7432201 2022 Car 3 (Assistant Chief)				60,000								60,000			(60,000)			(60,000)
7432204 2022 Emergency Response Argo & Trailer Stn#8-Fair				45,000								45,000			(45,000)			(45,000)
7432205 2022 Aerial 1 - Stn#1 - Simcoe				1,527,000								1,527,000			(1,527,000)			(1,527,000)
7432307 2022 Pump 6 - Stn#6 Courtland				713,000								713,000			(713,000)			(713,000)
7432302 2023 Water Rescue Boat & Trailer Stn#3-Waterford					40,000							40,000			(40,000)			(40,000)
7432306 2023 Pump 9 - Stn#9 Port Rowan					712,000							712,000			(712,000)			(712,000)
7432410 2023 Tanker 4 - Stn#4 - Teeterville					687,000							687,000			(687,000)			(687,000)
7432404 2024 Water Rescue Boat & Trailer Stn#2-Port Dover						40,000						40,000			(40,000)			(40,000)
7432409 2024 Tanker 3 - Stn#3 - Waterford						698,000						698,000			(698,000)			(698,000)
7432505 2024 Rescue 11 - Stn#11 -Vittoria						611,000						611,000			(611,000)			(611,000)
7432601 2024 Pump 5 - Stn#5 - Delhi						763,000						763,000			(763,000)			(763,000)
7432602 2025 Pump 2A - Stn#2 - Port Dover							775,000					775,000			(775,000)			(775,000)
7432605 2025 Tanker 8 - Stn#8 - Fairground							710,000					710,000			(710,000)			(710,000)
7432606 2025 Tanker 7 - Stn#7 - Langton							710,000					710,000			(710,000)			(710,000)
7432004 2026 Ranger 6 - Stn #6 Courtland								39,000				39,000			(39,000)			(39,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7432101 2026 Emerg Response Vehicle & Trailer - Stn#2 Port								38,000				38,000			(38,000)			(38,000)
7432503 2026 Car 5 (FPO)								55,000				55,000			(55,000)			(55,000)
7432603 2026 Tanker 11 - Stn#11 - Vittoria								720,000				720,000			(720,000)			(720,000)
7432604 2026 Tanker 10 - Stn#10 - St. Williams								720,000				720,000			(720,000)			(720,000)
7432607 2026 Car 1 (Fire Chief)								57,000				57,000			(57,000)			(57,000)
7432610 2026 Car 6 (CSO)								55,000				55,000			(55,000)			(55,000)
7432705 2027 Engine 5 - Stn#5 - Delhi									810,000			810,000			(810,000)			(810,000)
7432706 2027 Engine 10 - Stn#10 - St. Williams									810,000			810,000			(810,000)			(810,000)
7432804 2028 Rescue 8 - Stn#8 - Fairground										650,000		650,000			(650,000)			(650,000)
Total Fire Vehicle Replacement Program			35,000	2,405,000	1,439,000	2,112,000	2,195,000	1,684,000	1,620,000	650,000		12,140,000			(12,140,000)			(12,140,000)
Infrared Thermal Imaging Camera Replacement Program																		
7432304 Infrared Thermal Imaging Camera Replacements			22,000									22,000			(22,000)			(22,000)
7432403 2024 Infrared Thermal Imaging Camera Replacement						36,000						36,000			(36,000)			(36,000)
7432502 2025 Infrared Thermal Imaging Camera Replacement							36,000					36,000			(36,000)			(36,000)
7432608 2026 Infrared Thermal Imaging Camera Replacement								37,000				37,000			(37,000)			(37,000)
Total Infrared Thermal Imaging Camera Replacement Program			22,000			36,000	36,000	37,000				131,000			(131,000)			(131,000)
Fire Station Building Repairs & Maintenance Program																		
7432001 Paving & Line Painting - Stn#10 St. Williams		18,000										18,000			(18,000)			(18,000)
7432103 2021 Fire Stn Building Repairs & Maintenance			125,000									125,000			(125,000)			(125,000)
7432202 2022 Fire Station Building Repairs & Maintenance				125,000								125,000			(125,000)			(125,000)
7432301 2023 Fire Stn Building Repairs & Maintenance					125,000							125,000			(125,000)			(125,000)
7432401 2024 Fire Stn Building Repairs & Maintenance						125,000						125,000			(125,000)			(125,000)
7432501 2025 Fire Stn Building Repairs & Maintenance							125,000					125,000			(125,000)			(125,000)
7432609 2026 Fire Stn Building Repairs & Maintenance								125,000				125,000			(125,000)			(125,000)
7432701 2027 Fire Stn Building Repairs & Maintenance									125,000			125,000			(125,000)			(125,000)
7432801 2028 Fire Stn Building Repairs & Maintenance										125,000		125,000			(125,000)			(125,000)
7432903 2029 Fire Stn Building Repairs & Maintenance											125,000	125,000			(125,000)			(125,000)
Total Fire Station Building Repairs & Maintenance Program		18,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,143,000			(1,143,000)			(1,143,000)
SCBA Pack Replacement Program																		
7432206 2022 SCBA Packs				143,000								143,000			(143,000)			(143,000)
7432308 2023 SCBA Packs					146,000							146,000			(146,000)			(146,000)
7432411 2024 SCBA Packs						149,000						149,000			(149,000)			(149,000)
7432506 2025 SCBA Packs							152,000					152,000			(152,000)			(152,000)
7432611 2026 SCBA Packs								155,000				155,000			(155,000)			(155,000)
7432704 2027 SCBA Packs									158,000			158,000			(158,000)			(158,000)
7432802 2028 SCBA Packs										161,000		161,000			(161,000)			(161,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					TOTAL FUNDING
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	(2020 to 2029)
7432901 2029 SCBA Packs											165,000	165,000			(165,000)			(165,000)
Total SCBA Pack Replacement Program				143,000	146,000	149,000	152,000	155,000	158,000	161,000	165,000	1,229,000			(1,229,000)			(1,229,000)
SCBA Air Compressor Replacement Program																		
7432008 SCBA Air Compressor - Stn#2 Port Dover		50,000										50,000			(50,000)			(50,000)
7432106 2021 SCBA Air Compressor Stn#3 - Waterford			50,000									50,000			(50,000)			(50,000)
7432507 2025 SCBA Air Compressor Stn#4 - Teeterville							55,000					55,000			(55,000)			(55,000)
7432803 2028 SCBA Air Compressor Stn#7 - Langton									58,000			58,000			(58,000)			(58,000)
Total SCBA Air Compressor Replacement Program		50,000	50,000				55,000		58,000			213,000			(213,000)			(213,000)
Extrication Equipment Program																		
7432005 Extrication Equipment		112,000										112,000			(112,000)			(112,000)
7432702 2027 Extrication Equipment									240,000			240,000			(240,000)			(240,000)
Total Extrication Equipment Program		112,000							240,000			352,000			(352,000)			(352,000)
Fire Management Information System Upgrades Program																		
7432006 2021 Fire Management Information System			125,000									125,000		(125,000)				(125,000)
7432504 2026 Fire Management Information System								150,000				150,000		(150,000)				(150,000)
Total Fire Management Information System Upgrades Program			125,000					150,000				275,000		(275,000)				(275,000)
Other Replacements With Enhancements																		
7432007 Construction - Fire Stn#10 St. Williams			1,415,000									1,415,000		(647,000)			(768,000)	(1,415,000)
7432305 Fire Station - Stn#1 Simcoe					1,550,000							1,550,000		(540,000)	(592,000)		(418,000)	(1,550,000)
7432003 Construction - Fire Stn#6 Courtland						1,550,000						1,550,000		(540,000)	(592,000)		(418,000)	(1,550,000)
Total Other Replacements With Enhancements			1,415,000		1,550,000	1,550,000						4,515,000		(1,727,000)	(1,184,000)		(1,604,000)	(4,515,000)
Other New Capital Initiatives																		
7431906 Washer Extractors / Dryers (4)		70,000										70,000				(68,000)	(2,000)	(70,000)
7431908 Radio Communication Paging Frequency			260,000									260,000		(252,000)			(8,000)	(260,000)
7432105 Washer Extractors / Dryers (4)			70,000									70,000				(70,000)		(70,000)
Total Other New Capital Initiatives		70,000	330,000									400,000		(252,000)		(138,000)	(10,000)	(400,000)
Total Fire		250,000	2,102,000	2,673,000	3,260,000	3,972,000	2,563,000	2,151,000	2,143,000	994,000	290,000	20,398,000		(2,254,000)	(16,392,000)	(138,000)	(1,614,000)	(20,398,000)
Paramedic Services																		
EMS Vehicle Replacement Program																		
7531903 Emergency Response Vehicle 09-A037		100,000										100,000			(100,000)			(100,000)
7532001 Emergency Response Vehicle 10-A038		100,000										100,000			(100,000)			(100,000)
7532002 Ambulance 13-A046		155,000										155,000			(155,000)			(155,000)
7532201 2022 Ambulance 15-A048				157,000								157,000			(157,000)			(157,000)
7532204 2022 Ambulance 15-A049				157,000								157,000			(157,000)			(157,000)
7532301 2023 Ambulance 16-A050					160,000							160,000			(160,000)			(160,000)
7532302 2023 Ambulance 16-A051					160,000							160,000			(160,000)			(160,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7532306 2023 EMS RAV 13-A045 & Trailer 13-A044					60,000							60,000			(60,000)			(60,000)
7532307 2023 Emergency Response Vehicle 13-A047					45,000							45,000			(45,000)			(45,000)
7532404 2024 Ambulance 17-A052						167,000						167,000			(167,000)			(167,000)
7532405 2024 Ambulance 17-A053						167,000						167,000			(167,000)			(167,000)
7532506 2025 Ambulance 18-A055							170,000					170,000			(170,000)			(170,000)
7532507 2025 Ambulance 18-A056							170,000					170,000			(170,000)			(170,000)
7532605 2026 Ambulance 19-A057								173,000				173,000			(173,000)			(173,000)
7532606 2026 Ambulance 19-A058								173,000				173,000			(173,000)			(173,000)
7532704 2027 Ambulance 20-A059									176,000			176,000			(176,000)			(176,000)
7532705 2027 Administration Vehicle/ERV									45,000			45,000			(45,000)			(45,000)
7532901 2029 Ambulance 22-A061											179,000	179,000			(179,000)			(179,000)
7532902 2029 Ambulance 22-A062											179,000	179,000			(179,000)			(179,000)
7532903 2029 Emergency Support Unit (ESU) 19-A060											115,000	115,000			(115,000)			(115,000)
Total EMS Vehicle Replacement Program		355,000		314,000	425,000	334,000	340,000	346,000	221,000		473,000	2,808,000			(2,808,000)			(2,808,000)
Ambulance Defibrillator Replacement Program																		
7532004 Ambulance Defibrillator Replacement Program			100,000									100,000			(100,000)			(100,000)
7532102 2021 Ambulance Defibrillator Replacement Program				128,000								128,000			(128,000)			(128,000)
7532304 2023 Ambulance Defibrillator Replacement Program					125,000							125,000			(125,000)			(125,000)
7532401 2024 Ambulance Defibrillator Replacement Program						128,000						128,000			(128,000)			(128,000)
7532502 2025 Ambulance Defibrillator Replacement Program							130,000					130,000			(130,000)			(130,000)
7532602 2026 Ambulance Defibrillator Replacement Program								167,000				167,000			(167,000)			(167,000)
7532802 2028 Ambulance Defibrillator Replacement Program									138,000			138,000			(138,000)			(138,000)
7532904 2029 Ambulance Defibrillator Replacement Program											140,000	140,000			(140,000)			(140,000)
Total Ambulance Defibrillator Replacement Program			100,000	128,000	125,000	128,000	130,000	167,000		138,000	140,000	1,056,000			(1,056,000)			(1,056,000)
EMS Buildings Repairs & Maintenance Program																		
7532101 2021 EMS Buildings Repairs & Maintenance			20,000									20,000			(20,000)			(20,000)
7532203 2022 EMS Buildings Repairs & Maintenance				20,000								20,000			(20,000)			(20,000)
7532303 2023 EMS Buildings Repairs & Maintenance					20,000							20,000			(20,000)			(20,000)
7532402 2024 EMS Buildings Repairs & Maintenance						20,000						20,000			(20,000)			(20,000)
7532503 2025 EMS Building Repairs & Maintenance							20,000					20,000			(20,000)			(20,000)
7532603 2026 EMS Building Repairs & Maintenance								20,000				20,000			(20,000)			(20,000)
7532702 2027 EMS Building Repairs & Maintenance									20,000			20,000			(20,000)			(20,000)
7532801 2028 EMS Building Repairs & Maintenance										20,000		20,000			(20,000)			(20,000)
7532905 2029 EMS Buildings Repairs & Maintenance											20,000	20,000			(20,000)			(20,000)
Total EMS Buildings Repairs & Maintenance Program			20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000			(180,000)			(180,000)
Stretcher Replacement Program																		



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
7532007 Stretcher Replacement Program		110,000										110,000			(55,000)	(55,000)		(110,000)
7532104 2021 Stretcher Replacement Program			25,000									25,000			(25,000)			(25,000)
7532205 2022 Stretcher Replacement Program				8,000								8,000			(8,000)			(8,000)
7532305 2023 Stretcher Replacement Program					110,000							110,000			(110,000)			(110,000)
7532403 2024 Stretcher Replacement Program						140,000						140,000			(140,000)			(140,000)
7532501 2025 Stretcher Replacement Program							143,000					143,000			(143,000)			(143,000)
7532601 2026 Stretcher Replacement Program								146,000				146,000			(146,000)			(146,000)
7532701 2027 Stretcher Replacement Program									90,000			90,000			(90,000)			(90,000)
7532803 2028 Stretcher Replacement Program										30,000		30,000			(30,000)			(30,000)
7532907 2029 Stretcher Replacement Program											146,000	146,000			(146,000)			(146,000)
Total Stretcher Replacement Program		110,000	25,000	8,000	110,000	140,000	143,000	146,000	90,000	30,000	146,000	948,000			(893,000)	(55,000)		(948,000)
Other Replacements																		
7532206 2022 Replace Base 06 Port Rowan				800,000								800,000			(800,000)			(800,000)
7532505 2025 Replace Base 05 Delhi							850,000					850,000			(850,000)			(850,000)
Total Other Replacements				800,000			850,000					1,650,000			(1,650,000)			(1,650,000)
Other Replacements With Enhancements																		
7531908 Paramedic Services Headquarters					1,900,000							1,900,000		(1,762,000)			(138,000)	(1,900,000)
Total Other Replacements With Enhancements					1,900,000							1,900,000		(1,762,000)			(138,000)	(1,900,000)
Other New Capital Initiatives																		
7532105 Public Relations Response Cart			35,000									35,000				(35,000)		(35,000)
7532909 Satellite Paramedic Base											900,000	900,000		(900,000)				(900,000)
Total Other New Capital Initiatives			35,000								900,000	935,000		(900,000)		(35,000)		(935,000)
Total Paramedic Services		465,000	180,000	1,270,000	2,580,000	622,000	1,483,000	679,000	331,000	188,000	1,679,000	9,477,000		(2,662,000)	(6,587,000)	(90,000)	(138,000)	(9,477,000)
Harbour Marinas																		
Roadway/Parking Area Resurfacing Program																		
7632605 2026 PRHM Resurface Parking Area & Roadway									15,000			15,000			(15,000)			(15,000)
Total Roadway/Parking Area Resurfacing Program									15,000			15,000			(15,000)			(15,000)
Major Dock Rebuilds Program																		
7632401 2024 PDHM Major Overhaul Dock 2						75,000						75,000			(75,000)			(75,000)
7632103 2025 PRHM Main Pier Refurbishment							40,000					40,000			(40,000)			(40,000)
7632701 2027 PDHM Major Overhaul Dock 1									200,000			200,000			(200,000)			(200,000)
Total Major Dock Rebuilds Program						75,000	40,000		200,000			315,000			(315,000)			(315,000)
Marina Equipment & Vehicle Replacement Program																		
7632501 2025 PDHM Weed Harvester							125,000					125,000			(125,000)			(125,000)
7632601 2026 PDHM Utility Task Vehicle (UTV)									20,000			20,000			(20,000)			(20,000)
7632602 2026 PDHM Riding Lawn Mower									25,000			25,000			(25,000)			(25,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					TOTAL FUNDING
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	(2020 to 2029)
7632603 2026 PDHM Compact Utility Tractor & Attachments								50,000				50,000			(50,000)			(50,000)
Total Marina Equipment & Vehicle Replacement Program							125,000	95,000				220,000			(220,000)			(220,000)
Other Replacements																		
7632002 PDHM Fuel Dock		175,000										175,000			(175,000)			(175,000)
7632004 PDHM Replace Man Gate		7,000										7,000			(7,000)			(7,000)
7632102 PDHM Refurbish Gazebos			40,000									40,000			(40,000)			(40,000)
7632201 PDHM Security Gate & Lighting				90,000								90,000			(90,000)			(90,000)
7632003 PRHM Transient Dock Replacement					35,000							35,000			(35,000)			(35,000)
7632502 PDHM Pavillion Refurbishment							100,000					100,000			(100,000)			(100,000)
Total Other Replacements		182,000	40,000	90,000	35,000		100,000					447,000			(447,000)			(447,000)
Other Replacements With Enhancements																		
7632105 PDHM Public Internet Connectivity			25,000									25,000			(25,000)			(25,000)
7632302 PDHM Resurface Marina Roadways/Parking					200,000							200,000			(200,000)			(200,000)
7631904 PRHM East Promenade Walkway Refurbishment						35,000						35,000			(35,000)			(35,000)
7631604 PRHM Upgrades & Renovations									800,000			800,000		(800,000)				(800,000)
7631702 PRHM Washroom Expansion									200,000			200,000		(170,000)	(30,000)			(200,000)
7632702 PDHM Resurface Marina Roadways/Parking											300,000	300,000			(300,000)			(300,000)
Total Other Replacements With Enhancements			25,000		200,000	35,000				1,000,000	300,000	1,560,000		(970,000)	(590,000)			(1,560,000)
Other New Capital Initiatives																		
7631903 PRHM West Wall Walkway		25,000										25,000				(25,000)		(25,000)
7631706 PDHM Wastewater System			1,500,000									1,500,000		(1,500,000)				(1,500,000)
7631601 PDHM Main Office Building Expansion				1,500,000								1,500,000		(1,045,700)		(454,300)		(1,500,000)
7632503 PDHM Reconstruction of Commercial Area						1,500,000						1,500,000		(1,500,000)				(1,500,000)
7632202 PRHM Electrical and Bumpers for the Pier								40,000				40,000				(40,000)		(40,000)
7632303 PRHM Lighting for the Pier									40,000			40,000				(40,000)		(40,000)
7632001 PRHM Municipal Water - East Slips									50,000			50,000				(50,000)		(50,000)
7632901 PDHM Purchase Travel Lift											500,000	500,000		(500,000)				(500,000)
7632902 PDHM Connecting Link											50,000	50,000				(50,000)		(50,000)
Total Other New Capital Initiatives		25,000	1,500,000	1,500,000			1,500,000	40,000	40,000	50,000	550,000	5,205,000		(4,545,700)		(205,000)	(454,300)	(5,205,000)
Total Harbour Marinas		207,000	1,565,000	1,590,000	235,000	110,000	1,765,000	150,000	240,000	1,050,000	850,000	7,762,000		(5,515,700)	(1,587,000)	(205,000)	(454,300)	(7,762,000)
Total Community Services	11,000	1,928,000	8,544,000	18,586,000	13,466,000	5,725,000	7,385,000	5,037,000	3,039,000	2,853,000	3,464,000	70,027,000	(663,000)	(30,430,700)	(28,818,000)	(4,708,000)	(5,407,300)	(70,027,000)
Development & Cultural Services																		
Planning																		
Other Studies & Assessments																		
8232005 Port Dover Secondary Plan		150,000										150,000				(82,000)	(68,000)	(150,000)
8232004 Growth Management Study			300,000									300,000				(165,000)	(135,000)	(300,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Total Other Studies & Assessments		150,000	300,000									450,000				(247,000)	(203,000)	(450,000)
Total Planning		150,000	300,000									450,000				(247,000)	(203,000)	(450,000)
Building & By-Law																		
Other New Capital Initiatives																		
8532003 Ruggedized Tablets (9) - Building Dept		54,000										54,000			(54,000)			(54,000)
Total Other New Capital Initiatives		54,000										54,000			(54,000)			(54,000)
Total Building & By-Law		54,000										54,000			(54,000)			(54,000)
Tourism & Economic Development																		
Gateway Signage Program																		
8432001 Simcoe Gateway Signage - Hwy 3 E & W			35,000									35,000				(35,000)		(35,000)
8432103 2021 Gateway Signage Program			25,000									25,000				(25,000)		(25,000)
8432201 2022 Gateway Signage Program				26,000								26,000				(26,000)		(26,000)
8432301 2023 Gateway Signage Program					26,000							26,000				(26,000)		(26,000)
8432401 2024 Gateway Signage Program						27,000						27,000				(27,000)		(27,000)
8432501 2025 Gateway Signage Program							27,000					27,000				(27,000)		(27,000)
8432601 2026 Gateway Signage Program								28,000				28,000				(28,000)		(28,000)
8432701 2027 Gateway Signage Program									29,000			29,000				(29,000)		(29,000)
8432801 2028 Gateway Signage Program										29,000		29,000				(29,000)		(29,000)
8432901 2029 Gateway Signage Program											30,000	30,000				(30,000)		(30,000)
Total Gateway Signage Program			60,000	26,000	26,000	27,000	27,000	28,000	29,000	29,000	30,000	282,000				(282,000)		(282,000)
Other Replacements																		
8432002 Cedar Street Electronic Sign			31,000									31,000				(31,000)		(31,000)
8432004 Erie Shores Wind Farm Display Replacement			10,000									10,000				(10,000)		(10,000)
Total Other Replacements			41,000									41,000				(41,000)		(41,000)
Total Tourism & Economic Development			101,000	26,000	26,000	27,000	27,000	28,000	29,000	29,000	30,000	323,000				(323,000)		(323,000)
Heritage & Culture																		
Museums Repairs & Maintenance Program																		
8331914 Carillon Tower Entrance Masonry Restoration		150,000										150,000			(150,000)			(150,000)
5331806 Insulate Back Storage Room - WHAM				55,000								55,000			(55,000)			(55,000)
Total Museums Repairs & Maintenance Program		150,000		55,000								205,000			(205,000)			(205,000)
Museums Repairs & Maintenance Program																		
8331915 Waterford Museum Loading Door Replacements		10,000										10,000			(10,000)			(10,000)
8332002 Port Dover Harbour Museum Interior Capital			25,000									25,000	(15,000)		(10,000)			(25,000)
Total Museums Repairs & Maintenance Program		10,000	25,000									35,000	(15,000)		(20,000)			(35,000)
Other Replacements																		
8332007 Microfilm Reader - EBD		10,000										10,000				(10,000)		(10,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
Total Other Replacements		10,000										10,000				(10,000)		(10,000)
Other New Capital Initiatives																		
8331707 Curatorial Centre - Concept Architectural Drawings			51,000									51,000				(51,000)		(51,000)
Total Other New Capital Initiatives			51,000									51,000				(51,000)		(51,000)
Total Heritage & Culture		170,000	76,000	55,000								301,000	(15,000)		(225,000)	(61,000)		(301,000)
GIS																		
Aerial Photography Updates Program																		
8232002 Aerial Photography Updates		20,000										20,000				(20,000)		(20,000)
8232502 2025 Aerial Photography Updates							22,000					22,000				(22,000)		(22,000)
Total Aerial Photography Updates Program		20,000					22,000					42,000				(42,000)		(42,000)
Total GIS		20,000					22,000					42,000				(42,000)		(42,000)
Total Development & Cultural Services		394,000	477,000	81,000	26,000	27,000	49,000	28,000	29,000	29,000	30,000	1,170,000	(15,000)		(279,000)	(673,000)	(203,000)	(1,170,000)
Water & Wastewater																		
Wastewater Operations																		
Wastewater Equipment Replacements/Upgrades Program																		
5832014 Chlorine Line Conduit Installation - Simcoe WWTP		8,000										8,000			(8,000)			(8,000)
5832016 Rebuild Raw Sewage Pump - Simcoe WWTP		15,000										15,000			(15,000)			(15,000)
5832020 Electrical Cable Replacement-Pt Dover-Bridge St. SP		5,000										5,000			(5,000)			(5,000)
5832022 Pump Rebuild - Port Dover - Bridge St. SPS		9,000										9,000			(9,000)			(9,000)
5832024 Pump Rebuild - Port Dover - Don Jon SPS		8,000										8,000			(8,000)			(8,000)
5832025 Pump Rebuild - Port Dover - River Drive SPS		10,000										10,000			(10,000)			(10,000)
5832027 PVC Pipe Replacement on Membrane Pad-Pt Rowan		10,000										10,000			(10,000)			(10,000)
5832028 Air Flow Meters - Port Rowan WWTP		10,000										10,000			(10,000)			(10,000)
5832029 Pump Rebuild - Delhi - Main St. SPS		10,000										10,000			(10,000)			(10,000)
5832030 Pump Rebuild - Delhi - Talbot Rd. SPS		6,000										6,000			(6,000)			(6,000)
5832031 Pump Rebuild - Delhi - Western Ave SPS		5,000										5,000			(5,000)			(5,000)
5832032 Pump Rebuild - Delhi - St. Michaels SPS		8,000										8,000			(8,000)			(8,000)
5832033 Access Upgrade- Delhi - Western Ave. SPS		5,000										5,000			(5,000)			(5,000)
5832102 2021 Wastewater Equip Replacements & Upgrades			336,000									336,000			(302,000)		(34,000)	(336,000)
5832110 Simcoe WWTP Equipment Replacement			344,000									344,000			(344,000)			(344,000)
5832201 2022 Wastewater Equip Replacements & Upgrades				344,000								344,000			(310,000)		(34,000)	(344,000)
5832302 2023 Wastewater Equip Replacements & Upgrades F					353,000							353,000			(318,000)		(35,000)	(353,000)
5832402 2024 Wastewater Equip Replacements & Upgrades						361,000						361,000			(325,000)		(36,000)	(361,000)
5832503 2025 Wastewater Equip Replacements & Upgrades							369,000					369,000			(332,000)		(37,000)	(369,000)
5832604 2026 Wastewater Equip Replacements & Upgrades								377,000				377,000			(339,000)		(38,000)	(377,000)
5832607 Waterford WWTP Equipment Replacement								204,000				204,000			(204,000)			(204,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5832705 2027 Wastewater Equip Replacements & Upgrades									385,000			385,000			(346,000)		(39,000)	(385,000)
5832803 2028 Wastewater Equip Replacements & Upgrades										393,000		393,000			(354,000)		(39,000)	(393,000)
5832902 2029 Wastewater Equip Replacements & Upgrades											394,000	394,000			(355,000)		(39,000)	(394,000)
Total Wastewater Equipment Replacements/Upgrades Program		109,000	680,000	344,000	353,000	361,000	369,000	581,000	385,000	393,000	394,000	3,969,000			(3,638,000)		(331,000)	(3,969,000)
Wastewater Reconstruction Program																		
5831640 Repair/Replacement of Sanitary Siphon - Simcoe	160,000	2,600,000										2,600,000		(2,600,000)				(2,600,000)
Total Wastewater Reconstruction Program	160,000	2,600,000										2,600,000		(2,600,000)				(2,600,000)
Supervisory Control & Data Acquisition Replacements Program																		
5832001 SCADA Replacements - Wastewater		189,000										189,000			(189,000)			(189,000)
5832101 2021 SCADA Replacements - Wastewater			507,000									507,000			(507,000)			(507,000)
5832202 2022 SCADA Replacements - Wastewater				213,000								213,000			(213,000)			(213,000)
5832301 2023 SCADA Replacements - Wastewater					172,000							172,000			(172,000)			(172,000)
5832401 2024 SCADA Replacements - Wastewater						218,000						218,000			(218,000)			(218,000)
5832506 2025 SCADA Replacements - Wastewater							117,000					117,000			(117,000)			(117,000)
5832605 2026 SCADA Replacements - Wastewater								97,000				97,000			(97,000)			(97,000)
5832703 2027 SCADA Replacements - Wastewater									238,000			238,000			(238,000)			(238,000)
5832805 2028 SCADA Replacements - Wastewater										238,000		238,000			(238,000)			(238,000)
5832906 2029 SCADA Replacements - Wastewater											103,000	103,000			(103,000)			(103,000)
Total Supervisory Control & Data Acquisition Replacement		189,000	507,000	213,000	172,000	218,000	117,000	97,000	238,000	238,000	103,000	2,092,000			(2,092,000)			(2,092,000)
Other Replacements																		
5831711 Simcoe WWTP/WPCP Building & Wetwell Construction	1,000,000	34,000,000										34,000,000		(34,000,000)				(34,000,000)
5831942 Waterford WWTP Phase 2	1,000,000	7,133,000										7,133,000			(7,133,000)			(7,133,000)
5831719 Lynn River Forcemain Crossing		250,000	1,000,000									1,250,000			(1,250,000)			(1,250,000)
5832036 Sludge Storage Tank Interior Coating-Pt Dover WWT		300,000										300,000			(300,000)			(300,000)
5832042 SCADA - Wastewater HMI Migration		200,000										200,000			(200,000)			(200,000)
5831943 Hillside Drive Pumping Station Upgrades			150,000	1,021,000								1,171,000			(1,171,000)			(1,171,000)
5832003 Port Rowan WWTP - Membrane Filter					600,000							600,000			(600,000)			(600,000)
5832311 Port Rowan WWTP Aeration Diffuser Replacement					255,000							255,000			(255,000)			(255,000)
Total Other Replacements	2,000,000	41,883,000	1,150,000	1,021,000	855,000							44,909,000		(34,000,000)	(10,909,000)			(44,909,000)
Other Replacements With Enhancements																		
5831507 Port Dover WPCP Upgrades	1,000,000	16,300,000										16,300,000		(9,500,000)	(6,800,000)			(16,300,000)
5832035 Pump Replacement - Port Dover - Nelson St. SPS		45,000										45,000			(45,000)			(45,000)
5832043 Primary Sludge Pump Replacement-Pt Rowan WWT		5,000										5,000			(5,000)			(5,000)
5832111 Simcoe WWTP Filtration Building Replacement						2,038,000						2,038,000			(1,528,000)	(510,000)		(2,038,000)
5832312 Port Rowan Mallard Walk SPS Capacity Increase					102,000							102,000			(77,000)	(25,000)		(102,000)
5832608 Waterford Blue Line Road SPS Capacity Increase								102,000				102,000			(51,000)	(51,000)		(102,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5832709 Waterford Deer Park East SPS Capacity Increase									153,000			153,000			(107,000)		(46,000)	(153,000)
Total Other Replacements With Enhancements	1,000,000	16,350,000			102,000	2,038,000		102,000	153,000			18,745,000		(9,500,000)	(8,613,000)		(632,000)	(18,745,000)
Other New Capital Initiatives																		
5832015 Online pH Meter Simcoe WWTP - Simcoe WWTP		10,000										10,000				(10,000)		(10,000)
5832017 Installation of Heat to Pump House - Simcoe WWTP		20,000										20,000				(20,000)		(20,000)
5832018 Covers for Screening Conveyors - Simcoe WWTP		8,000										8,000				(8,000)		(8,000)
5832019 Hydrant Install - Simcoe - Second Ave SPS Yard		5,000										5,000				(5,000)		(5,000)
5832021 Flow Meters - Port Dover - Bridge St. SPS		20,000										20,000				(20,000)		(20,000)
5832026 Spare Sludge Return Pump - Port Rowan WWTP		15,000										15,000				(15,000)		(15,000)
5832039 Pipe Crawler		35,000										35,000				(35,000)		(35,000)
5832509 Main Street of Delhi SPS Capacity Increase							102,000					102,000		(51,000)			(51,000)	(102,000)
Total Other New Capital Initiatives		113,000					102,000					215,000		(51,000)		(113,000)	(51,000)	(215,000)
Total Wastewater Operations	3,160,000	61,244,000	2,337,000	1,578,000	1,482,000	2,617,000	588,000	780,000	776,000	631,000	497,000	72,530,000		(46,151,000)	(25,252,000)	(113,000)	(1,014,000)	(72,530,000)
Water Operations																		
Water Equipment Replacements/Upgrades Program																		
5832037 Motor Control Centre Panel Replacement-Courtland		250,000										250,000			(250,000)			(250,000)
5832105 2021 Water Equipment Replacements & Upgrades			336,000									336,000			(302,000)		(34,000)	(336,000)
5832203 2022 Water Equipment Replacements & Upgrades				344,000								344,000			(310,000)		(34,000)	(344,000)
5832305 2023 Water Equipment Replacements & Upgrades					353,000							353,000			(318,000)		(35,000)	(353,000)
5832404 2024 Water Equipment Replacements & Upgrades						361,000						361,000			(325,000)		(36,000)	(361,000)
5832502 2025 Water Equipment Replacements & Upgrades							369,000					369,000			(332,000)		(37,000)	(369,000)
5832603 2026 Water Equipment Replacements & Upgrades								377,000				377,000			(339,000)		(38,000)	(377,000)
5832704 2027 Water Equipment Replacements & Upgrades									385,000			385,000			(346,000)		(39,000)	(385,000)
5832802 2028 Water Equipment Replacements & Upgrades										393,000		393,000			(354,000)		(39,000)	(393,000)
5832901 2029 Water Equipment Replacement & Upgrades											394,000	394,000			(355,000)		(39,000)	(394,000)
Total Water Equipment Replacements/Upgrades Program		250,000	336,000	344,000	353,000	361,000	369,000	377,000	385,000	393,000	394,000	3,562,000			(3,231,000)		(331,000)	(3,562,000)
Well Rehabilitation Program																		
5832008 Well Rehabilitation Program - Simcoe		153,000										153,000			(153,000)			(153,000)
5832108 2021 Well Rehabilitation Program - Simcoe			153,000									153,000			(153,000)			(153,000)
5832206 2022 Well Rehabilitation Program - Simcoe				189,000								189,000			(189,000)			(189,000)
5832207 2022 Well Rehabilitation Program - Waterford				102,000								102,000			(102,000)			(102,000)
5832309 2023 Well Rehabilitation Program - Simcoe					153,000							153,000			(153,000)			(153,000)
5832310 2023 Well Rehabilitation Program - Delhi					51,000							51,000			(51,000)			(51,000)
5832406 2024 Well Rehabilitation Program - Simcoe						153,000						153,000			(153,000)			(153,000)
5832504 2025 Well Rehabilitation Program - Simcoe							189,000					189,000			(189,000)			(189,000)
5832508 2025 Well Rehabilitation Program - Delhi							51,000					51,000			(51,000)			(51,000)



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5832602 2026 Well Rehabilitation Program - Simcoe								153,000				153,000			(153,000)			(153,000)
5832701 2027 Well Rehabilitation Program - Simcoe									163,000			163,000			(163,000)			(163,000)
5832706 2027 Well Rehabilitation Program - Waterford									107,000			107,000			(107,000)			(107,000)
5832806 2028 Well Rehabilitation Program - Simcoe										183,000		183,000			(183,000)			(183,000)
5832807 2028 Well Rehabilitation Program - Delhi									51,000			51,000			(51,000)			(51,000)
5832903 2029 Well Rehabilitation Program - Delhi											50,000	50,000			(50,000)			(50,000)
5832904 2029 Well Rehabilitation Program - Simcoe											200,000	200,000			(200,000)			(200,000)
Total Well Rehabilitation Program		153,000	153,000	291,000	204,000	153,000	240,000	153,000	270,000	234,000	250,000	2,101,000			(2,101,000)			(2,101,000)
Water Reconstruction Program																		
5832809 Pt Rowan to St. Williams Transmission Watermain R										300,000	2,800,000	3,100,000			(3,100,000)			(3,100,000)
Total Water Reconstruction Program										300,000	2,800,000	3,100,000			(3,100,000)			(3,100,000)
Water Meter Replacements Program																		
5831810 Water Meter Replacement-Waterford & Port Rowan		560,000										560,000			(560,000)			(560,000)
Total Water Meter Replacements Program		560,000										560,000			(560,000)			(560,000)
Supervisory Control & Data Acquisition Replacements P																		
5832005 SCADA Replacements - Water		131,000										131,000			(131,000)			(131,000)
5832104 2021 SCADA Replacements - Water			289,000									289,000			(289,000)			(289,000)
5832204 2022 SCADA Replacements - Water				346,000								346,000			(346,000)			(346,000)
5832304 2023 SCADA Replacements - Water					332,000							332,000			(332,000)			(332,000)
5832403 2024 SCADA Replacements - Water						519,000						519,000			(519,000)			(519,000)
5832505 2025 SCADA Replacements - Water							166,000					166,000			(166,000)			(166,000)
5832601 2026 SCADA Replacements - Water								149,000				149,000			(149,000)			(149,000)
5832702 2027 SCADA Replacements - Water									352,000			352,000			(352,000)			(352,000)
5832804 2028 SCADA Replacements - Water										352,000		352,000			(352,000)			(352,000)
5832905 2029 SCADA Replacements - Water											183,000	183,000			(183,000)			(183,000)
Total Supervisory Control & Data Acquisition Replacement		131,000	289,000	346,000	332,000	519,000	166,000	149,000	352,000	352,000	183,000	2,819,000			(2,819,000)			(2,819,000)
Water Intake Rehabilitation Program																		
5832012 Port Dover WTP - Intake Repairs		50,000										50,000			(50,000)			(50,000)
Total Water Intake Rehabilitation Program		50,000										50,000			(50,000)			(50,000)
Other Replacements																		
5832041 SCADA - Water HMI Migration		250,000										250,000			(250,000)			(250,000)
5832114 Delhi Filter Plant Decommissioning			510,000									510,000			(510,000)			(510,000)
5831806 Doan's Hollow Water Facility Decommissioning				84,000								84,000			(84,000)			(84,000)
5832808 Pt Dover Elevated Water Storage Tank Repair/Paintir										2,548,000		2,548,000			(2,548,000)			(2,548,000)
Total Other Replacements		250,000	510,000	84,000						2,548,000		3,392,000			(3,392,000)			(3,392,000)
Other Replacements																		



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Project	LTD BUDGET	CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES					
	2019 & Prior	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL BUDGET (2020 to 2029)	Grants, Subsidies & Donations	Debt Financing	Reserves & Reserve Funds	Levy/Rates	Development Charges	TOTAL FUNDING (2020 to 2029)
5831941 Stalker Park & Area Watermain		90,000	511,000									601,000			(601,000)			(601,000)
Total Other Replacements		90,000	511,000									601,000			(601,000)			(601,000)
Other Replacements With Enhancements																		
5832045 Norfolk County Water Supply Study		1,000,000										1,000,000		(590,000)			(410,000)	(1,000,000)
5832046 Port Dover Clarifier		5,600,000										5,600,000		(5,600,000)				(5,600,000)
5832209 Simcoe Water Reservoir Capacity Increases							4,484,000					4,484,000			(3,363,000)		(1,121,000)	(4,484,000)
5832510 Waterford Elevated Water Storage Tank							3,057,000					3,057,000			(657,000)		(2,400,000)	(3,057,000)
Total Other Replacements With Enhancements		6,600,000					7,541,000					14,141,000		(6,190,000)	(4,020,000)		(3,931,000)	(14,141,000)
Proposed Inter Urban Water Supply Program																		
5832313 Inter Urban Water Supply (IUWS) - Port Dover WTP							15,000,000					15,000,000		(7,500,000)			(7,500,000)	(15,000,000)
5832408 Watermain Interconnection - Port Dover to Simcoe								6,114,000				6,114,000		(3,057,000)			(3,057,000)	(6,114,000)
5832606 Watermain Interconnection - Simcoe to Waterford									5,706,000			5,706,000		(2,853,000)			(2,853,000)	(5,706,000)
5832707 Watermain Interconnection - Delhi to Simcoe										4,076,000		4,076,000		(2,038,000)			(2,038,000)	(4,076,000)
Total Proposed Inter Urban Water Supply Program							15,000,000	6,114,000	5,706,000	4,076,000		30,896,000		(15,448,000)			(15,448,000)	(30,896,000)
Other New Capital Initiatives																		
5832007 Delhi Well Trunk Watermain		3,100,000										3,100,000		(1,550,000)			(1,550,000)	(3,100,000)
5832038 Waterford - Building at Standpipe		50,000										50,000				(50,000)	(6,000)	(50,000)
5831839 Water Modeling Software			12,000									12,000				(6,000)	(6,000)	(12,000)
5832113 Additional Pickup Truck-Water & Wastewater System			41,000									41,000				(4,000)	(37,000)	(41,000)
5831446 Waterford Standpipe Fire Pump							570,000					570,000		(570,000)				(570,000)
5831447 Waterford Well # 3							840,000					840,000		(840,000)				(840,000)
5832011 Port Dover North West Booster Station								300,000	2,700,000			3,000,000		(300,000)			(2,700,000)	(3,000,000)
Total Other New Capital Initiatives		3,150,000	53,000			1,410,000	300,000	2,700,000				7,613,000		(3,260,000)		(60,000)	(4,293,000)	(7,613,000)
Total Water Operations		11,234,000	1,852,000	1,065,000	2,299,000	1,033,000	23,616,000	9,493,000	6,713,000	7,903,000	3,627,000	68,835,000		(24,898,000)	(19,874,000)	(60,000)	(24,003,000)	(68,835,000)
Total Water & Wastewater	3,160,000	72,478,000	4,189,000	2,643,000	3,781,000	3,650,000	24,204,000	10,273,000	7,489,000	8,534,000	4,124,000	141,365,000		(71,049,000)	(45,126,000)	(173,000)	(25,017,000)	(141,365,000)
Total NORFOLK COUNTY SUMMARY	13,281,000	119,664,000	49,610,000	58,678,000	50,125,000	39,301,000	59,378,000	46,674,000	42,266,000	38,238,000	37,824,000	541,758,000	(14,142,000)	(146,457,700)	(328,174,000)	(16,285,000)	(36,699,300)	(541,758,000)